



THIS IS A
CERTIFIED TRUE COPY
Dated this 25 day of
March 2026
Allison Boyd
Allison Boyd
Deputy Corporate Officer
Cowichan Valley Regional District

COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4712

A Bylaw to Adopt the Five-Year Financial Plan for the Years 2026 – 2030

WHEREAS the Board of the Cowichan Valley Regional District shall, pursuant to Section 374 of the *Local Government Act*, adopt by bylaw a five year financial plan;

AND WHEREAS an expenditure not provided for in the financial plan or the financial plan as amended is not lawful unless for an emergency that was not contemplated;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This Bylaw may be cited for all purposes as "**CVRD Bylaw No. 4712 – Five-Year Financial Plan (2026 – 2030) Bylaw, 2026**".

2. **DEFINITION**

"Emergency" means a present or imminent event that:

- a) is caused by accident, fire, explosion or technical failure or by the forces of nature; and
- b) requires prompt coordination of action or special regulation of persons or property to protect the health, safety or welfare of people, or to limit damage to property.

3. **FIVE YEAR FINANCIAL PLAN**

That Schedule A and Schedule B attached to this bylaw are hereby adopted as the Financial Plan for the Cowichan Valley Regional District for the period January 1, 2026 to December 31, 2030.

4. **AMENDMENTS**

The Financial Plan may be amended in the following manner:

- a) The Board may authorize amendments to the plan for Emergencies as defined herein;
- b) Funds may be re-allocated in accordance with the Cowichan Valley Regional District's Purchasing Policy.

READ A FIRST TIME this 25th day of February , 2026.

READ A SECOND TIME this 25th day of February , 2026.

READ A THIRD TIME this 25th day of February , 2026.

ADOPTED this 25th day of February , 2026.



Chair



Corporate Officer

SCHEDULE "A"

SUMMARY OF 5 YEAR FINANCIAL PLAN

SCHEDULE "A"

	<u>2026 - 2030</u>				
	2026	2027	2028	2029	2030
SUMMARY OF REVENUE					
Tax Requisition	\$67,051,069	\$71,909,418	\$75,230,359	\$78,656,385	\$81,819,466
Parcel Taxes	3,762,244	3,727,240	3,383,708	3,438,985	3,415,380
Fees & Charges	24,903,844	25,816,812	26,650,024	27,453,372	28,687,489
Other Revenue	45,808,748	62,596,637	41,089,800	42,534,969	42,115,926
Proceeds of Borrowing	5,990,960	3,715,000	18,701,227	4,625,627	2,370,000
	<u>\$147,516,865</u>	<u>\$167,765,107</u>	<u>\$165,055,118</u>	<u>\$156,709,338</u>	<u>\$158,408,261</u>
Transfers from (to)					
- Special Funds	15,232,183	\$1,180,660	(\$523,635)	(\$1,508,898)	(\$3,106,727)
- Surplus - Prior Year	977,729	-	-	-	-
Total Transfers	<u>\$16,209,912</u>	<u>\$1,180,660</u>	<u>(\$523,635)</u>	<u>(\$1,508,898)</u>	<u>(\$3,106,727)</u>
TOTAL REVENUE	<u>\$163,726,777</u>	<u>\$168,945,767</u>	<u>\$164,531,483</u>	<u>\$155,200,440</u>	<u>\$155,301,534</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,763,362	\$3,705,290	\$3,935,062	\$3,868,248	\$3,927,886
Long Term	8,241,349	8,219,559	8,140,823	7,514,613	7,002,603
Capital	28,372,761	32,099,635	23,165,600	9,630,000	5,174,000
Other Purposes	124,349,305	124,921,284	129,289,998	134,187,579	139,197,045
Deficit Prior Year	-	-	-	-	-
TOTAL EXPENDITURE	<u>\$163,726,777</u>	<u>\$168,945,768</u>	<u>\$164,531,483</u>	<u>\$155,200,440</u>	<u>\$155,301,534</u>

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,639,525			\$8,368,132		13,007,657	1,295,427		576,427	(100,000)	918,956	819,000	2,214,383	15,222,040	356,094				14,865,946		15,222,040
101 Community Health Network				122,000		122,000	26,000					26,000	26,000	148,000					148,000		148,000
102 V. I. Regional Library	3,013,987					3,013,987								3,013,987					3,013,987		3,013,987
106 Commuter Transit	350,334		224,000	22,350		596,684	200,000					200,000	200,000	796,684					796,684		796,684
107 Transit	3,764,332		776,250	211,952		4,752,534	241,315					241,315	241,315	4,993,849					4,993,849		4,993,849
109 911	1,435,656			44,500		1,480,156	135,000						135,000	1,615,156					1,615,156		1,615,156
119 Grants-in-Aid	58,625					58,625	33,177				33,765	33,177	66,942	125,567					125,567		125,567
121 Economic Development	299,330					299,330	241,010					241,010	241,010	540,340	\$0				540,340		540,340
123 Regional Tourism	120,000			780,000		900,000								900,000					900,000		900,000
130 Electoral Feasibility Studies	15,000			20,000		35,000	5,000					5,000	5,000	40,000					40,000		40,000
131 Environmental Initiatives	718,884			\$258,132		977,016	250,000					250,000	250,000	1,227,016					1,227,016		1,227,016
150 Municipalities - M.F.A. Debt				6,831,876		6,831,876								6,831,876		6,831,876					6,831,876
195 Sustainable Transportation				70,000		70,000								70,000					70,000		70,000
197 GM Community Services				431,111		431,111								431,111					431,111		431,111
198 GM Strategic Services				450,952		450,952	61,777					61,777	61,777	512,729					512,729		512,729
199 Parks, Recreation, Culture & Facilities				568,288		568,288	124,329					124,329	124,329	692,617					692,617		692,617
200 Administration Building Deleted																					
205 Emergency Planning	1,407,501			34,000		1,441,501	(45,000)			(45,000)			(45,000)	1,396,501					1,396,501		1,396,501
230 Community Parks	2,809,500	1,000		28,500		2,839,000	1,480,160	70,000	1,445,160	(52,000)		17,000	1,480,160	4,319,160	373,990		1,515,160	2,430,010		4,319,160	
250 Electoral Area Services	1,692,488					1,692,488	225,000		25,000			200,000	225,000	1,917,488			25,000	1,892,488		1,917,488	
279 Parks & Trails	1,409,642					1,409,642	55,968			(4,032)		60,000	55,968	1,465,610	4,006		60,000	1,401,604		1,465,610	
280 Regional Parks	1,828,321					1,828,321								1,828,321	12,413			1,815,908		1,828,321	
281 Bright Angel Park	134,636		6,500			141,136	(35,000)			(35,000)			(35,000)	106,136				106,136		106,136	
282 South Cowichan Community Parks	15,000					15,000								15,000				15,000		15,000	
283 Kinsol Trestle	121,130					121,130	(43,000)			(43,000)			(43,000)	78,130				78,130		78,130	
285 Regional Parkland Acquisition	958,000					958,000	(121,661)	600,000		(721,661)			(121,661)	836,339			800,000	36,339		836,339	
310 Animal Control	115,394			80,000		195,394								195,394				195,394		195,394	
320 Building Inspection	544,893			610,000		1,154,893								1,154,893				1,154,893		1,154,893	
325 Community Planning	2,870,000		336,000	10,640		3,216,640	193,000					193,000	193,000	3,409,640				3,409,640		3,409,640	
328 Bylaw Enforcement	973,785					1,088,785								1,088,785				1,088,785		1,088,785	
350 North Oyster Fire Protection	701,711		121,948			823,659	(41,712)	85,000	50,000	(176,712)			(41,712)	781,947	23,676		85,000	673,271		781,947	
351 Mesachie Lake Fire Protection	90,476			6,000	20,000	116,476	54,288	65,000		(10,712)			54,288	170,764	14,099		85,000	71,665		170,764	
352 Lake Cowichan Fire Protection	388,608					388,608	(10,000)			(10,000)			(10,000)	378,608				378,608		378,608	
353 Saltair Fire Protection	393,363					393,363	(10,000)			(10,000)			(10,000)	383,363				383,363		383,363	
354 Sahtlam Fire Protection	596,714		3,271			599,985	(179,674)	107,000		(286,674)			(179,674)	420,311			107,000	313,311		420,311	
355 Malahat Fire Protection	314,441		62,946			377,387	9,020	85,000		(75,960)			9,020	386,407		26,204	85,000	275,203		386,407	
356 Eagle Heights Fire Protection	609,812					609,812	(12,000)			(12,000)			(12,000)	597,812				597,812		597,812	
357 Honeymoon Bay Fire Protection	245,942					245,942	25,000	50,000		(25,000)			25,000	270,942			50,000	220,942		270,942	
358 Youbou Fire Protection	190,115					190,115	(14,000)			(14,000)			(14,000)	176,115				176,115		176,115	
359 Fire Services				332,303		332,303								332,303				332,303		332,303	
390 Regional Recreation	22,969,286			250,000		23,219,286								23,219,286				23,219,286		23,219,286	
400 Arts and Culture	144,387					144,387								144,387				144,387		144,387	
405 Cowichan Lake Recreation	1,150,406		566,150	2,247,623		3,954,179	329,260			(45,740)		375,000	329,260	4,283,439	246,590	323,583	375,000	3,338,265		4,283,439	
411 Kerry Park Recreation			867,376	3,520,646		4,388,022	70,000		95,000	(25,000)			70,000	4,458,022			95,000	4,363,022		4,458,022	
417 Kerry Park Aquatic Service Deleted																					
420 Island Savings Centre	26,218		2,807,410	6,936,618		9,770,246	(109,937)	510,000		(759,937)		140,000	(109,937)	9,660,309	96,521		1,180,000	8,383,788		9,660,309	
435 Theatre Grant - Area A																					
436 Theatre Grant - Area B																					
437 Theatre Grant - Area C																					
438 Theatre Grant N. Cowichan																					
439 Theatre Grant - Ladysmith																					
440 Cowichan Sportsplex - Area A																					
442 Cowichan Sportsplex - Area C																					
443 Cowichan Sportsplex - Area D																					
444 Cowichan Sportsplex - Area E																					
450 Recreation Mill Bay	10,000					10,000								10,000				10,000		10,000	
451 Recreation Glenora	10,200					10,200								10,200				10,200		10,200	
456 Recreation Saltair	74,910					74,910								74,910	64,328			10,582		74,910	
457 Victim Services West	15,000					15,000								15,000				15,000		15,000	
458 Cowichan Lake Activity Centre	57,209					57,209								57,209				57,209		57,209	
459 Victim Services	100,616					100,616								100,616				100,616		100,616	
460 Recreation N. Oyster																					
461 Cowichan Aquatic Centre - Area E																					
463 Cowichan Wooden Boat Society	25,000					25,000								25,000				25,000		25,000	
464 Shawnigan Lake Community Centre	25,000		743,509	969,845		1,688,354	41,000	25,000		(9,000)		25,000	41,000	1,729,354	54,227		25,000	1,650,127		1,729,354	
465 Cobble Hill Historical Society	10,200					10,200								10,200				10,200		10,200	
466 Cobble Hill Hall	33,550					33,550								33,550				33,550		33,550	
467 Shawnigan Lake Historical Society	40,590					40,590	75,000		75,000				75,000	115,590			75,000	40,590			

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2026)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)		Expenditures												
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
808 Malahat Sewer		26,600	4,600			31,200								31,200				31,200			31,200
809 Cobble Hill Sewer																					
810 Mesachie Lake Sewer		42,075	20,200	11,000		73,275	339,238	8,000	301,038	(1,300)	31,500	339,238	412,513		13,651	335,538	63,324			412,513	
811 Bald Mountain Sewer System		113,360	50,000	2,000		165,360	42,500		50,000	(7,500)		42,500	207,860			50,000	157,860			207,860	
812 Cobble Hill Sewer		99,500	93,000	269,000		461,500	91,000		100,000	(9,000)		91,000	552,500			330,000	222,500			552,500	
813 Mill Springs Sewer System		168,750	124,500	790,000		1,083,250	180,000		180,000			180,000	1,263,250			930,000	333,250			1,263,250	
815 Arbutus Ridge Sewer System			499,009			499,009	50,000				60,000	50,000	549,009		129,757		419,252			549,009	
820 Eagle Heights Sewer			439,000	30,000		469,000	(77,547)	120,000		(197,547)		(77,547)	391,453				391,453			391,453	
830 Maple Hills Sewer		36,000	20,100			56,100	20,000				20,000	20,000	76,100				76,100			76,100	
840 Shawnigan Lake Sewer		180,480	179,560	24,000		384,040	250,211		110,211		140,000	250,211	634,251			110,211	524,040			634,251	
850 Kerry Village Sewer		33,590	73,228			106,818	311,147	48,282	191,760		71,105	311,147	417,965			235,042	182,923			417,965	
860 Yubou Sewer System		46,800	18,605			65,405	35,000				35,000	35,000	100,405			35,000	65,405			100,405	
TOTALS	67,051,069	3,762,244	24,903,844	45,840,996	5,990,960	147,549,113	15,232,183	3,370,399	-	6,328,267	(4,537,518)	977,730	10,071,035	16,209,913	163,759,026	2,763,362	8,241,349	28,372,761	124,381,553	-	163,759,025

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2027)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	
437 Theatre Grant - Area C	\$0					-			-	-				\$0	-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0	-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0	-
440 Cowichan Sportsplex - Area A	-					-			-	-				-	-
442 Cowichan Sportsplex - Area C	-					-			-	-				-	-
443 Cowichan Sportsplex - Area D	-					-			-	-				-	-
444 Cowichan Sportsplex - Area E	-					-			-	-				-	-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000	10,000
451 Recreation Glenora	\$10,404					10,404			-	10,404				\$10,404	10,404
456 Recreation Saltair	74,828					74,828	\$0		-	74,828	64,328			\$10,500	74,828
457 Victim Services West	15,000					15,000			-	15,000				\$15,000	15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209	57,209
459 Victim Services	102,628					102,628			-	102,628				\$102,628	102,628
460 Recreation N. Oyster	\$0					-			-	-				\$0	-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0	-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000	21,000
464 Shawnigan Lake Community Centre	-		765,815	1,157,892	-	1,923,707	150,000	150,000	2,073,707	54,227	325,000		\$1,694,480	2,073,707	
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200	10,200
466 Cobble Hill Hall	\$30,500					30,500			-	30,500				\$30,500	30,500
467 Shawnigan Lake Historical Society	30,590					30,590			-	30,590				\$30,590	30,590
469 Cowichan Station Area Association Area E	\$24,074					24,074			-	24,074				\$24,074	24,074
470 Frank Jameson Centre	-					-			-	-				\$0	-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500	17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000	30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200	10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000	15,000
480 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0	-
481 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0	-
488 Shawnigan Basin Society	-					-			-	-				\$0	-
489 Nature and Habitat - Area I				1,500		1,500			-	1,500				\$1,500	1,500
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750	18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000	1,000
492 Cowichan Lake Water Protection				1,500		1,500			-	1,500				\$1,500	1,500
493 Safer Futures	28,358					28,358			-	28,358				\$28,358	28,358
494 Social Planning	51,000					51,000			-	51,000				\$51,000	51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000	100,000
496 Cowichan Community Policing	-					-			-	-				\$0	-
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220	62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	265,000	265,000				\$265,000	265,000
575 Engineering Services - Administration						-			-	-				\$0	-
576 Engineering Services - Utilities				11,350,000		11,350,000	150,000	150,000	11,500,000		7,550,000		\$3,950,000	11,500,000	
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200	10,200
515 Curbside Collection			5,828,912	700,000		6,528,912	(650,000)	(650,000)	5,878,912	1,401,925	175,515		\$4,301,472	5,878,912	
520 Solid Waste Complex	8,205,298		9,014,641			17,219,939	(383,074)	(383,074)	16,836,865	114,750	368,403		\$16,353,712	16,836,865	
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594	157,594
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0	-
532 Drinking Water and Watershed Protection	\$800,000					800,000	300,000	300,000	1,100,000				1,100,000	1,100,000	
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000	100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106	198,106

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2027)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
550 Street Lighting - Mesachie	8,000					8,000			-	8,000				\$8,000		8,000
551 Street Lighting - Youbou		37,000				37,000			-	37,000				\$37,000		37,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,950					5,950			-	5,950				\$5,950		5,950
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			3,700	100		3,800			-	3,800				\$3,800		3,800
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,200					5,200			-	5,200				\$5,200		5,200
558 Critical Street Lighting B	1,100					1,100			-	1,100				\$1,100		1,100
559 Critical Street Lighting C	4,100					4,100			-	4,100				\$4,100		4,100
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	6,050					6,050			-	6,050				\$6,050		6,050
565 Critical Street Lighting I	\$4,400					4,400			-	4,400				\$4,400		4,400
580 Street Lighting - Wilmot Road	3,050					3,050			-	3,050				\$3,050		3,050
581 Street Lighting - Sentinel Ridge	2,600					2,600			-	2,600				\$2,600		2,600
583 Street Lighting - Twin Cedars	3,200					3,200			-	3,200				\$3,200		3,200
585 Street Lighting - Arbutus Mountain	4,600					4,600			-	4,600				\$4,600		4,600
586 Mill Springs Street Lighting	7,100					7,100			-	7,100				\$7,100		7,100
601 Satellite Park Water		54,500	35,500	20,000		110,000			-	110,000		11,933		\$98,067		110,000
603 Douglas Hill Water		55,200	54,000	20,000		129,200		-	-	129,200		7,719		\$121,481		129,200
604 Lambourn Water		51,500	112,000	20,000		183,500		-	-	183,500		4,956		\$178,544		183,500
605 Arbutus Mountain Water		54,950	44,050			99,000			-	99,000				\$99,000		99,000
606 Malahat Water		30,000	5,000			35,000			-	35,000				\$35,000		35,000
608 Fern Ridge Water		25,000	20,000	120,000		165,000		-	-	165,000		1,300	100,000	\$63,700		165,000
611 Bald Mountain Water System		80,000	50,500			130,500		-	-	130,500				\$130,500		130,500
613 Dogwood Ridge Water System		25,000	26,000			51,000			-	51,000		3,900		\$47,100		51,000
615 Arbutus Ridge Water System			343,690			343,690		-	-	343,690		5,146		\$338,544		343,690
616 Carlton Water System		35,000	21,000			56,000			-	56,000				\$56,000		56,000
617 Shellwood Water System		28,500	25,000			53,500			-	53,500		5,216		\$48,284		53,500
618 Woodley Range Water System		33,300	38,000			71,300			-	71,300				\$71,300		71,300
619 Burnum Water System		57,200	47,000			104,200			-	104,200		12,780		\$91,420		104,200
620 Mesachie Lake Water		50,500	24,000	19,000		93,500		-	-	93,500				\$93,500		93,500
625 Shell Beach Water		40,000	35,100			75,100			-	75,100		26,734		\$48,366		75,100
630 Shawnigan Village Water		365,000	312,600	20,000		697,600	(15,000)	(15,000)		682,600		148,480		\$534,120		682,600
640 Saltair Water		720,000	262,000	7,000		989,000	253,000	253,000		1,242,000		24,474	623,000	\$594,526		1,242,000
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$32,702		4,148		36,850
653 Youbou Water		185,000	109,500	10,632		305,132			-	305,132		5,947		\$299,185		305,132
660 Honeymoon Bay Water		64,000	90,200	20,000		174,200			-	174,200				\$174,200		174,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)		24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000			-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		310,000	355,478	7,020,412		7,685,890	(150,000)	(150,000)		7,535,890			7,000,000	\$535,890		7,535,890
681 Shawnigan Weir				6,000		6,000			-	6,000				6,000		6,000
690 Kerry Village Water		30,600	56,000	20,000		106,600			-	106,600				\$106,600		106,600
701 Wilmot Road Drainage	9,100					9,100			-	9,100				\$9,100		9,100
702 Sentinel Ridge Drainage	4,500					4,500			-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,800					1,800			-	1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	7,000					7,000			-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100			-	3,100				\$3,100		3,100

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2027)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
711 Bald Mountian Drainage System	5,800					5,800			-	5,800				\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	34,000					34,000			-	34,000				\$34,000		34,000
799 Shawnigan Creek Cleanout System	13,000					13,000	5,000		5,000	18,000				\$18,000		18,000
800 Cowichan Bay Sewer		260,000	320,000	20,627		600,627	(4,587)		(4,587)	596,040		-		\$596,040		596,040
801 Brulett Sewer System		24,780	28,800			53,580			-	53,580		2,294		\$51,286		53,580
802 Sentinel Ridge Sewer		63,882	186,700			250,582	111,635		111,635	362,217			111,635	\$250,582		362,217
803 Twin Cedars Sewer						-			-	-				\$0		-
804 Lambourn Sewer		44,000	120,000	24,000		188,000			-	188,000		7,434		\$180,566		188,000
805 Arbutus Mountain Sewer		145,000	70,600			215,600			-	215,600		9,818		\$205,782		215,600
806 Malahat Sewer		40,000	5,000			45,000			-	45,000				\$45,000		45,000
809 Cobble Hill Sewer						-			-	-				\$0		-
810 Mesachie Lake Sewer		43,000	20,200			63,200			-	63,200		13,651		\$49,549		63,200
811 Bald Mountian Sewer System		117,375	50,000			167,375	(10,000)		(10,000)	157,375				\$157,375		157,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500	(10,000)		(10,000)	190,500				\$190,500		190,500
813 Mill Springs Sewer System		168,750	124,500			293,250			-	293,250				\$293,250		293,250
815 Arbutus Ridge Sewer System			513,970			513,970			-	513,970		129,757		\$384,213		513,970
820 Eagle Heights Sewer			450,000	30,000		480,000	(55,547)		(55,547)	424,453				\$424,453		424,453
830 Maple Hills Sewer		37,000	22,000			59,000			-	59,000				\$59,000		59,000
840 Shawnigan Lake Sewer		180,480	182,000	7,024,000		7,386,480			-	7,386,480			7,000,000	\$386,480		7,386,480
850 Kerry Village Sewer						-			-	-				\$0		-
860 Youbou Sewer System		46,800	20,000			66,800			-	66,800				\$66,800		66,800
TOTALS	71,909,418	3,727,240	25,816,812	62,629,852	3,715,000	167,798,322	1,180,660	-	1,180,660	168,978,982	3,705,290	8,219,559	32,099,635	124,954,499	-	168,978,982

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2028)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures					Deficit prior year	Total Expenditures
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital		
100 General Government	6,366,418			\$9,549,626		15,916,044	(\$100,000)		(100,000)	15,816,044	\$334,918		\$0	\$15,481,126	15,816,044
101 Community Health Network				122,000		122,000			-	122,000				\$122,000	122,000
102 V. I. Regional Library	3,268,695					3,268,695			-	3,268,695				\$3,268,695	3,268,695
106 Malahat Transit	621,618		244,696	23,500	-	889,814			-	889,814				\$889,814	889,814
107 Transit	5,048,106		893,248	214,474		6,155,828			-	6,155,828				\$6,155,828	6,155,828
109 911	1,325,796			44,500		1,370,296	200,000		200,000	1,570,296			200,000	\$1,370,296	1,570,296
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500	111,500
121 Economic Development	\$771,920			35,000		806,920			-	806,920				\$806,920	806,920
123 Regional Tourism	120,000			809,232		929,232	(300,000)		(300,000)	629,232				\$629,232	629,232
130 Electoral Feasibility Studies	15,000			20,000		35,000	15,000		15,000	50,000				\$50,000	50,000
131 Environmental Initiatives	800,000			\$250,000		1,050,000	\$155,000		155,000	1,205,000				\$1,205,000	1,205,000
150 Municipalities - M.F.A. Debt				6,756,201		6,756,201			-	6,756,201		\$6,756,201		-	6,756,201
195 Sustainable Transportation	100,000					100,000			-	100,000				\$100,000	100,000
197 GM Community Services				457,366		457,366			-	457,366				\$457,366	457,366
198 GM Strategic Services				478,415		478,415			-	478,415				\$478,415	478,415
199 Parks, Recreation, Culture & Facilities				763,610		763,610			-	763,610				\$763,610	763,610
200 Administration Building Deleted									-					\$0	
205 Emergency Planning	1,502,766					1,502,766	500,000		500,000	2,002,766			500,000	1,502,766	2,002,766
230 Community Parks	3,221,670		2,000	40,000	250,000	3,513,670	165,000		165,000	3,678,670	\$480,870		\$605,000	\$2,592,800	3,678,670
250 Electoral Area Services	1,968,945					1,968,945			-	1,968,945				\$1,968,945	1,968,945
279 Parks & Trails	1,602,626					1,602,626	\$55,000		55,000	1,657,626	4,006		\$55,000	\$1,598,620	1,657,626
280 Regional Parks	\$2,224,994					2,224,994			-	2,224,994	11,924		200,000	\$2,013,070	2,224,994
281 Bright Angel Park	143,700		6,500			150,200	(35,000)		(35,000)	115,200				\$115,200	115,200
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000	15,000
283 Kinsol Trestle	114,000					114,000	(76,000)		(76,000)	38,000				\$38,000	38,000
285 Regional Parkland Acquisition	958,000					958,000	-418,000		(418,000)	540,000	\$0		\$500,000	\$40,000	540,000
310 Animal Control	121,236			84,050		205,286			-	205,286				\$205,286	205,286
320 Building Inspection	\$696,957			634,644		1,331,601			-	1,331,601				\$1,331,601	1,331,601
325 Community Planning	3,100,000		270,000	50,000		3,420,000			-	3,420,000				\$3,420,000	3,420,000
328 Bylaw Enforcement	\$1,013,126		119,646			1,132,772			-	1,132,772				\$1,132,772	1,132,772
350 North Oyster Fire Protection	635,034		197,849			832,883	(148,526)		(148,526)	684,357	23,676			\$660,681	684,357
351 Mesachie Lake Fire Protection	81,644			6,000		87,644	(10,000)		(10,000)	77,644				\$77,644	77,644
352 Lake Cowichan Fire Protection	\$473,247					473,247			-	473,247				\$473,247	473,247
353 Saltair Fire Protection	409,047					409,047			-	409,047				\$409,047	409,047
354 Sahtlam Fire Protection	578,922		3,470			582,392	(250,000)		(250,000)	332,392				\$332,392	332,392
355 Malahat Fire Protection	327,057		72,519			399,576	(75,712)		(75,712)	323,864		26,204		\$297,660	323,864
356 Eagle Heights Fire Protection	600,023					600,023			-	600,023				\$600,023	600,023
357 Honeymoon Bay Fire Protection	284,397					284,397	(50,000)		(50,000)	234,397				\$234,397	234,397
358 Youbou Fire Protection	211,840					211,840	(25,000)		(25,000)	186,840				\$186,840	186,840
359 Fire Services				352,540		352,540			-	352,540				\$352,540	352,540
390 Regional Recreation	23,069,851					23,069,851			-	23,069,851				\$23,069,851	23,069,851
400 Arts and Culture	153,180					153,180			-	153,180				\$153,180	153,180
405 Cowichan Lake Recreation	1,363,502		583,915	2,646,798		4,594,215	421,066		421,066	5,015,281	488,090	369,832	540,000	\$3,617,359	5,015,281
411 Kerry Park Recreation			920,200	3,759,476	15,600,000	20,279,676			-	20,279,676	48,804		15,600,000	\$4,630,872	20,279,676
417 Kerry Park Aquatic Service									-					\$0	
420 Island Savings Centre	27,950		2,724,252	7,707,032	750,000	11,209,234	\$303,186		303,186	11,512,420	\$820,779	\$0	\$1,885,000	\$8,806,641	11,512,420
429 Island Savings Centre Theatre Loan									-					-	
435 Theatre Grant - Area A									-					\$0	
436 Theatre Grant - Area B									-					\$0	

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2028)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
437 Theatre Grant - Area C	\$0					-			-					\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-					\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-					\$0		-
440 Cowichan Sportsplex - Area A	-					-			-					-		-
442 Cowichan Sportsplex - Area C	-					-			-					-		-
443 Cowichan Sportsplex - Area D	-					-			-					-		-
444 Cowichan Sportsplex - Area E	-					-			-					-		-
450 Recreation Mill Bay	10,000					10,000			-		10,000			\$10,000		10,000
451 Recreation Glenora	\$10,612					10,612			-		10,612			\$10,612		10,612
456 Recreation Saltair	75,828					75,828		\$0	-		75,828		64,328	\$11,500		75,828
457 Victim Services West	15,000					15,000			-		15,000			\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-		57,209			\$57,209		57,209
459 Victim Services	104,680					104,680			-		104,680			\$104,680		104,680
460 Recreation N. Oyster	\$0					-			-		-			\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-		-			\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-		21,000			\$21,000		21,000
464 Shawnigan Lake Community Centre	-		788,789	1,210,753		1,999,542	(50,000)		(50,000)		1,949,542		54,227	150,000	\$1,745,315	1,949,542
465 Cobble Hill Historical Society	10,200					10,200			-		10,200			10,200		10,200
466 Cobble Hill Hall	\$30,500					30,500			-		30,500			\$30,500		30,500
467 Shawnigan Lake Historical Society	30,590					30,590			-		30,590			\$30,590		30,590
469 Cowichan Station Area Association Area	\$24,074					24,074			-		24,074			\$24,074		24,074
470 Frank Jameson Centre	-					-			-		-			\$0		-
472 Senior Centre Grant	17,500					17,500			-		17,500			\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-		30,000			\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-		10,200			\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-		15,000			\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-		-			\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-		-			\$0		-
488 Shawnigan Basin Society	-					-			-		-			\$0		-
489 Nature and Habitat - Area I				1,500		1,500			-		1,500			\$1,500		1,500
490 Thetis Island Wharf		18,750				18,750			-		18,750			\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-		1,000			\$1,000		1,000
492 Cowichan Lake Water Protection				1,500		1,500			-		1,500			\$1,500		1,500
493 Safer Futures	28,358					28,358			-		28,358			\$28,358		28,358
494 Social Planning	51,000					51,000			-		51,000			\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-		100,000			\$100,000		100,000
496 Cowichan Community Policing	-					-			-		-			\$0		-
497 Cowichan Valley Hospice Society	\$62,220					62,220			-		62,220			\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)		265,000			\$265,000		265,000
575 Engineering Services - Administration						-			-		-			\$0		-
576 Engineering Services - Utilities				4,100,000		4,100,000	200,000		200,000		4,300,000			200,000	\$4,100,000	4,300,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-		10,200			\$10,200		10,200
515 Curbside Collection			5,921,795	700,000		6,621,795	(650,000)		(650,000)		5,971,795	1,401,925	139,354	\$4,430,516		5,971,795
520 Solid Waste Complex	8,779,669		9,694,690			18,474,359	(405,969)		(405,969)		18,068,390	201,515	368,403	\$17,498,472		18,068,390
530 Cowichan Flood Management	161,534					161,534			-		161,534			\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-			-		-			\$0		-
532 Drinking Water and Watershed Protectio	\$900,000					900,000	200,000		200,000		1,100,000			\$1,100,000		1,100,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-		100,000			\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-		202,068			\$202,068		202,068

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2028)

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
550 Street Lighting - Mesachie	8,250					8,250				8,250				\$8,250		8,250
551 Street Lighting - Youbou		37,000				37,000				37,000				\$37,000		37,000
552 Street Lighting - Brentwood			270	50		320				320				\$320		320
553 Street Lighting - Cowichan Bay	5,950					5,950				5,950				\$5,950		5,950
554 Street Lighting - Honeymoon Bay	29,000					29,000				29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			3,700	100		3,800				3,800				\$3,800		3,800
556 Street Lighting - Cobble Hill		\$2,200				2,200				2,200				\$2,200		2,200
557 Critical Street Lighting A	5,300					5,300				5,300				\$5,300		5,300
558 Critical Street Lighting B	1,150					1,150				1,150				\$1,150		1,150
559 Critical Street Lighting C	4,200					4,200				4,200				\$4,200		4,200
560 Critical Street Lighting D	3,200					3,200				3,200				\$3,200		3,200
561 Critical Street Lighting E	6,200					6,200				6,200				\$6,200		6,200
565 Critical Street Lighting I	\$4,500					4,500				4,500				\$4,500		4,500
580 Street Lighting - Wilmot Road	3,100					3,100				3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	2,600					2,600				2,600				\$2,600		2,600
583 Street Lighting - Twin Cedars	3,200					3,200				3,200				\$3,200		3,200
585 Street Lighting - Arbutus Mountain	4,700					4,700				4,700				\$4,700		4,700
586 Mill Springs Street Lighting	7,100					7,100				7,100				\$7,100		7,100
601 Satellite Park Water		55,000	36,000	20,000		111,000				111,000		11,933		\$99,067		111,000
603 Douglas Hill Water		55,500	54,000	20,000		129,500				129,500		7,719		\$121,781		129,500
604 Lambourn Water		53,000	112,000	20,000		185,000				185,000		4,956		\$180,044		185,000
605 Arbutus Mountain Water		54,950	44,050			99,000				99,000				\$99,000		99,000
606 Malahat Water		30,000	5,000			35,000				35,000				\$35,000		35,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000				67,000		1,300		\$65,700		67,000
611 Bald Mountain Water System		81,000	53,000			134,000				134,000				\$134,000		134,000
613 Dogwood Ridge Water System		26,000	26,000			52,000				52,000		3,900		\$48,100		52,000
615 Arbutus Ridge Water System			354,146			354,146				354,146		5,146		\$349,000		354,146
616 Carlton Water System		35,000	21,000			56,000	50,000		50,000	106,000			50,000	\$56,000		106,000
617 Shellwood Water System		28,500	25,000			53,500				53,500		5,216		\$48,284		53,500
618 Woodley Range Water System		33,500	40,000			73,500				73,500				\$73,500		73,500
619 Burnum Water System		58,000	47,000			105,000				105,000		12,780		\$92,220		105,000
620 Mesachie Lake Water		50,500	24,000	19,000		93,500				93,500				\$93,500		93,500
625 Shell Beach Water		40,000	36,000			76,000				76,000		26,734		\$49,266		76,000
630 Shawnigan Village Water		365,000	313,000	20,000		698,000	(15,000)		(15,000)	683,000		148,480		\$534,520		683,000
640 Saltair Water		420,000	292,222	7,000		719,222	200,000		200,000	919,222		24,474	300,000	\$594,748		919,222
652 Central Youbou Water Debt		36,850				36,850				36,850		\$32,702		4,148		36,850
653 Youbou Water		185,000	110,000	10,632		305,632	50,000		50,000	355,632		5,947	50,000	\$299,685		355,632
660 Honeymoon Bay Water		65,000	90,200	20,000		175,200				175,200				\$175,200		175,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623				2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000				61,000				\$61,000		61,000
680 Shawnigan Lake North Water		310,000	355,478	20,412	2,080,600	2,766,490				2,766,490			2,180,600	\$585,890		2,766,490
681 Shawnigan Weir				6,000		6,000				6,000				6,000		6,000
690 Kerry Village Water		30,700	56,000	20,000		106,700				106,700				\$106,700		106,700
701 Wilmot Road Drainage	9,100					9,100				9,100				\$9,100		9,100
702 Sentinel Ridge Drainage	5,000					5,000				5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	1,800					1,800				1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	7,000					7,000				7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100				3,100				\$3,100		3,100

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2028)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
711 Bald Mountian Drainage System	5,800					5,800			-	5,800				\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	34,000					34,000			-	34,000				\$34,000		34,000
799 Shawnigan Creek Cleanout System	13,000					13,000	5,000		5,000	18,000				\$18,000		18,000
800 Cowichan Bay Sewer		260,000	330,000		20,627	610,627	(4,587)		(4,587)	606,040				\$606,040		606,040
801 Brulett Sewer System		24,780	28,800			53,580				53,580		2,294		\$51,286		53,580
802 Sentinel Ridge Sewer														\$0		
803 Twin Cedars Sewer																
804 Lambourn Sewer		45,000	120,000	24,000		189,000				189,000		7,434		\$181,566		189,000
805 Arbutus Mountain Sewer		145,000	75,000			220,000				220,000		9,818		\$210,182		220,000
806 Malahat Sewer		50,000	5,000			55,000				55,000				\$55,000		55,000
809 Cobble Hill Sewer																
810 Mesachie Lake Sewer		43,000	20,200			63,200				63,200		13,651		\$49,549		63,200
811 Bald Mountian Sewer System		117,375	55,000			172,375	(10,000)		(10,000)	162,375				\$162,375		162,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500	(10,000)		(10,000)	190,500				\$190,500		190,500
813 Mill Springs Sewer System		170,000	130,000			300,000				300,000				\$300,000		300,000
815 Arbutus Ridge Sewer System			531,389			531,389				531,389		129,757		\$401,632		531,389
820 Eagle Heights Sewer			450,000	30,000		480,000	44,453		44,453	524,453			100,000	\$424,453		524,453
830 Maple Hills Sewer		38,000	22,000			60,000				60,000				\$60,000		60,000
840 Shawnigan Lake Sewer		180,480	182,000	24,000		386,480	50,000		50,000	436,480			50,000	\$386,480		436,480
850 Kerry Village Sewer														\$0		
860 Youbou Sewer System		46,500	21,000			67,500				67,500				\$67,500		67,500
TOTALS	75,230,359	3,383,708	26,650,024	41,124,011	18,701,227	165,089,329	(523,635)	-	(523,635)	164,565,694	3,935,062	8,140,823	23,165,600	129,324,209	-	164,565,694

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2029)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures					Total Expenditures		
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital		Other Purposes	Deficit prior year
100 General Government	6,449,529			\$9,674,295		16,123,824	(\$100,000)		(100,000)	16,023,824	\$78,264		-	\$15,945,560		16,023,824
101 Community Health Network				122,000		122,000			-	122,000				122,000		122,000
102 V. I. Regional Library	3,395,847					3,395,847			-	3,395,847				\$3,395,847		3,395,847
106 Malahat Transit	741,317		284,529	24,500		1,050,346			-	1,050,346				\$1,050,346		1,050,346
107 Transit	5,467,894		977,657	235,500		6,681,051			-	6,681,051				\$6,681,051		6,681,051
109 911	1,372,404			45,000		1,417,404	200,000		200,000	1,617,404			200,000	\$1,417,404		1,617,404
119 Grants-in-Aid	111,500					111,500			-	111,500				\$111,500		111,500
121 Economic Development	\$795,078			35,000		830,078			-	830,078				\$830,078		830,078
123 Regional Tourism	120,000			824,509		944,509	(300,000)		(300,000)	644,509				\$644,509		644,509
130 Electoral Feasibility Studies	15,000			20,000		35,000	15,000		15,000	50,000				\$50,000		50,000
131 Environmental Initiatives	850,000			\$250,000		1,100,000	\$105,000		105,000	1,205,000				\$1,205,000		1,205,000
150 Municipalities - M.F.A. Debt				5,548,109		5,548,109			-	5,548,109		\$5,548,109		-		5,548,109
195 Sustainable Transportation	100,000					100,000			-	100,000				\$100,000		100,000
197 GM Community Services				471,087		471,087			-	471,087				\$471,087		471,087
198 GM Strategic Services				492,767		492,767			-	492,767				\$492,767		492,767
199 Parks, Recreation, Culture & Facilities				801,791		801,791			-	801,791				\$801,791		801,791
200 Administration Building Deleted									-					\$0		
205 Emergency Planning	1,547,849					1,547,849			-	1,547,849				1,547,849		1,547,849
230 Community Parks	3,204,998		2,000	40,000		3,246,998	(35,000)		(35,000)	3,211,998	\$480,084		\$75,000	\$2,656,914		3,211,998
250 Electoral Area Services	2,008,324					2,008,324			-	2,008,324				\$2,008,324		2,008,324
279 Parks & Trails	1,725,355					1,725,355	\$0		-	1,725,355	3,526		\$0	\$1,721,829		1,725,355
280 Regional Parks	\$2,269,920					2,269,920	55,000		55,000	2,324,920	11,200		200,000	\$2,113,720		2,324,920
281 Bright Angel Park	147,250		6,500			153,750	(35,000)		(35,000)	118,750				\$118,750		118,750
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	118,000					118,000	422,000		422,000	540,000			500,000	\$40,000		540,000
285 Regional Parkland Acquisition	958,000					958,000	82,000		82,000	1,040,000	\$0		\$1,000,000	\$40,000		1,040,000
310 Animal Control	124,267			86,151		210,418			-	210,418				\$210,418		210,418
320 Building Inspection	\$710,896			647,337		1,358,233			-	1,358,233				\$1,358,233		1,358,233
325 Community Planning	3,230,000		250,000	50,000		3,530,000	(7,500)		(7,500)	3,522,500				\$3,522,500		3,522,500
328 Bylaw Enforcement	\$1,033,388		122,039			1,155,427			-	1,155,427				\$1,155,427		1,155,427
350 North Oyster Fire Protection	653,556		203,603			857,159	(152,982)		(152,982)	704,177	23,676			\$680,501		704,177
351 Mesachie Lake Fire Protection	88,973			6,000		94,973	(15,000)		(15,000)	79,973				\$79,973		79,973
352 Lake Cowichan Fire Protection	\$487,445					487,445			-	487,445				\$487,445		487,445
353 Saltair Fire Protection	421,318					421,318			-	421,318				\$421,318		421,318
354 Sahtlam Fire Protection	588,789		3,574			592,363	(250,000)		(250,000)	342,363				\$342,363		342,363
355 Malahat Fire Protection	339,281		75,229			414,510	(104,944)		(104,944)	309,566				\$309,566		309,566
356 Eagle Heights Fire Protection	618,023					618,023			-	618,023				\$618,023		618,023
357 Honeymoon Bay Fire Protection	291,429					291,429	(50,000)		(50,000)	241,429				\$241,429		241,429
358 Youbou Fire Protection	222,446					222,446	(30,000)		(30,000)	192,446				\$192,446		192,446
359 Fire Services				363,116		363,116			-	363,116				\$363,116		363,116
390 Regional Recreation	23,761,946					23,761,946			-	23,761,946				\$23,761,946		23,761,946
400 Arts and Culture	157,776					157,776			-	157,776				\$157,776		157,776
405 Cowichan Lake Recreation	1,467,510		450,580	2,848,695	305,000	5,071,785	1,066		1,066	5,072,851	552,140	369,832	425,000	\$3,725,879		5,072,851
411 Kerry Park Recreation	504,000		997,805	3,895,797	2,300,000	7,697,602			-	7,697,602	48,804	504,000	2,300,000	\$4,844,798		7,697,602
417 Kerry Park Aquatic Service	\$0								-					\$0		
420 Island Savings Centre	27,950		2,770,037	9,585,311	2,000,000	14,383,298	(\$359,391)		(359,391)	14,023,907	\$947,902	\$0	\$4,050,000	\$9,026,005		14,023,907
429 Island Savings Centre Theatre Loan									-					-		
435 Theatre Grant - Area A									-					\$0		
436 Theatre Grant - Area B									-					\$0		

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2029)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,824					10,824			-	10,824				\$10,824		10,824
456 Recreation Saltair	76,850					76,850		\$0	-	76,850	64,350			\$12,500		76,850
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	106,774					106,774			-	106,774				\$106,774		106,774
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-	21,000				\$21,000		21,000
464 Shawnigan Lake Community Centre	-		812,455	1,244,447		2,056,902	25,000		25,000	2,081,902	54,227		230,000	\$1,797,675		2,081,902
465 Cobble Hill Historical Society	10,200					10,200			-	10,200				10,200		10,200
466 Cobble Hill Hall	\$30,500					30,500			-	30,500				\$30,500		30,500
467 Shawnigan Lake Historical Society	30,590					30,590			-	30,590				\$30,590		30,590
469 Cowichan Station Area Association Area E	\$24,074					24,074			-	24,074				\$24,074		24,074
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-	15,000				\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				1,500		1,500			-	1,500				\$1,500		1,500
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,500		1,500			-	1,500				\$1,500		1,500
493 Safer Futures	28,358					28,358			-	28,358				\$28,358		28,358
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	-					-			-	-				\$0		-
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				4,200,000		4,200,000	200,000		200,000	4,400,000			200,000	\$4,200,000		4,400,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			5,879,706	750,000		6,629,706	(650,000)		(650,000)	5,979,706	1,402,925	13,349		\$4,563,432		5,979,706
520 Solid Waste Complex	9,394,246		10,329,140			19,723,386	(430,467)		(430,467)	19,292,919	201,151	368,403		\$18,723,365		19,292,919
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,000,000					1,000,000	150,000		150,000	1,150,000				\$1,150,000		1,150,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2029)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
550 Street Lighting - Mesachie	8,500					8,500			-	8,500				\$8,500		8,500
551 Street Lighting - Youbou		38,000				38,000			-	38,000				\$38,000		38,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	6,100					6,100			-	6,100				\$6,100		6,100
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			3,800	100		3,900			-	3,900				\$3,900		3,900
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,300					5,300			-	5,300				\$5,300		5,300
558 Critical Street Lighting B	1,200					1,200			-	1,200				\$1,200		1,200
559 Critical Street Lighting C	4,300					4,300			-	4,300				\$4,300		4,300
560 Critical Street Lighting D	3,300					3,300			-	3,300				\$3,300		3,300
561 Critical Street Lighting E	6,350					6,350			-	6,350				\$6,350		6,350
565 Critical Street Lighting I	\$4,600					4,600			-	4,600				\$4,600		4,600
580 Street Lighting - Wilmot Road	3,150					3,150			-	3,150				\$3,150		3,150
581 Street Lighting - Sentinel Ridge	2,700					2,700			-	2,700				\$2,700		2,700
583 Street Lighting - Twin Cedars	3,200					3,200			-	3,200				\$3,200		3,200
585 Street Lighting - Arbutus Mountain	4,800					4,800			-	4,800				\$4,800		4,800
586 Mill Springs Street Lighting	7,100					7,100			-	7,100				\$7,100		7,100
601 Satellite Park Water		55,500	36,500	20,000		112,000			-	112,000		11,933		\$100,067		112,000
603 Douglas Hill Water		56,000	54,000	20,000		130,000			-	130,000		7,719		\$122,281		130,000
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		54,950	48,050	-	-	103,000			-	103,000				\$103,000		103,000
606 Malahat Water		30,000	6,000			36,000			-	36,000				\$36,000		36,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000			-	67,000		1,300		\$65,700		67,000
611 Bald Mountain Water System		81,000	53,000			134,000			-	134,000				\$134,000		134,000
613 Dogwood Ridge Water System		26,000	26,000			52,000			-	52,000		3,900		\$48,100		52,000
615 Arbutus Ridge Water System			365,080			365,080			-	365,080		5,146		\$359,934		365,080
616 Carlton Water System		35,000	22,000			57,000			-	57,000				\$57,000		57,000
617 Shellwood Water System		28,500	25,000			53,500			-	53,500		5,216		\$48,284		53,500
618 Woodley Range Water System		33,300	40,000			73,300			-	73,300				\$73,300		73,300
619 Burnum Water System		59,000	47,000			106,000			-	106,000		12,780		\$93,220		106,000
620 Mesachie Lake Water		51,000	24,000	19,000		94,000			-	94,000				\$94,000		94,000
625 Shell Beach Water		40,000	36,000			76,000			-	76,000		26,734		\$49,266		76,000
630 Shawnigan Village Water		366,000	314,000	20,000		700,000	(15,000)	(15,000)		685,000		148,480		\$536,520		685,000
640 Saltair Water		420,000	300,000	7,000		727,000	200,000	200,000		927,000		24,474	300,000	\$602,526		927,000
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$32,702		4,148		36,850
653 Youbou Water		185,000	120,000	10,632		315,632			-	315,632		5,947		\$309,685		315,632
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200			-	179,200				\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$0				-			-	-		\$1,834		(1,834)		-
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)		24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	18,000	20,000		62,000			-	62,000				\$62,000		62,000
680 Shawnigan Lake North Water		355,000	355,478	20,412		730,890			-	730,890		230,092		\$500,798		730,890
681 Shawnigan Weir				6,000		6,000			-	6,000				6,000		6,000
690 Kerry Village Water		30,700	56,000	20,000		106,700			-	106,700				\$106,700		106,700
701 Wilmot Road Drainage	9,200					9,200			-	9,200				\$9,200		9,200
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	1,800					1,800			-	1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	8,000					8,000			-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200			-	3,200				\$3,200		3,200

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2029)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
711 Bald Mountain Drainage System	6,000					6,000			-	6,000				\$6,000		6,000
714 Cobble Hill Drainage System	7,400					7,400			-	7,400				\$7,400		7,400
715 Arbutus Ridge Drainage System	35,500					35,500			-	35,500				\$35,500		35,500
799 Shawnigan Creek Cleanout System	13,300					13,300	5,000		5,000	18,300				\$18,300		18,300
800 Cowichan Bay Sewer		260,000	330,000	-	20,627	610,627	(4,587)	(4,587)		606,040				\$606,040		606,040
801 Brulett Sewer System		24,780	28,800	-	-	53,580				53,580		2,294		\$51,286		53,580
802 Sentinel Ridge Sewer		-	-	-	-	-				-				\$0		-
803 Twin Cedars Sewer						-				-				\$0		-
804 Lambourn Sewer		45,000	120,000	24,000		189,000				189,000		7,434		\$181,566		189,000
805 Arbutus Mountain Sewer		145,000	75,000			220,000				220,000		9,818		\$210,182		220,000
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000
809 Cobble Hill Sewer						-				-						-
810 Mesachie Lake Sewer		43,000	21,000			64,000				64,000		13,651		\$50,349		64,000
811 Bald Mountain Sewer System		117,375	55,000			172,375	(10,000)	(10,000)		162,375				\$162,375		162,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500	(10,000)	(10,000)		190,500				\$190,500		190,500
813 Mill Springs Sewer System		170,000	140,000			310,000				310,000				\$310,000		310,000
815 Arbutus Ridge Sewer System			547,330			547,330				547,330		129,757		\$417,573		547,330
820 Eagle Heights Sewer			460,000	30,000		490,000	44,453	44,453		534,453			100,000	\$434,453		534,453
830 Maple Hills Sewer		38,000	22,000			60,000				60,000				\$60,000		60,000
840 Shawnigan Lake Sewer		180,480	182,000	24,000		386,480	50,000	50,000		436,480			50,000	\$386,480		436,480
850 Kerry Village Sewer		-	\$0	-		-				-				\$0		-
860 Youbou Sewer System		47,000	22,000			69,000				69,000				\$69,000		69,000
TOTALS	78,656,385	3,438,985	27,453,372	42,570,206	4,625,627	156,744,575	(1,508,898)	-	(1,508,898)	155,235,677	3,868,249	7,514,614	9,630,000	134,222,814	-	155,235,677

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2030)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
100 General Government	6,609,571			\$9,914,356		16,523,927	(\$100,000)	(100,000)	16,423,927	\$0		\$0	\$16,423,927		16,423,927
101 Community Health Network				122,000		122,000		-	122,000				122,000		122,000
102 V. I. Regional Library	3,529,644					3,529,644		-	3,529,644				\$3,529,644		3,529,644
106 Malahat Transit	824,081		310,690	25,500		1,160,271		-	1,160,271				\$1,160,271		1,160,271
107 Transit	5,592,764		1,050,157	238,562		6,881,483		-	6,881,483				\$6,881,483		6,881,483
109 911	1,620,927			45,000		1,665,927		-	1,665,927				\$1,665,927		1,665,927
119 Grants-in-Aid	111,500					111,500		-	111,500				\$111,500		111,500
121 Economic Development	\$818,930			35,000		853,930		-	853,930				\$853,930		853,930
123 Regional Tourism	120,000			840,244		960,244	(300,000)	(300,000)	660,244				\$660,244		660,244
130 Electoral Feasibility Studies	15,000			20,000		35,000	15,000	15,000	50,000				\$50,000		50,000
131 Environmental Initiatives	900,000			\$250,000		1,150,000	\$55,000	55,000	1,205,000				\$1,205,000		1,205,000
150 Municipalities - M.F.A. Debt				\$5,276,942		5,276,942		-	5,276,942		\$5,276,942		-		5,276,942
195 Sustainable Transportation	100,000					100,000		-	100,000				\$100,000		100,000
197 GM Community Services				\$485,219		485,219		-	485,219				\$485,219		485,219
198 GM Strategic Services				\$507,550		507,550		-	507,550				\$507,550		507,550
199 Parks, Recreation, Culture & Facilities				841,880		841,880		-	841,880				\$841,880		841,880
200 Administration Building Deleted						-		-	-				\$0		-
205 Emergency Planning	1,594,284					1,594,284		-	1,594,284				\$1,594,284		1,594,284
230 Community Parks	3,225,999		2,500	40,000		3,268,499	35,000	35,000	3,303,499	\$355,199		\$224,000	\$2,724,300		3,303,499
250 Electoral Area Services	2,048,490					2,048,490		-	2,048,490				\$2,048,490		2,048,490
279 Parks & Trails	1,807,920					1,807,920	60,000	60,000	1,867,920			\$60,000	\$1,807,920		1,867,920
280 Regional Parks	\$2,419,410					2,419,410		-	2,419,410			200,000	\$2,219,410		2,419,410
281 Bright Angel Park	149,500		7,000			156,500	(35,000)	(35,000)	121,500				\$121,500		121,500
282 South Cowichan Community Parks	15,000					15,000		-	15,000				\$15,000		15,000
283 Kinsol Trestle	120,700					120,700	(78,200)	(78,200)	42,500				\$42,500		42,500
285 Regional Parkland Acquisition	958,000					958,000	(913,000)	(913,000)	45,000	\$0			\$45,000		45,000
310 Animal Control	127,373			88,305		215,678		-	215,678				\$215,678		215,678
320 Building Inspection	\$725,113			660,284		1,385,397		-	1,385,397				\$1,385,397		1,385,397
325 Community Planning	3,300,000		300,000			3,600,000	(7,500)	(7,500)	3,592,500				\$3,592,500		3,592,500
328 Bylaw Enforcement	\$1,054,056		124,480			1,178,536		-	1,178,536				\$1,178,536		1,178,536
350 North Oyster Fire Protection	660,794		205,253			866,047	(157,571)	(157,571)	708,476	7,560			\$700,916		708,476
351 Mesachie Lake Fire Protection	91,372			6,000		97,372	(15,000)	(15,000)	82,372				\$82,372		82,372
352 Lake Cowichan Fire Protection	\$502,068					502,068		-	502,068				\$502,068		502,068
353 Saltair Fire Protection	433,958					433,958		-	433,958				\$433,958		433,958
354 Sahtlam Fire Protection	598,952		3,682			602,634	(250,000)	(250,000)	352,634				\$352,634		352,634
355 Malahat Fire Protection	352,852		78,239			431,091	(109,142)	(109,142)	321,949				\$321,949		321,949
356 Eagle Heights Fire Protection	636,564					636,564		-	636,564				\$636,564		636,564
357 Honeymoon Bay Fire Protection	298,672					298,672	(50,000)	(50,000)	248,672				\$248,672		248,672
358 Youbou Fire Protection	233,219					233,219	(35,000)	(35,000)	198,219				\$198,219		198,219
359 Fire Services				374,010		374,010		-	374,010				\$374,010		374,010
390 Regional Recreation	24,474,805					24,474,805		-	24,474,805				\$24,474,805		24,474,805
400 Arts and Culture	162,509					162,509		-	162,509				\$162,509		162,509
405 Cowichan Lake Recreation	1,540,885		495,614	2,991,129	1,720,000	6,747,628	101,066	101,066	6,848,694	911,340	159,698	1,940,000	\$3,837,656		6,848,694
411 Kerry Park Recreation	504,000		1,126,240	4,065,456		5,695,696	320,000	320,000	6,015,696	48,804	504,000	450,000	\$5,012,892		6,015,696
417 Kerry Park Aquatic Service	\$0					-		-	-				\$0		-
420 Island Savings Centre	27,950		2,825,938	8,728,969	\$650,000	12,232,857	(387,020)	(387,020)	11,845,837	\$945,000	\$0	\$1,650,000	\$9,250,837		11,845,837
435 Theatre Grant - Area A						-		-	-				\$0		-
436 Theatre Grant - Area B						-		-	-				\$0		-
437 Theatre Grant - Area C	\$0					-		-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-		-	-				\$0		-

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2030)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
439 Theatre Grant - Ladysmith	\$0					-			-					\$0		-
440 Cowichan Sportsplex - Area A	-					-			-							-
442 Cowichan Sportsplex - Area C	-					-			-							-
443 Cowichan Sportsplex - Area D	-					-			-							-
444 Cowichan Sportsplex - Area E	-					-			-							-
450 Recreation Mill Bay	10,000					10,000			-		10,000			\$10,000		10,000
451 Recreation Glenora	\$11,040					11,040			-		11,040			\$11,040		11,040
456 Recreation Saltair	79,000					79,000	(\$65,000)		(65,000)		14,000			\$14,000		14,000
457 Victim Services West	15,000					15,000			-		15,000			\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-		57,209			\$57,209		57,209
459 Victim Services	108,910					108,910			-		108,910			\$108,910		108,910
460 Recreation N. Oyster	\$0					-			-		-			\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-		-			\$0		-
463 Cowichan Wooden Boat Society	\$21,000					21,000			-		21,000			\$21,000		21,000
464 Shawnigan Lake Community Centre	-		836,829	1,254,109		2,090,938	(100,000)		(100,000)		1,990,938	53,299	50,000	\$1,887,639		1,990,938
465 Cobble Hill Historical Society	10,200					10,200			-		10,200			10,200		10,200
466 Cobble Hill Hall	\$30,500					30,500			-		30,500			\$30,500		30,500
467 Shawnigan Lake Historical Society	30,590					30,590			-		30,590			\$30,590		30,590
469 Cowichan Station Area Association Area E	\$24,074					24,074			-		24,074			\$24,074		24,074
470 Frank Jameson Centre	-					-			-		-			\$0		-
472 Senior Centre Grant	17,500					17,500			-		17,500			\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-		30,000			\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-		10,200			\$10,200		10,200
478 Cowichan Station Association Area B	15,000					15,000			-		15,000			\$15,000		15,000
480 Cowichan Aquatic Centre - Area F	\$0					-			-		-			\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-		-			\$0		-
488 Shawnigan Basin Society	-					-			-		-			\$0		-
489 Nature and Habitat - Area I				1,500		1,500			-		1,500			\$1,500		1,500
490 Thetis Island Wharf		18,750				18,750			-		18,750			\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-		1,000			\$1,000		1,000
492 Cowichan Lake Water Protection				1,500		1,500			-		1,500			\$1,500		1,500
493 Safer Futures	28,358					28,358			-		28,358			\$28,358		28,358
494 Social Planning	51,000					51,000			-		51,000			\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-		100,000			\$100,000		100,000
496 Cowichan Community Policing	-					-			-		-			\$0		-
497 Cowichan Valley Hospice Society	\$62,220					62,220			-		62,220			\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)		265,000			\$265,000		265,000
575 Engineering Services - Administration						-			-		-			\$0		-
576 Engineering Services - Utilities				4,400,000		4,400,000	200,000		200,000		4,600,000		200,000	\$4,400,000		4,600,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-		10,200			\$10,200		10,200
515 Curbside Collection			6,005,504	750,000		6,755,504	(650,000)		(650,000)		6,105,504	1,405,169	-	\$4,700,335		6,105,504
520 Solid Waste Complex	10,051,843		11,008,755			21,060,598	(456,680)		(456,680)		20,603,918	201,515	368,403	\$20,034,000		20,603,918
530 Cowichan Flood Management	400,000			200,000		600,000			-		600,000			\$600,000		600,000
531 South Cowichan Water Study Plan	\$0					-			-		-			\$0		-
532 Drinking Water and Watershed Protection	\$1,100,000					1,100,000	100,000		100,000		1,200,000			1,200,000		1,200,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-		100,000			\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-		206,110			\$206,110		206,110
550 Street Lighting - Mesachie	8,750					8,750			-		8,750			\$8,750		8,750
551 Street Lighting - Youbou		39,000				39,000			-		39,000			\$39,000		39,000
552 Street Lighting - Brentwood			280	50		330			-		330			\$330		330

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2030)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
553 Street Lighting - Cowichan Bay	6,100					6,100				6,100				\$6,100		6,100
554 Street Lighting - Honeymoon Bay	30,000					30,000				30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			3,800	100		3,900				3,900				\$3,900		3,900
556 Street Lighting - Cobble Hill		\$2,300				2,300				2,300				\$2,300		2,300
557 Critical Street Lighting A	5,400					5,400				5,400				\$5,400		5,400
558 Critical Street Lighting B	1,200					1,200				1,200				\$1,200		1,200
559 Critical Street Lighting C	4,400					4,400				4,400				\$4,400		4,400
560 Critical Street Lighting D	3,300					3,300				3,300				\$3,300		3,300
561 Critical Street Lighting E	6,500					6,500				6,500				\$6,500		6,500
565 Critical Street Lighting I	\$4,700					4,700				4,700				\$4,700		4,700
580 Street Lighting - Wilmot Road	3,200					3,200				3,200				\$3,200		3,200
581 Street Lighting - Sentinel Ridge	2,700					2,700				2,700				\$2,700		2,700
583 Street Lighting - Twin Cedars	3,400					3,400				3,400				\$3,400		3,400
585 Street Lighting - Arbutus Mountain	4,900					4,900				4,900				\$4,900		4,900
586 Mill Springs Street Lighting	7,200					7,200				7,200				\$7,200		7,200
601 Satellite Park Water		55,500	36,500	20,000		112,000	-			112,000				\$112,000		112,000
603 Douglas Hill Water		56,000	55,000	20,000		131,000	-			131,000		7,719		\$123,281		131,000
604 Lambourn Water		53,000	115,000	20,000		188,000				188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		55,000	50,000			105,000				105,000				\$105,000		105,000
606 Malahat Water		30,000	6,000			36,000				36,000				\$36,000		36,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000	-			67,000				\$67,000		67,000
611 Bald Mountain Water System		83,000	53,000			136,000	-			136,000				\$136,000		136,000
613 Dogwood Ridge Water System		26,000	26,000			52,000	-			52,000		3,900		\$48,100		52,000
615 Arbutus Ridge Water System			376,600			376,600	-			376,600		5,146		\$371,454		376,600
616 Carlton Water System		35,000	22,000			57,000				57,000				\$57,000		57,000
617 Shellwood Water System		28,500	26,000			54,500				54,500		5,216		\$49,284		54,500
618 Woodley Range Water System		34,000	40,000			74,000	50,000	50,000	50,000	124,000			50,000	\$74,000		124,000
619 Burnum Water System		59,000	47,000			106,000				106,000		12,780		\$93,220		106,000
620 Mesachie Lake Water		51,000	24,000	19,000		94,000				94,000				\$94,000		94,000
625 Shell Beach Water		40,000	36,000			76,000				76,000		26,734		\$49,266		76,000
630 Shawnigan Village Water		366,000	314,000	20,000		700,000	(15,000)	(15,000)	685,000		148,480			\$536,520		685,000
640 Saltair Water		420,000	300,000	7,000		727,000	200,000	200,000	927,000		24,474	300,000		\$602,526		927,000
652 Central Youbou Water Debt		36,850				36,850			36,850		\$32,702			4,148		36,850
653 Youbou Water		185,000	120,000	10,632		315,632			315,632		5,947			\$309,685		315,632
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200			179,200					\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$0									\$0					
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)	24,754		\$24,754			\$0		24,754
670 Cherry Point Water		24,000	18,000	20,000		62,000			62,000					\$62,000		62,000
680 Shawnigan Lake North Water		355,000	355,478	20,412		730,890			730,890		230,092			\$500,798		730,890
681 Shawnigan Weir			6,000			6,000			6,000					6,000		6,000
690 Kerry Village Water		30,700	56,000	20,000		106,700			106,700					\$106,700		106,700
701 Wilmot Road Drainage	9,200					9,200			9,200					\$9,200		9,200
702 Sentinel Ridge Drainage	5,000					5,000			5,000					\$5,000		5,000
703 Shawnigan Lake East Drainage	1,800					1,800			1,800					\$1,800		1,800
705 Arbutus Mountain Drainage	8,500					8,500			8,500					\$8,500		8,500
707 Lanes Road Drainage	3,300					3,300			3,300					\$3,300		3,300
711 Bald Mountain Drainage System	6,000					6,000			6,000					\$6,000		6,000
714 Cobble Hill Drainage System	7,400					7,400			7,400					\$7,400		7,400
715 Arbutus Ridge Drainage System	35,500					35,500			35,500					\$35,500		35,500
799 Shawnigan Creek Cleanout System	13,500					13,500	5,000	5,000	18,500					\$18,500		18,500

Schedule "B"

Cowichan Valley Regional District
Five Year Financial Plan (2026-2030)

(Year 2030)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures					Deficit prior year	Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital			Other Purposes
800 Cowichan Bay Sewer		260,000	330,000	20,627		610,627	(4,587)		(4,587)	606,040				\$606,040	606,040	
801 Brulett Sewer System		-	-	-		-			-	-				\$0	-	
802 Sentinel Ridge Sewer		-	-	-		-			-	-				\$0	-	
803 Twin Cedars Sewer						-			-	-				\$0	-	
804 Lambourn Sewer		45,000	120,000	24,000		189,000			-	189,000		7,434		\$181,566	189,000	
805 Arbutus Mountain Sewer		145,000	75,000			220,000			-	220,000		9,818		\$210,182	220,000	
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000	63,000	
809 Cobble Hill Sewer						-			-	-					-	
810 Mesachie Lake Sewer		43,000	21,000			64,000			-	64,000		13,651		\$50,349	64,000	
811 Bald Mountain Sewer System		120,000	60,000			180,000			-	180,000				\$180,000	180,000	
812 Cobble Hill Sewer		100,000	100,000	500		200,500	(10,000)		(10,000)	190,500				\$190,500	190,500	
813 Mill Springs Sewer System		175,000	150,000			325,000			-	325,000				\$325,000	325,000	
815 Arbutus Ridge Sewer System			563,750			563,750			-	563,750		129,757		\$433,993	563,750	
820 Eagle Heights Sewer			460,000	30,000		490,000	(55,547)		(55,547)	434,453				\$434,453	434,453	
830 Maple Hills Sewer		38,000	22,000			60,000			-	60,000				\$60,000	60,000	
840 Shawnigan Lake Sewer		180,480	182,000	24,000		386,480	50,000		50,000	436,480			50,000	\$386,480	436,480	
850 Kerry Village Sewer						-			-	-				\$0	-	
860 Youbou Sewer System		47,000	22,000			69,000			-	69,000				\$69,000	69,000	
TOTALS	81,819,466	3,425,580	28,687,489	42,489,936	2,370,000	158,792,471	(3,106,727)	-	(3,106,727)	155,685,744	3,927,886	7,002,603	5,174,000	139,581,255	-	155,685,744