

SUMMARY OF 5 YEAR FINANCIAL PLAN**2022 - 2026**

	2022	2023	2024	2025	2026
SUMMARY OF REVENUE					
Tax Requisition	\$45,665,354	\$49,580,002	\$50,987,491	\$51,780,443	\$52,499,500
Parcel Taxes	2,978,681	2,849,379	2,928,441	2,984,505	3,004,690
Fees & Charges	14,488,089	16,318,654	17,277,263	17,623,826	17,928,535
Other Revenue	37,611,023	19,801,882	20,576,410	18,219,312	18,324,069
Proceeds of Borrowing	7,081,084	1,100,000	749,602	1,509,602	0
	<u>\$107,824,231</u>	<u>\$89,649,918</u>	<u>\$92,519,207</u>	<u>\$92,117,688</u>	<u>\$91,756,794</u>
Transfers from (to)					
- Special Funds	12,641,595	\$3,177,640	(\$931,694)	\$353,406	(\$365,538)
- Surplus - Prior Year	1,473,125	-	-	-	-
Total Transfers	<u>\$14,114,720</u>	<u>\$3,177,640</u>	<u>(\$931,694)</u>	<u>\$353,406</u>	<u>(\$365,538)</u>
TOTAL REVENUE	<u>\$121,938,951</u>	<u>\$92,827,558</u>	<u>\$91,587,513</u>	<u>\$92,471,094</u>	<u>\$91,391,256</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$1,532,441	\$2,064,287	\$1,603,515	\$1,355,200	\$1,228,525
Long Term	4,659,428	4,755,642	5,110,882	4,948,360	4,858,603
Capital	37,086,912	9,825,345	6,612,400	5,957,000	3,575,000
Other Purposes	78,547,799	76,182,284	78,260,716	80,210,534	81,729,128
Deficit Prior Year	112,371	-	-	-	-
TOTAL EXPENDITURE	<u>\$121,938,951</u>	<u>\$92,827,558</u>	<u>\$91,587,513</u>	<u>\$92,471,094</u>	<u>\$91,391,256</u>

Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures													
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding		Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
100 General Government	2,703,888			\$5,537,605		8,241,493	1,989,485		467,648	(100,000)	21,288	\$1,621,837	2,010,773	10,252,266	\$33,971		928,487	\$9,289,808			10,252,266
101 Community Health Network				80,000		80,000	-				32,782			112,782							112,782
102 V. I. Regional Library	2,190,494					2,190,494	-				-			2,190,494							2,190,494
106 Malahat Transit	304,211		98,000	194,414		596,625	20,386					20,386	20,386	617,011							617,011
107 Transit	2,701,783		539,220	371,430		3,612,433	257,585					257,585	257,585	3,870,018							3,870,018
109 911	688,303			8,500		696,803	253,460	150,000				103,460	253,460	950,263			225,000	\$3,870,018		28,460	3,870,018
119 Grants-in-Aid	51,555					51,555	14,792				135,816	14,792	150,608	202,163							202,163
121 Economic Development	641,827			90,592		732,419	60,928				38,325	60,928	99,253	831,672							831,672
123 Regional Tourism	120,000			300,000		420,000	-							420,000							420,000
130 Electoral Feasibility Studies	15,000			25,000		40,000	-				15,000		15,000	55,000							55,000
131 Environmental Initiatives	707,703			\$757,590		1,465,293	50,000				\$220,682	\$50,000	270,682	1,735,975							1,735,975
150 Municipalities - M.F.A. Debi				3,095,173		3,095,173	-									\$3,095,173					3,095,173
199 Parks, Recreation, Culture & Facilities				611,101		611,101	48,124					48,124	48,124	659,225							659,225
200 Administration Building				1,016,495	679,299	1,695,794	20,000				60,753	20,000	80,753	1,776,547	250,284	159,283	903,052	\$463,928			1,776,547
205 Emergency Planning	1,209,858			1,236,166		2,446,024	144,000			(5,000)	94,000	149,000	238,000	2,684,024	27,229		60,000	2,596,795			2,684,024
230 Community Parks	2,286,389		2,000	145,381	1,000,000	3,433,770	2,239,665	103,652	2,294,661	(\$200,000)	82,477	41,352	2,322,142	5,755,912	\$238,590		\$3,135,450	\$2,381,872			5,755,912
250 Electoral Area Services	859,387					859,387	308,313				101,369	283,313	409,682	1,269,069				\$1,269,069			1,269,069
279 Parks & Trails	1,100,965					1,100,965	65,000					65,000	65,000	1,165,965			65,000	\$1,100,965			1,165,965
280 Regional Parks	\$1,454,170			799,500	902,185	3,155,855	471,200	150,000			41,435	321,200	512,635	3,668,490	173,011		2,120,120	\$1,375,359			3,668,490
281 Bright Angel Park	93,968		3,500			97,468	62,858					20,000	62,858	160,326			82,858	\$77,468			160,326
282 South Cowichan Community Parks	15,000					15,000	-							15,000				\$15,000			15,000
283 Kinsol Trestle	110,853					110,853	(56,229)			(66,229)	23,241	10,000	(32,988)	77,865			10,000	\$67,865			77,865
285 Regional Parkland Acquisitor	750,000					750,000	162,701			(537,299)		700,000	162,701	912,701	\$73,331		700,000	\$139,370			912,701
310 Animal Control	70,259			57,804		128,063	-							128,063				\$128,063			128,063
320 Building Inspector	\$360,484			602,405		962,889	-							962,889	7,543			\$955,346			962,889
325 Community Planning	2,483,082		250,000	500,750		3,233,832	148,455	49,955		(6,500)	14,618	105,000	163,073	3,396,905	38,815	549,955	\$2,808,135			3,396,905	
328 Bylaw Enforcement	\$692,810			287,861		980,671	(20,000)			(20,000)			(20,000)	960,671	6,131		7,300	\$954,540			960,671
350 North Oyster Fire Protection	473,200		115,635	7,300		596,135	(96,000)			(96,000)			(96,000)	500,135	153,165		7,300	\$339,670			500,135
351 Mesachie Lake Fire Protection	62,860			363,300		426,160	(5,000)			(5,000)	16,778		11,778	437,938			357,300	\$80,638			437,938
352 Lake Cowichan Fire Protection	\$359,946					359,946	-							359,946				\$359,946			359,946
353 Saltair Fire Protection	200,283					200,283	-							200,283				\$200,283			200,283
354 Sahtlam Fire Protection	392,503		3,191	7,300		402,994	(135,206)			(135,206)	61,136		(74,070)	328,924			7,300	\$21,624			328,924
355 Malahat Fire Protection	218,582		62,400	7,300		288,282	(42,780)			(42,780)			(42,780)	245,502		21,582	7,300	\$216,620			245,502
356 Eagle Heights Fire Protection	277,356					277,356	(6,230)			(6,230)	17,656		11,426	288,782				\$288,782			288,782
357 Honeymoon Bay Fire Protection	198,976			7,300		206,276	(20,000)			(20,000)			(20,000)	186,276			7,300	\$178,976			186,276
358 Youbou Fire Protection	156,616			7,300		163,916	-							163,916			7,300	\$156,616			163,916
400 Arts and Culture	130,000			20,655		150,655	12,000					12,000	12,000	162,655				\$162,655			162,655
405 Cowichan Lake Recreation	2,793,058		438,998	27,259	200,000	3,459,315	24,100	115,000		(133,400)		42,500	24,100	3,483,415	40,953	323,583	340,000	\$2,778,879			3,483,415
411 Kerry Park Recreation	3,137,650		724,970	691,278		4,553,898	260,500	75,000				185,500	260,500	4,814,398	173,391	99,862	850,628	\$3,690,517			4,814,398
417 Kerry Park Aquatic Service	100,000					100,000	-							100,000				\$100,000			100,000
420 Island Savings Centre	4,944,521		1,990,427	1,207,056	200,000	8,342,004	137,890	242,000		(\$330,254)		226,144	137,890	8,479,894	\$160,324	\$146,856	\$1,443,704	\$6,689,755	39,255		8,479,894
435 Theatre Grant - Area A	45,599					45,599	-				12		12	45,611				\$45,611			45,611
436 Theatre Grant - Area B	75,680					75,680	-				55		55	75,735				\$75,735			75,735
437 Theatre Grant - Area C	\$83,874					83,874	-							83,874				\$83,874			83,874
438 Theatre Grant N. Cowichan	\$145,644					145,644	-							145,644				\$145,644			145,644
439 Theatre Grant - Ladysmith	\$58,378					58,378	-							58,378				\$58,378			58,378
440 Cowichan Sportsplex - Area A	18,529					18,529	-				4		4	18,533				\$18,533			18,533
442 Cowichan Sportsplex - Area C	17,432					17,432	-							17,432				\$17,432			17,432
443 Cowichan Sportsplex - Area C	11,020					11,020	-							11,020				\$11,020			11,020
444 Cowichan Sportsplex - Area E	13,199					13,199	-							13,199				\$13,199			13,199
450 Recreation Mill Bay	6,111					6,111	-				45		45	6,156				\$6,156			6,156
451 Recreation Glenora	\$10,163					10,163	-				1,440		1,440	11,603				\$11,603			11,603
456 Recreation Saltair	27,790					27,790	-							27,790	21,356			\$6,434			27,790
457 Victim Services West	15,000					15,000	-				19		19	15,019				\$15,019			15,019
458 Cowichan Lake Activity Centre	\$57,116					57,116	-				71		71	57,187				\$57,187			57,187
459 Victim Services	97,645					97,645	-				212		212	97,857				\$97,857			97,857
460 Recreation N. Oyster	\$138,297					138,297	-							138,297				\$138,297			138,297
461 Cowichan Aquatic Centre - Area E	\$29,078					29,078	-							29,078				\$29,078			29,078
463 Cowichan Wooden Boat Society	\$19,061					19,061	-							19,061				\$19,061			19,061
464 Shawnigan Lake Community Centre	811,735		527,600	34,448		1,373,783	378,048		122,048			256,000	378,048	1,751,831	35,988		372,048	\$1,343,795			1,751,831
465 Cobble Hill Historical Society	6,020					6,020	-							6,020				\$6,020			6,020
466 Cobble Hill Hall	\$22,500					22,500	-							22,500				\$22,500			22,500
467 Shawnigan Lake Historical Society	26,493					26,493	-				21		21	26,514				\$26,514			26,514
469 Cowichan Station Area Association Area E	\$24,708					24,708	-							24,708				\$24,708			24,708
470 Frank Jameson Centre	40,000					40,000	-							40,000				\$40,000			40,000
472 Senior Centre Grant	17,500					17,500	-				31		31	17,531				\$17,531			17,531
474 Kaatza Society	\$30,000					30,000	-				37		37	30,037				\$30,037			30,037
475 Mill Bay/Malahat Historical Society	10,293					10,293	-				3		3	10,296				\$10,296			10,296
478 Cowichan Station Association Area E	7,930					7,930	-				6		6	7,936				\$7,936			7,936
480 Cowichan Aquatic Centre - Area F	\$5,202					5,202	-				4		4	5,206				\$5,206			5,206
481 Cowichan Aquatic Centre - Area	\$5,206					5,206	-							5,206				\$5,206			5,206
488 Shawnigan Basin Society							-											\$0			
489 Nature and Habitat - Area				365		365	-							365				\$365			365
490 Thetis Island Wharf		18,750				18,750	186,000		116,												

Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Total Funding	Special Funds	Capital	Special Funds From			Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Expenditures				Deficit prior year	Total Expenditures		
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Transfer from/(to)				Feasibility	Gas Tax	(To)					Principal & Interest Short Term	Long Term	Capital	Other Purposes				
531 South Cowichan Water Study Plan	\$0						192					-	192		192							\$192	192	
532 Drinking Water and Watershed Protection	\$673,039						673,039	847,000					847,000		847,000	1,520,039						\$1,520,039	1,520,039	
535 Liquid Waste Plan Central Sector	13,890						13,890									13,890						\$13,890	13,890	
540 Liquid Waste Plan South Sector	\$170,771						170,771	50,000				73,026			123,026		50,000					\$243,797	293,797	
550 Street Lighting - Mesachie	6,800						6,800									6,800						\$6,800	6,800	
551 Street Lighting - Youbou		32,000					32,000									32,000						\$32,000	32,000	
552 Street Lighting - Brentwood			250	50			300									300						\$300	-	300
553 Street Lighting - Cowichan Bay	5,600						5,600									5,600						\$5,600	-	5,600
554 Street Lighting - Honeymoon Bay	26,500						26,500									26,500						\$26,500	-	26,500
555 Street Lighting - Mill Bay			2,450	100			2,550									2,550						\$2,196	354	2,550
556 Street Lighting - Cobble Hill		\$2,100					2,100									2,100						\$2,100	-	2,100
557 Critical Street Lighting A	4,914						4,914									4,914						\$4,914	-	4,914
558 Critical Street Lighting B	1,000						1,000									1,000						\$1,000	-	1,000
559 Critical Street Lighting C	3,500						3,500									3,500						\$3,500	-	3,500
560 Critical Street Lighting D	500						500	1,054					1,054		1,054	1,554						\$500	1,054	1,554
561 Critical Street Lighting E	4,900						4,900									4,900						\$4,900	-	4,900
565 Critical Street Lighting I	\$1,555						1,555	793					793		793	2,348						\$1,178	1,170	2,348
580 Street Lighting - Wilmot Road	3,350						3,350									3,350						\$3,350	-	3,350
581 Street Lighting - Sentinel Ridge	2,800						2,800									2,800						\$2,800	-	2,800
583 Street Lighting - Twin Cedars	3,500						3,500									3,500						\$3,500	-	3,500
585 Street Lighting - Arbutus Mountain	4,000						4,000									4,000						\$4,000	-	4,000
586 Mill Springs Street Lighting	8,000						8,000									8,000						\$8,000	-	8,000
601 Satellite Park Water		49,960	32,870	20,000			102,830	50,000							50,000	152,830			8,973	50,000		\$93,857	-	152,830
603 Douglas Hill Water		51,200	51,000	20,000			122,200	64,917							64,917	187,117			7,719	64,917		\$114,481	-	187,117
604 Lambourn Water		51,500	110,000	20,000			181,500	310,000	10,000				275,000		25,000	310,000	491,500		4,956	325,000		\$161,544	-	491,500
605 Arbutus Mountain Water		39,476	34,560	6,000			80,036	2,670						2,670	2,670	82,706						\$80,036	2,670	82,706
606 Malahat Water		28,000	1,100				29,100									29,100						\$29,100	-	29,100
608 Fern Ridge Water		22,700	18,655	20,000			61,355	35,000					35,000		35,000	96,355			1,300	35,000		\$60,055	-	96,355
611 Bald Mountain Water System		65,856	37,850				103,706									103,706						\$103,706	-	103,706
613 Dogwood Ridge Water System		24,090	22,900				46,990	25,000				5,000		20,000	25,000	71,990			3,900	20,000		\$48,090	-	71,990
615 Arbutus Ridge Water System		34,000	308,013				308,013	50,000	50,000						50,000	358,013			5,146	50,000		\$302,867	-	358,013
616 Carlton Water System		24,000	17,500	24,000			75,500	161,000				161,000			161,000	236,500			5,665	160,000		\$70,835	-	236,500
617 Shellwood Water System		24,500	24,000				48,500	24,514							24,514	73,014			5,216	24,514		\$43,284	-	73,014
618 Woodley Range Water System		29,600	31,000				60,600	332,045							332,045	392,645						\$30,000	2,045	392,645
619 Burnum Water System		54,000	44,500	200,000			298,500	70,414						7,415	70,414	368,914			12,780	262,999		\$95,720	7,415	368,914
620 Mesachie Lake Water		40,400	19,840	19,000			79,240	449,958							449,958	529,198						\$84,240	-	529,198
640 Saltair Water		690,000	196,000	4,207,979	1,300,000		6,993,979	183,946							183,946	6,577,925						\$486,925	-	6,577,925
652 Central Youbou Water Debt		36,850					36,850	(10,980)							(10,980)	25,870						\$0	-	25,870
653 Youbou Water		176,100	101,000	551			277,651	164,000							164,000	477,651						\$0	-	477,651
660 Honeymoon Bay Water		62,212	90,200	20,000			172,412									172,412						\$172,412	-	172,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623					2,623	(789)							(789)	1,834						\$0	-	1,834
662 Honeymoon Bay Water (Well 2) Debt		28,300					28,300	(3,546)							(3,546)	24,754						\$24,754	-	24,754
670 Cherry Point Water		21,600	16,460	20,000			58,060								5,500	63,560						\$63,560	-	63,560
680 Shawnigan Lake North Water		280,720	243,278	4,202,940	2,080,600		6,807,538	292,225	100,000						10,987	7,099,763						\$529,938	-	7,099,763
681 Shawnigan Weir				1,298			1,298									1,298						\$1,298	-	1,298
690 Kerry Village Water		22,600	50,000	220,000			292,600	5,417							5,417	298,017						\$96,529	-	298,017
701 Wilmot Road Drainage	7,500						7,500									7,500						\$7,500	-	7,500
702 Sentinel Ridge Drainage	3,970						3,970									3,970						\$3,970	-	3,970
703 Shawnigan Lake East Drainage	1,750						1,750									1,750						\$1,750	-	1,750
705 Arbutus Mountain Drainage	4,500						4,500									4,500						\$4,500	-	4,500
707 Lanes Road Drainage	3,000						3,000									3,000						\$3,000	-	3,000
711 Bald Mountain Drainage System	4,000						4,000									4,000						\$4,000	-	4,000
714 Cobble Hill Drainage System	6,800						6,800									6,800						\$6,800	-	6,800
715 Arbutus Ridge Drainage System	34,300						34,300									34,300						\$34,300	-	34,300
799 Shawnigan Creek Cleanout System	12,021						12,021	5,000							5,000	17,021						\$17,021	-	17,021
800 Cowichan Bay Sewer		252,631	280,000	12,595			545,226	395,413	520,000						(124,587)	395,413	940,639			35,246	400,000	\$505,393	-	940,639
801 Brulett Sewer System		24,780	28,800				53,580	41,451							41,451	95,031						\$95,031	-	95,031
802 Sentinel Ridge Sewer		52,950	95,000	774,000			921,950	82,512	65,087						17,425	82,512	1,004,462				831,512	\$171,950	1,000	1,004,462
803 Twin Cedars Sewer																						\$0	-	-
804 Lambourn Sewer		39,000	108,384	24,000			171,384	2,885							2,885	174,269						\$163,950	2,885	174,269
805 Arbutus Mountain Sewer		112,340	61,620	55,000			228,960									228,960						\$169,142	-	228,960
806 Malahat Sewer		30,500	1,100				31,600									31,600						\$31,600	-	31,600
809 Cobble Hill Sewer																								

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
100 General Government	3,847,826			\$5,833,060		9,680,886			-	9,680,886			-	\$9,680,886		9,680,886
101 Community Health Network				80,000		80,000			-	80,000				\$80,000		80,000
102 V. I. Regional Library	2,207,658					2,207,658			-	2,207,658				\$2,207,658		2,207,658
106 Malahat Transit	465,171		107,800	65,635		638,606			-	638,606				\$638,606		638,606
107 Transit	3,620,364		588,395	121,500		4,330,259			-	4,330,259				\$4,330,259		4,330,259
109 911	752,069			8,500	-	760,569	(50,000)		(50,000)	710,569				\$710,569		710,569
119 Grants-in-Aid	163,995					163,995			-	163,995				\$163,995		163,995
121 Economic Development	\$654,664			35,000		689,664			-	689,664				\$689,664		689,664
123 Regional Tourism	120,000			350,000		470,000			-	470,000				\$470,000		470,000
130 Electoral Feasibility Studies	15,000			30,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	729,000			\$250,000		979,000	\$50,000		50,000	1,029,000				\$1,029,000		1,029,000
150 Municipalities - M.F.A. Debt				3,085,132		3,085,132			-	3,085,132				-		3,085,132
199 Parks, Recreation, Culture & Facilities				678,709		678,709			-	678,709			\$3,085,132			678,709
200 Administration Building				737,408	-	737,408			-	737,408	250,284			\$487,124		737,408
205 Emergency Planning	1,246,154			-	30,000	1,276,154	55,000		55,000	1,331,154	27,229		60,000	1,243,925		1,331,154
230 Community Parks	2,496,748		2,000	24,000		2,522,748	2,095,345		2,095,345	4,618,093	\$442,645		\$2,260,345	\$1,915,103		4,618,093
250 Electoral Area Services	920,000					920,000			-	920,000				\$920,000		920,000
279 Parks & Trails	1,138,395					1,138,395	\$0		-	1,138,395				\$1,138,395		1,138,395
280 Regional Parks	\$1,567,628					1,567,628			-	1,567,628	223,877		95,000	\$1,248,751		1,567,628
281 Bright Angel Park	96,500		3,500			100,000	(20,000)		(20,000)	80,000				\$80,000		80,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	112,625					112,625	385,000		385,000	497,625			465,000	\$32,625		497,625
285 Regional Parkland Acquisition	750,000					750,000	\$312,327		312,327	1,062,327	\$72,327		950,000	\$40,000		1,062,327
310 Animal Control	71,664			58,960		130,624			-	130,624				\$130,624		130,624
320 Building Inspection	\$367,394			614,302		981,696			-	981,696	7,543			\$974,153		981,696
325 Community Planning	2,502,656		255,000	750		2,758,406	(6,500)		(6,500)	2,751,906	38,262			\$2,713,644		2,751,906
328 Bylaw Enforcement	\$706,666		293,096			999,762	(20,000)		(20,000)	979,762	6,131			\$973,631		979,762
350 North Oyster Fire Protection	459,384		115,635			575,019	(100,000)		(100,000)	475,019	150,975			\$324,044		475,019
351 Mesachie Lake Fire Protection	63,000			6,000		69,000	(5,000)		(5,000)	64,000				\$64,000		64,000
352 Lake Cowichan Fire Protection	\$363,826					363,826			-	363,826				\$363,826		363,826
353 Saltair Fire Protection	215,920					215,920			-	215,920				\$215,920		215,920
354 Sahtlam Fire Protection	400,000		3,191			403,191	(190,000)		(190,000)	213,191				\$213,191		213,191
355 Malahat Fire Protection	210,000		63,650			273,650	250,000		250,000	523,650		21,582	250,000	\$252,068		523,650
356 Eagle Heights Fire Protection	270,312					270,312			-	270,312				\$270,312		270,312
357 Honeymoon Bay Fire Protection	203,000					203,000	75,000		75,000	278,000			100,000	\$178,000		278,000
358 Youbou Fire Protection	160,000					160,000	(5,000)		(5,000)	155,000				\$155,000		155,000
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,793,058		498,270	77,497	1,100,000	4,468,825	350,000		350,000	4,818,825	266,363	323,583	1,450,000	\$2,778,879		4,818,825
411 Kerry Park Recreation	3,220,543		732,220	82,000		4,034,763	110,000		110,000	4,144,763	173,391	99,862	135,000	\$3,736,510		4,144,763
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	5,075,958		2,067,069	493,165		7,636,192	\$246,392		246,392	7,882,584	\$151,938	\$146,856	\$905,000	\$6,678,790		7,882,584
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	46,517					46,517			-	46,517				\$46,517		46,517
436 Theatre Grant - Area B	75,588					75,588			-	75,588				\$75,588		75,588
437 Theatre Grant - Area C	\$85,290					85,290			-	85,290				\$85,290		85,290
438 Theatre Grant N. Cowichan	\$151,780					151,780			-	151,780				\$151,780		151,780
439 Theatre Grant - Ladysmith	\$59,967					59,967			-	59,967				\$59,967		59,967
440 Cowichan Sportsplex - Area A	21,470					21,470			-	21,470				\$21,470		21,470
442 Cowichan Sportsplex - Area C	18,213					18,213			-	18,213				\$18,213		18,213
443 Cowichan Sportsplex - Area D	11,511					11,511			-	11,511				\$11,511		11,511
444 Cowichan Sportsplex - Area E	13,787					13,787			-	13,787				\$13,787		13,787
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,366					10,366			-	10,366				\$10,366		10,366
456 Recreation Saltair	45,790					45,790	(14,244)		(14,244)	31,546	21,046			\$10,500		31,546
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	99,110					99,110			-	99,110				\$99,110		99,110
460 Recreation N. Oyster	\$141,188					141,188			-	141,188				\$141,188		141,188

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
461 Cowichan Aquatic Centre - Area E	\$29,720					29,720			-	29,720				\$29,720		29,720
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	852,056		533,680	110,000		1,495,736		-	-	1,495,736	35,988		100,000	\$1,359,748		1,495,736
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	27,675					27,675			-	27,675				\$27,675		27,675
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	8,809					8,809			-	8,809				\$8,809		8,809
480 Cowichan Aquatic Centre - Area I	\$5,317					5,317		-	-	5,317				\$5,317		5,317
481 Cowichan Aquatic Centre - Area F	\$5,317					5,317		-	-	5,317				\$5,317		5,317
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		18,850				18,850			-	18,850	100			\$18,750		18,850
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	92,700					92,700			-	92,700				\$92,700		92,700
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220		-	-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000	50,000		50,000	320,000			50,000	\$270,000		320,000
576 Engineering Services - Utilities				3,347,247	-	3,347,247	50,000		50,000	3,397,247	20,907		50,000	\$3,326,340		3,397,247
510 Thetis Island Solid Waste & Recycling		\$36,094				36,094			-	36,094				\$36,094		36,094
515 Curbside Collection			3,533,400	536,600		4,070,000	(100,000)		(100,000)	3,970,000		144,820		\$3,825,180		3,970,000
520 Solid Waste Complex	6,834,174		4,159,900	277,100		11,271,174	(52,000)		(52,000)	11,219,174	175,281	354,851	-	\$10,689,042		11,219,174
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$800,000					800,000			-	800,000				\$800,000		800,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	6,900					6,900			-	6,900				\$6,900		6,900
551 Street Lighting - Youbou		33,000				33,000			-	33,000				\$33,000		33,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,700					5,700			-	5,700				\$5,700		5,700
554 Street Lighting - Honeymoon Bay	27,000					27,000			-	27,000				\$27,000		27,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000			-	5,000				\$5,000		5,000
558 Critical Street Lighting B	1,250					1,250			-	1,250				\$1,250		1,250
559 Critical Street Lighting C	3,500					3,500			-	3,500				\$3,500		3,500
560 Critical Street Lighting D	500					500			-	500				\$500		500
561 Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,555					1,555			-	1,555				\$1,555		1,555
580 Street Lighting - Wilmot Road	4,000					4,000			-	4,000				\$4,000		4,000
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		49,960	35,040	20,000		105,000			-	105,000		8,973		\$96,027		105,000
603 Douglas Hill Water		51,200	52,000	45,000		148,200		-	-	148,200		7,719	25,000	\$115,481		148,200
604 Lambourn Water		51,500	113,000	20,000		184,500		-	-	184,500		4,956		\$179,544		184,500
605 Arbutus Mountain Water		40,000	45,000	5,000		90,000			-	90,000				\$90,000		90,000
606 Malahat Water		25,000	10,000			35,000			-	35,000				\$35,000		35,000

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		28,375	33,625	20,000		82,000	-	-	-	82,000		21,300		\$60,700		82,000
611 Bald Mountain Water System		65,856	40,000			105,856	-	-	-	105,856				\$105,856		105,856
613 Dogwood Ridge Water System		26,000	23,000	-		49,000				49,000	-	3,900		\$45,100		49,000
615 Arbutus Ridge Water System			317,431			317,431	-	-	-	317,431		5,146		\$312,285		317,431
616 Carlton Water System		35,000	17,500	24,000		76,500				76,500		5,665		\$70,835		76,500
617 Shellwood Water System		24,500	26,000			50,500				50,500		5,216		\$45,284		50,500
618 Woodley Range Water System		32,000	47,000			79,000				79,000				\$79,000		79,000
619 Burnum Water System		57,000	44,500			101,500				101,500		12,780		\$88,720		101,500
620 Mesachie Lake Water		40,400	19,840	20,000		80,240	-	-	-	80,240				\$80,240		80,240
640 Saltair Water		700,000	220,000	903,601		1,823,601	-	-	-	1,823,601	-	135,000	1,200,000	\$488,601		1,823,601
652 Central Youbou Water Debt		36,850				36,850				36,850		\$25,870		10,980		36,850
653 Youbou Water		176,100	101,000	551	-	277,651	-	-	-	277,651	-	7,483	-	\$270,168		277,651
660 Honeymoon Bay Water		62,212	92,200	20,000		174,412	-	-	-	174,412				\$174,412		174,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		26,000	16,460	20,000		62,460				62,460			-	\$62,460		62,460
680 Shawnigan Lake North Water		281,000	354,478	20,412		655,890				655,890		110,478	-	\$545,412		655,890
681 Shawnigan Weir				1,298		1,298				1,298				1,298		1,298
690 Kerry Village Water		24,000	56,000	250,000		330,000				330,000			250,000	\$80,000		330,000
701 Wilmot Road Drainage	7,500					7,500				7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	4,000					4,000				4,000				\$4,000		4,000
703 Shawnigan Lake East Drainage	1,800					1,800				1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	5,000			-		5,000				5,000				\$5,000		5,000
707 Lanes Road Drainage	3,200					3,200				3,200				\$3,200		3,200
711 Bald Mountian Drainage System	4,200					4,200				4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000				7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300				34,300				\$34,300		34,300
799 Shawnigan Creek Cleanout System	14,000					14,000				14,000				\$14,000		14,000
800 Cowichan Bay Sewer		260,000	300,000	24,602		584,602	125,413		125,413	710,015		35,246	200,000	\$474,769		710,015
801 Brulett Sewer System		1,976	-			1,976	-		-	1,976		1,976				1,976
802 Sentinel Ridge Sewer		-	-	550,000		550,000	-		-	550,000			550,000	\$0		550,000
803 Twin Cedars Sewer						-				-						-
804 Lambourn Sewer		41,000	108,384	24,000		173,384	-		-	173,384		7,434		\$165,950		173,384
805 Arbutus Mountain Sewer		120,000	80,850	-		200,850	-		-	200,850		9,818	-	\$191,032		200,850
806 Malahat Sewer		30,500	3,000			33,500				33,500				\$33,500		33,500
809 Cobble Hill Sewer						-				-						-
810 Mesachie Lake Sewer		36,407	14,900	-	-	51,307	-		-	51,307		13,651		\$37,656		51,307
811 Bald Mountian Sewer System		86,976	50,000			136,976	-		-	136,976				\$136,976		136,976
812 Cobble Hill Sewer		75,000	85,000	600,410		760,410				760,410			600,000	\$160,410		760,410
813 Mill Springs Sewer System		-	-			-	-		-	-				\$0		-
815 Arbutus Ridge Sewer System			499,000	-	-	499,000	-		-	499,000		129,757	-	\$369,243		499,000
820 Eagle Heights Sewer			340,000	24,000		364,000	94,453		94,453	458,453			100,000	\$358,453		458,453
830 Maple Hills Sewer		33,000	20,100			53,100	-		-	53,100				\$53,100		53,100
840 Shawnigan Lake Sewer		167,500	176,640	1,000		345,140	-		-	345,140		-	30,000	\$315,140		345,140
850 Kerry Village Sewer		-	-	-		-	-		-	-		-		\$0		-
860 Youbou Sewer System		42,000	17,130			59,130	(5,000)		(5,000)	54,130				\$54,130		54,130
TOTALS	49,580,002	2,849,379	16,318,654	19,801,882	1,100,000	89,649,918	3,177,640	-	3,177,640	92,827,558	2,064,287	4,755,642	9,825,345	76,182,284	-	92,827,558

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
100 General Government	3,932,062			\$5,949,323		9,881,385	\$0		-	9,881,385	\$0		-	\$9,881,385		9,881,385
101 Community Health Network				80,000		80,000			-	80,000				\$80,000		80,000
102 V. I. Regional Library	2,270,135					2,270,135			-	2,270,135				\$2,270,135		2,270,135
106 Malahat Transit	516,571		123,970	20,417	-	660,958	-		-	660,958				\$660,958		660,958
107 Transit	4,041,505		685,445	125,500		4,852,450			-	4,852,450				\$4,852,450		4,852,450
109 911	766,110			11,000		777,110	(50,000)		(50,000)	727,110				\$727,110		727,110
119 Grants-in-Aid	163,995					163,995			-	163,995				\$163,995		163,995
121 Economic Development	\$667,757			35,000		702,757	-		-	702,757				\$702,757		702,757
123 Regional Tourism	120,000			350,000		470,000			-	470,000				\$470,000		470,000
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	750,000			\$250,000		1,000,000	\$50,000		50,000	1,050,000				\$1,050,000		1,050,000
150 Municipalities - M.F.A. Debt				3,075,132		3,075,132			-	3,075,132			\$3,075,132		-	3,075,132
199 Parks, Recreation, Culture & Facilities				699,071		699,071			-	699,071				\$699,071		699,071
200 Administration Building				1,061,765		1,061,765			-	1,061,765	250,284		300,000	\$511,481		1,061,765
205 Emergency Planning	1,283,538			30,000	-	1,313,538	(5,000)		(5,000)	1,308,538	18,782			1,289,756		1,308,538
230 Community Parks	2,542,525		2,000	24,000		2,568,525	(5,000)		(5,000)	2,563,525	\$388,355		\$210,000	\$1,965,170		2,563,525
250 Electoral Area Services	925,000					925,000			-	925,000				\$925,000		925,000
279 Parks & Trails	1,175,782					1,175,782	\$40,000		40,000	1,215,782			\$40,000	\$1,175,782		1,215,782
280 Regional Parks	\$1,619,741			400,000		2,019,741	50,000		50,000	2,069,741	199,200		590,000	\$1,280,541		2,069,741
281 Bright Angel Park	100,000		3,500			103,500	20,000		20,000	123,500			40,000	\$83,500		123,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	115,000					115,000	(85,000)		(85,000)	30,000				\$30,000		30,000
285 Regional Parkland Acquisition	750,000					750,000	50,000		50,000	800,000	\$0		\$755,000	\$45,000		800,000
310 Animal Control	73,097			60,139		133,236			-	133,236				\$133,236		133,236
320 Building Inspection	\$375,048			622,473		997,521	-		-	997,521	3,579			\$993,942		997,521
325 Community Planning	2,553,424		255,000	750		2,809,174	(6,500)		(6,500)	2,802,674				\$2,802,674		2,802,674
328 Bylaw Enforcement	\$720,800		295,882			1,016,682	(20,000)		(20,000)	996,682	3,579			\$993,103		996,682
350 North Oyster Fire Protection	490,320		115,635			605,955	(265,016)		(265,016)	340,939				\$340,939		340,939
351 Mesachie Lake Fire Protection	64,000			6,000		70,000	(5,000)		(5,000)	65,000				\$65,000		65,000
352 Lake Cowichan Fire Protection	\$374,740					374,740			-	374,740				\$374,740		374,740
353 Saltair Fire Protection	220,238					220,238			-	220,238				\$220,238		220,238
354 Sahtlam Fire Protection	410,000		3,191			413,191	(195,000)		(195,000)	218,191				\$218,191		218,191
355 Malahat Fire Protection	214,000		64,920			278,920	(30,000)		(30,000)	248,920		21,582		\$227,338		248,920
356 Eagle Heights Fire Protection	275,718					275,718			-	275,718				\$275,718		275,718
357 Honeymoon Bay Fire Protection	208,000					208,000	25,000		25,000	233,000			55,000	\$178,000		233,000
358 Youbou Fire Protection	164,000					164,000	(10,000)		(10,000)	154,000				\$154,000		154,000
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,793,058		498,270	372,497		3,663,825			-	3,663,825	266,363	323,583	295,000	\$2,778,879		3,663,825
411 Kerry Park Recreation	3,297,448		739,540	84,500		4,121,488	(100,000)		(100,000)	4,021,488	165,248		45,000	\$3,811,240		4,021,488
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	5,149,890		2,147,174	501,838	650,000	8,448,902	\$98,792		98,792	8,547,694	\$91,310	\$146,856	\$1,487,400	\$6,822,128		8,547,694
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	47,448					47,448			-	47,448				\$47,448		47,448
436 Theatre Grant - Area B	77,100					77,100			-	77,100				\$77,100		77,100
437 Theatre Grant - Area C	\$86,996					86,996			-	86,996				\$86,996		86,996
438 Theatre Grant N. Cowichan	\$154,816					154,816			-	154,816				\$154,816		154,816
439 Theatre Grant - Ladysmith	\$61,166					61,166			-	61,166				\$61,166		61,166
440 Cowichan Sportsplex - Area A	21,899					21,899			-	21,899				\$21,899		21,899
442 Cowichan Sportsplex - Area C	18,577					18,577			-	18,577				\$18,577		18,577
443 Cowichan Sportsplex - Area D	11,741					11,741			-	11,741				\$11,741		11,741
444 Cowichan Sportsplex - Area E	14,063					14,063			-	14,063				\$14,063		14,063
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,573					10,573			-	10,573				\$10,573		10,573
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	100,597					100,597			-	100,597				\$100,597		100,597
460 Recreation N. Oyster	\$148,248					148,248			-	148,248				\$148,248		148,248

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	461 Cowichan Aquatic Centre - Area E	\$30,314					30,314				30,314				\$30,314	
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	874,441		538,500	75,000	75,000	1,562,941	25,000		25,000	1,587,941	35,998		165,000	\$1,386,943		1,587,941
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,228					28,228			-	28,228				\$28,228		28,228
469 Cowichan Station Area Association Area	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	8,985					8,985			-	8,985				\$8,985		8,985
480 Cowichan Aquatic Centre - Area F	\$5,423					5,423		-	-	5,423				\$5,423		5,423
481 Cowichan Aquatic Centre - Area I	\$5,423					5,423		-	-	5,423				\$5,423		5,423
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		46,089				46,089			-	46,089	27,339			\$18,750		46,089
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	92,700					92,700			-	92,700				\$92,700		92,700
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220		-	-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			-	270,000			-	\$270,000		270,000
576 Engineering Services - Utilities				3,428,600	-	3,428,600	60,000		60,000	3,488,600	-	60,000		\$3,428,600		3,488,600
510 Thetis Island Solid Waste & Recycling		\$36,816				36,816			-	36,816				\$36,816		36,816
515 Curbside Collection			4,238,285	536,600		4,774,885	(150,000)		(150,000)	4,624,885		645,168		\$3,979,717		4,624,885
520 Solid Waste Complex	7,032,780		4,159,900	277,100		11,469,780	(52,000)		(52,000)	11,417,780	153,478	354,851		\$10,909,451		11,417,780
530 Cowichan Flood Management	161,534					161,534			-	161,534				\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$800,000					800,000			-	800,000				800,000		800,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		33,000				33,000			-	33,000				\$33,000		33,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,700					5,700			-	5,700				\$5,700		5,700
554 Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000			-	5,000				\$5,000		5,000
558 Critical Street Lighting B	1,250					1,250			-	1,250				\$1,250		1,250
559 Critical Street Lighting C	3,600					3,600			-	3,600				\$3,600		3,600
560 Critical Street Lighting D	500					500			-	500				\$500		500
561 Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,555					1,555			-	1,555				\$1,555		1,555
580 Street Lighting - Wilmot Road	4,100					4,100			-	4,100				\$4,100		4,100
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		53,000	36,000	20,000		109,000	-		-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		52,000	52,000	20,000	-	124,000	-		-	124,000		7,719		\$116,281		124,000
604 Lambourn Water		53,000	114,000	20,000		187,000			-	187,000		4,956		\$182,044		187,000
605 Arbutus Mountain Water		47,000	53,000	-		100,000			-	100,000				\$100,000		100,000
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		28,375	33,625	20,000	-	82,000	-	-	-	82,000		21,300	-	\$60,700		82,000
611 Bald Mountain Water System		66,000	45,000			111,000	-	-	-	111,000				\$111,000		111,000
613 Dogwood Ridge Water System		28,850	23,000			51,850	-	-	-	51,850	-	3,900		\$47,950		51,850
615 Arbutus Ridge Water System			326,954			326,954	-	-	-	326,954		5,146		\$321,808		326,954
616 Carlton Water System		35,000	17,500	124,000		176,500	-	-	-	176,500		5,665	100,000	\$70,835		176,500
617 Shellwood Water System		24,500	26,000			50,500	-	-	-	50,500	-	5,216		\$45,284		50,500
618 Woodley Range Water System		32,000	42,000			74,000	-	-	-	74,000				\$74,000		74,000
619 Burnum Water System		57,000	44,500			101,500	-	-	-	101,500		12,780		\$88,720		101,500
620 Mesachie Lake Water		40,400	20,000	20,000		80,400	-	-	-	80,400		-		\$80,400		80,400
640 Saltair Water		700,000	220,000	3,601		923,601	-	-	-	923,601	-	135,000	300,000	\$488,601		923,601
652 Central Youbou Water Debt		36,850				36,850	-	-	-	36,850		\$25,870		10,980		36,850
653 Youbou Water		177,000	101,000	551		278,551	-	-	-	278,551	-	7,483		\$271,068		278,551
660 Honeymoon Bay Water		62,212	92,200	1,820,000		1,974,412	-	-	-	1,974,412	-	-	1,800,000	\$174,412		1,974,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623				2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		28,000	16,460	60,000		104,460	-	-	-	104,460			40,000	\$64,460		104,460
680 Shawnigan Lake North Water		281,000	354,478	20,412		655,890	-	-	-	655,890		110,478		\$545,412		655,890
681 Shawnigan Weir				1,298		1,298				1,298				1,298		1,298
690 Kerry Village Water		24,000	56,000	20,000		100,000				100,000				\$100,000		100,000
701 Wilmot Road Drainage	7,500			-		7,500				7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	4,000					4,000				4,000				\$4,000		4,000
703 Shawnigan Lake East Drainage	1,800					1,800				1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	6,000					6,000				6,000				\$6,000		6,000
707 Lanes Road Drainage	3,200					3,200				3,200				\$3,200		3,200
711 Bald Mountian Drainage System	4,200					4,200				4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000			-		7,000				7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300				34,300				\$34,300		34,300
799 Shawnigan Creek Cleanout System	14,000					14,000				14,000				\$14,000		14,000
800 Cowichan Bay Sewer		260,000	300,000	-	24,602	584,602	75,413		75,413	660,015		-	200,000	\$460,015		660,015
801 Brulett Sewer System		1,976	-	-	-	1,976	-		-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		-	-	-	-	-	-		-	-		-		\$0		-
803 Twin Cedars Sewer						-				-				-		-
804 Lambourn Sewer		41,000	108,384	24,000		173,384				173,384		7,434		\$165,950		173,384
805 Arbutus Mountain Sewer		135,300	80,850			216,150				216,150		9,818		\$206,332		216,150
806 Malahat Sewer		30,500	5,000			35,500				35,500				\$35,500		35,500
809 Cobble Hill Sewer						-				-				-		-
810 Mesachie Lake Sewer		40,000	19,000	-		59,000				59,000		13,651		\$45,349		59,000
811 Bald Mountian Sewer System		90,000	50,000			140,000				140,000				\$140,000		140,000
812 Cobble Hill Sewer		75,000	90,000	400		165,400				165,400				\$165,400		165,400
813 Mill Springs Sewer System		-	-			-				-				\$0		-
815 Arbutus Ridge Sewer System			499,000			499,000				499,000		129,757		\$369,243		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,100			59,050				59,050				\$59,050		59,050
840 Shawnigan Lake Sewer		167,500	180,000	1,000		348,500				348,500		-	30,000	\$318,500		348,500
850 Kerry Village Sewer		-	-	-		-				-		-		\$0		-
860 Youbou Sewer System		42,000	17,130			59,130	(3,000)		(3,000)	56,130				\$56,130		56,130
TOTALS	50,987,491	2,928,441	17,277,263	20,576,410	749,602	92,519,207	(931,694)	-	(931,694)	91,587,513	1,603,515	5,110,882	6,612,400	78,260,716		91,587,513

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,021,339			\$6,068,648		10,089,987		\$0	-	10,089,987			-	\$10,089,987		10,089,987
101 Community Health Network				80,000		80,000			-	80,000						80,000
102 V. I. Regional Library	2,334,380					2,334,380			-	2,334,380						2,334,380
106 Malahat Transit	520,635		141,757	21,699		684,091			-	684,091		-				684,091
107 Transit	4,343,561		736,735	129,000		5,209,296			-	5,209,296		-				5,209,296
109 911	730,432		200,000	11,000		941,432		-	-	941,432		-	200,000			941,432
119 Grants-in-Aid	163,995					163,995			-	163,995						163,995
121 Economic Development	\$681,112			35,000		716,112		-	-	716,112						716,112
123 Regional Tourism	120,000			350,000		470,000			-	470,000						470,000
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000						45,000
131 Environmental Initiatives	775,000			\$250,000		1,025,000	\$50,000		50,000	1,075,000						1,075,000
150 Municipalities - M.F.A. Debt				3,065,132		3,065,132			-	3,065,132						3,065,132
199 Parks, Recreation, Culture & Facilities				720,043		720,043			-	720,043				\$3,065,132		-
200 Administration Building				887,339		887,339			-	887,339	250,284	-	100,000	\$537,055		887,339
205 Emergency Planning	1,322,045		-	30,000		1,352,045	250,000		250,000	1,602,045		-	250,000	1,352,045		1,602,045
230 Community Parks	2,585,504		2,000	24,000		2,611,504	(15,000)		(15,000)	2,596,504	\$388,355		\$220,000	\$1,988,149		2,596,504
250 Electoral Area Services	930,000					930,000			-	930,000				\$930,000		930,000
279 Parks & Trails	1,220,834				-	1,220,834	\$0		-	1,220,834		-	\$0	\$1,220,834		1,220,834
280 Regional Parks	\$1,641,278					1,641,278			-	1,641,278	178,100		150,000	\$1,313,178		1,641,278
281 Bright Angel Park	108,000		3,500			111,500			-	111,500			25,000	\$86,500		111,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	117,500					117,500	(87,500)		(87,500)	30,000				\$30,000		30,000
285 Regional Parkland Acquisition	800,000					800,000	400,000		400,000	1,200,000	\$0		\$1,160,000	\$40,000		1,200,000
310 Animal Control	74,559			61,342		135,901			-	135,901				\$135,901		135,901
320 Building Inspection	\$382,549			631,272		1,013,821			-	1,013,821				\$1,013,821		1,013,821
325 Community Planning	2,605,250		255,000	750		2,861,000	(6,500)		(6,500)	2,854,500				\$2,854,500		2,854,500
328 Bylaw Enforcement	\$735,215		297,750			1,032,965	(20,000)		(20,000)	1,012,965				\$1,012,965		1,012,965
350 North Oyster Fire Protection	490,320		115,635			605,955	(265,016)		(265,016)	340,939				\$340,939		340,939
351 Mesachie Lake Fire Protection	65,000		-	6,000		71,000	(5,000)		(5,000)	66,000				\$66,000		66,000
352 Lake Cowichan Fire Protection	\$384,109					384,109			-	384,109				\$384,109		384,109
353 Saltair Fire Protection	224,643					224,643			-	224,643				\$224,643		224,643
354 Sahtlam Fire Protection	420,000		3,191			423,191	(200,000)		(200,000)	223,191				\$223,191		223,191
355 Malahat Fire Protection	218,000		66,220			284,220	(30,000)		(30,000)	254,220		21,582		\$232,638		254,220
356 Eagle Heights Fire Protection	281,232					281,232			-	281,232				\$281,232		281,232
357 Honeymoon Bay Fire Protection	213,000					213,000	(30,000)		(30,000)	183,000				\$183,000		183,000
358 Youbou Fire Protection	168,000					168,000	(10,000)		(10,000)	158,000				\$158,000		158,000
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,793,058		498,270	312,497		3,603,825			-	3,603,825	266,363	323,583	235,000	\$2,778,879		3,603,825
411 Kerry Park Recreation	3,154,525		746,940	86,000	485,000	4,472,465	(100,000)		(100,000)	4,372,465			485,000	\$3,887,465		4,372,465
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	4,993,555		2,087,350	510,685	1,000,000	8,591,590	\$746,392		746,392	9,337,982	\$74,240	\$0	\$2,292,000	\$6,971,742		9,337,982
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	48,397					48,397			-	48,397				\$48,397		48,397
436 Theatre Grant - Area B	78,642					78,642			-	78,642				\$78,642		78,642
437 Theatre Grant - Area C	\$88,736					88,736			-	88,736				\$88,736		88,736
438 Theatre Grant N. Cowichan	\$157,912					157,912			-	157,912				\$157,912		157,912
439 Theatre Grant - Ladysmith	\$62,389					62,389			-	62,389				\$62,389		62,389
440 Cowichan Sportsplex - Area A	22,337					22,337			-	22,337				\$22,337		22,337
442 Cowichan Sportsplex - Area C	18,949					18,949			-	18,949				\$18,949		18,949
443 Cowichan Sportsplex - Area D	11,976					11,976			-	11,976				\$11,976		11,976
444 Cowichan Sportsplex - Area E	14,344					14,344			-	14,344				\$14,344		14,344
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,785					10,785			-	10,785				\$10,785		10,785
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	102,106					102,106			-	102,106				\$102,106		102,106
460 Recreation N. Oyster	\$155,660					155,660			-	155,660				\$155,660		155,660

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
	461 Cowichan Aquatic Centre - Area E	\$30,920					30,920			-	30,920				\$30,920	
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	921,595		544,075	35,000		1,500,670	50,000		50,000	1,550,670	35,988	100,000	\$1,414,682			1,550,670
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,793					28,793			-	28,793				\$28,793		28,793
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	9,165					9,165			-	9,165				\$9,165		9,165
480 Cowichan Aquatic Centre - Area F	\$5,531					5,531		-	-	5,531				\$5,531		5,531
481 Cowichan Aquatic Centre - Area I	\$5,531					5,531		-	-	5,531				\$5,531		5,531
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		46,089				46,089			-	46,089	27,339			\$18,750		46,089
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	92,700					92,700			-	92,700				\$92,700		92,700
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220		-	-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000	50,000		50,000	320,000		50,000	\$270,000			320,000
576 Engineering Services - Utilities				3,530,500	-	3,530,500	150,000		150,000	3,680,500	-	60,000	\$3,620,500			3,680,500
510 Thetis Island Solid Waste & Recycling		\$37,000				37,000			-	37,000				\$37,000		37,000
515 Curbside Collection			4,317,880	536,600		4,854,480	(150,000)		(150,000)	4,704,480		645,168	\$4,059,312			4,704,480
520 Solid Waste Complex	7,249,844		4,159,900	277,100		11,686,844	(52,000)		(52,000)	11,634,844	134,532	354,851	-	\$11,145,461		11,634,844
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$800,000					800,000			-	800,000				\$800,000		800,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,600					3,600			-	3,600				\$3,600		3,600
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,555					1,555			-	1,555				\$1,555		1,555
580 Street Lighting - Wilmot Road	4,100					4,100			-	4,100				\$4,100		4,100
581 Street Lighting - Sentinel Ridge	3,100					3,100			-	3,100				\$3,100		3,100
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	10,000					10,000			-	10,000				\$10,000		10,000
601 Satellite Park Water		54,000	36,000	20,000		110,000			-	110,000		8,973	\$101,027			110,000
603 Douglas Hill Water		52,000	53,000	20,000		125,000			-	125,000		7,719	\$117,281			125,000
604 Lambourn Water		53,000	114,000	20,000		187,000			-	187,000		4,956	\$182,044			187,000
605 Arbutus Mountain Water		47,580	54,000	-	-	101,580			-	101,580			-	\$101,580		101,580
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
608 Fern Ridge Water		28,375	33,625	20,000		82,000	-	-	-	82,000	-	21,300		\$60,700		82,000
611 Bald Mountain Water System		66,000	50,000			116,000	-	-	-	116,000				\$116,000		116,000
613 Dogwood Ridge Water System		28,850	23,000			51,850	-	-	-	51,850	-	3,900	-	\$47,950		51,850
615 Arbutus Ridge Water System			335,000			335,000	-	-	-	335,000		5,146	-	\$329,854		335,000
616 Carlton Water System		35,000	17,500	24,000		76,500	-	-	-	76,500				\$76,500		76,500
617 Shellwood Water System		25,000	26,000			51,000	-	-	-	51,000	-	5,216		\$45,784		51,000
618 Woodley Range Water System		33,000	42,000			75,000	-	-	-	75,000				\$75,000		75,000
619 Burnum Water System		57,000	44,500			101,500	-	-	-	101,500		12,780		\$88,720		101,500
620 Mesachie Lake Water		40,400		20,000		80,400	-	-	-	80,400				\$80,400		80,400
640 Saltair Water		700,000	220,000	3,601		923,601	-	-	-	923,601	-	135,000	300,000	\$488,601		923,601
652 Central Youbou Water Debt		36,850				36,850	-	-	-	36,850		\$25,870		10,980		36,850
653 Youbou Water		177,000	101,000	551		278,551	-	-	-	278,551	-	7,483	-	\$271,068		278,551
660 Honeymoon Bay Water		62,212	94,200	20,000		176,412	-	-	-	176,412	-			\$176,412		176,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623				2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		28,000	16,460	20,000		64,460	-	-	-	64,460				\$64,460		64,460
680 Shawnigan Lake North Water		281,000	355,478	20,412		656,890	-	-	-	656,890		110,478		\$546,412		656,890
681 Shawnigan Weir				1,298		1,298	-	-	-	1,298				1,298		1,298
690 Kerry Village Water		24,000	56,000	20,000		100,000	-	-	-	100,000				\$100,000		100,000
701 Wilmot Road Drainage	8,000			-		8,000	-	-	-	8,000				\$8,000		8,000
702 Sentinel Ridge Drainage	4,500					4,500	-	-	-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,850					1,850	-	-	-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	6,000			-		6,000	-	-	-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,300					3,300	-	-	-	3,300				\$3,300		3,300
711 Bald Mountian Drainage System	4,200					4,200	-	-	-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000	-	-	-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300	-	-	-	34,300				\$34,300		34,300
799 Shawnigan Creek Cleanout System	15,000					15,000	-	-	-	15,000				\$15,000		15,000
800 Cowichan Bay Sewer		260,000	320,000	-	24,602	604,602	75,413		75,413	680,015		-	200,000	\$480,015		680,015
801 Brulett Sewer System		1,976	-	-	-	1,976	-	-	-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		-	-	-		-	-	-	-	-				\$0		-
803 Twin Cedars Sewer						-	-	-	-	-				\$0		-
804 Lambourn Sewer		41,000	110,000	24,000		175,000	-	-	-	175,000		7,434		\$167,566		175,000
805 Arbutus Mountain Sewer		140,000	80,850			220,850	-	-	-	220,850		9,818		\$211,032		220,850
806 Malahat Sewer		58,000	5,000			63,000	-	-	-	63,000				\$63,000		63,000
809 Cobble Hill Sewer						-	-	-	-	-						-
810 Mesachie Lake Sewer		42,000	19,000			61,000	-	-	-	61,000		13,651		\$47,349		61,000
811 Bald Mountian Sewer System		90,000	50,000			140,000	-	-	-	140,000				\$140,000		140,000
812 Cobble Hill Sewer		90,000	90,000	400		180,400	-	-	-	180,400				\$180,400		180,400
813 Mill Springs Sewer System		-	-			-	-	-	-	-				\$0		-
815 Arbutus Ridge Sewer System			499,000			499,000	-	-	-	499,000		129,757		\$369,243		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	22,000			60,950	-	-	-	60,950				\$60,950		60,950
840 Shawnigan Lake Sewer		170,000	180,000	1,000		351,000	-	-	-	351,000	-	-	30,000	\$321,000		351,000
850 Kerry Village Sewer		-	\$0	-		-	-	-	-	-				\$0		-
860 Youbou Sewer System		42,000	17,130			59,130	(3,000)		(3,000)	56,130				\$56,130		56,130
TOTALS	51,780,443	2,984,505	17,623,826	18,219,312	1,509,602	92,117,688	353,406	-	353,406	92,471,094	1,355,201	4,948,361	5,957,000	80,210,532	-	92,471,094

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,108,832			\$6,189,082		10,297,914	\$0		-	10,297,914			-	\$10,297,914		10,297,914
101 Community Health Network				80,000		80,000			-	80,000				80,000		80,000
102 V. I. Regional Library	2,381,070					2,381,070			-	2,381,070				\$2,381,070		2,381,070
106 Malahat Transit	528,121		155,933	23,980		708,034			-	708,034				\$708,034		708,034
107 Transit	4,473,744		810,408	133,500		5,417,652			-	5,417,652				\$5,417,652		5,417,652
109 911	745,040		285,000	11,000		1,041,040			-	1,041,040			285,000	\$756,040		1,041,040
119 Grants-in-Aid	163,995					163,995			-	163,995				\$163,995		163,995
121 Economic Development	\$694,734			35,000		729,734			-	729,734				\$729,734		729,734
123 Regional Tourism	120,000			350,000		470,000			-	470,000				\$470,000		470,000
130 Electoral Feasibility Studies	20,000			25,000		45,000			-	45,000				\$45,000		45,000
131 Environmental Initiatives	800,000			\$250,000		1,050,000	\$50,000		50,000	1,100,000				\$1,100,000		1,100,000
150 Municipalities - M.F.A. Debt				\$2,975,374		2,975,374				2,975,374		\$2,975,374		-		2,975,374
199 Parks, Recreation, Culture & Facilities				741,644		741,644			-	741,644				\$741,644		741,644
200 Administration Building				889,183		889,183			-	889,183	250,276		75,000	\$563,907		889,183
205 Emergency Planning	1,361,706		-	30,000		1,391,706			-	1,391,706				\$1,391,706		1,391,706
230 Community Parks	2,613,160		2,000	24,000		2,639,160			-	2,639,160	\$388,355		\$230,000	\$2,020,805		2,639,160
250 Electoral Area Services	935,000					935,000	94,540		94,540	1,029,540				\$1,029,540		1,029,540
279 Parks & Trails	1,263,494				-	1,263,494	40,000		40,000	1,303,494			\$40,000	\$1,263,494		1,303,494
280 Regional Parks	\$1,700,418					1,700,418	(100,000)		(100,000)	1,600,418	102,600		150,000	\$1,347,818		1,600,418
281 Bright Angel Park	112,500		3,500			116,000			-	116,000			25,000	\$91,000		116,000
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	120,000					120,000	(55,000)		(55,000)	65,000				\$65,000		65,000
285 Regional Parkland Acquisition	800,000				-	800,000	(160,000)		(160,000)	640,000	\$0		600,000	\$40,000		640,000
310 Animal Control	76,051			62,569		138,620			-	138,620				\$138,620		138,620
320 Building Inspection	\$390,199			643,898		1,034,097			-	1,034,097				\$1,034,097		1,034,097
325 Community Planning	2,656,750		255,000	750		2,912,500	(6,500)		(6,500)	2,906,000				\$2,906,000		2,906,000
328 Bylaw Enforcement	\$749,920		303,305			1,053,225	(20,000)		(20,000)	1,033,225				\$1,033,225		1,033,225
350 North Oyster Fire Protection	499,365		115,635			615,000	(270,000)		(270,000)	345,000				\$345,000		345,000
351 Mesachie Lake Fire Protection	66,000			6,000		72,000	(5,000)		(5,000)	67,000				\$67,000		67,000
352 Lake Cowichan Fire Protection	\$393,712					393,712			-	393,712				\$393,712		393,712
353 Saltair Fire Protection	229,136					229,136			-	229,136				\$229,136		229,136
354 Sahtlam Fire Protection	430,000		3,191			433,191	(205,000)		(205,000)	228,191				\$228,191		228,191
355 Malahat Fire Protection	223,000		66,220			289,220	(30,000)		(30,000)	259,220		21,582		\$237,638		259,220
356 Eagle Heights Fire Protection	286,857					286,857			-	286,857				\$286,857		286,857
357 Honeymoon Bay Fire Protection	218,000					218,000	19,000		19,000	237,000			50,000	\$187,000		237,000
358 Youbou Fire Protection	170,000					170,000	(10,000)		(10,000)	160,000				\$160,000		160,000
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,793,058		498,270	202,497		3,493,825			-	3,493,825	266,363	323,583	125,000	\$2,778,879		3,493,825
411 Kerry Park Recreation	3,273,310		754,405	87,500		4,115,215	(100,000)		(100,000)	4,015,215			50,000	\$3,965,215		4,015,215
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420 Island Savings Centre	4,738,268		2,087,350	510,685		7,336,303	876,392		876,392	8,212,695	\$40,953	\$0	\$1,200,000	\$6,971,742		8,212,695
435 Theatre Grant - Area A	49,365					49,365			-	49,365				\$49,365		49,365
436 Theatre Grant - Area B	80,215					80,215			-	80,215				\$80,215		80,215
437 Theatre Grant - Area C	\$90,511					90,511			-	90,511				\$90,511		90,511
438 Theatre Grant N. Cowichan	\$161,070					161,070			-	161,070				\$161,070		161,070
439 Theatre Grant - Ladysmith	\$63,637					63,637			-	63,637				\$63,637		63,637
440 Cowichan Sportsplex - Area A	22,784					22,784			-	22,784				\$22,784		22,784
442 Cowichan Sportsplex - Area C	19,328					19,328			-	19,328				\$19,328		19,328
443 Cowichan Sportsplex - Area D	12,216					12,216			-	12,216				\$12,216		12,216
444 Cowichan Sportsplex - Area E	14,631					14,631			-	14,631				\$14,631		14,631
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,000					11,000			-	11,000				\$11,000		11,000
456 Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,187					57,187			-	57,187				\$57,187		57,187
459 Victim Services	103,637					103,637			-	103,637				\$103,637		103,637
460 Recreation N. Oyster	\$163,443					163,443			-	163,443				\$163,443		163,443
461 Cowichan Aquatic Centre - Area E	\$31,538					31,538			-	31,538				\$31,538		31,538
463 Cowichan Wooden Boat Society	\$19,061					19,061			-	19,061				\$19,061		19,061
464 Shawnigan Lake Community Centre	919,103		549,870	35,000		1,503,973			-	1,503,973	35,998		25,000	\$1,442,975		1,503,973

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	29,368					29,368			-	29,368				\$29,368		29,368
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	9,345					9,345			-	9,345				\$9,345		9,345
480 Cowichan Aquatic Centre - Area F	\$5,642					5,642			-	5,642				\$5,642		5,642
481 Cowichan Aquatic Centre - Area I	\$5,642					5,642			-	5,642				\$5,642		5,642
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		46,089				46,089			-	46,089		27,339		\$18,750		46,089
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	28,386					28,386			-	28,386				\$28,386		28,386
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	92,700					92,700			-	92,700				\$92,700		92,700
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)		265,000				\$265,000		265,000
575 Engineering Services - Administration				280,000		280,000	50,000	50,000		330,000			50,000	\$280,000		330,000
576 Engineering Services - Utilities				3,634,400	-	3,634,400	120,000	120,000		3,754,400			120,000	\$3,634,400		3,754,400
510 Thetis Island Solid Waste & Recycling		\$37,185				37,185			-	37,185				\$37,185		37,185
515 Curbside Collection			4,399,066	536,600		4,935,666	(150,000)	(150,000)		4,785,666		645,168		\$4,140,498		4,785,666
520 Solid Waste Complex	7,448,045		4,159,900	277,100		11,885,045	(52,000)	(52,000)		11,833,045	116,641	354,851		\$11,361,553		11,833,045
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$800,000					800,000			-	800,000				\$800,000		800,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,100					7,100			-	7,100				\$7,100		7,100
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,600					3,600			-	3,600				\$3,600		3,600
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,555					1,555			-	1,555				\$1,555		1,555
580 Street Lighting - Wilmot Road	4,200					4,200			-	4,200				\$4,200		4,200
581 Street Lighting - Sentinel Ridge	3,100					3,100			-	3,100				\$3,100		3,100
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	10,000					10,000			-	10,000				\$10,000		10,000
601 Satellite Park Water		54,000	36,000	20,000		110,000	-	-		110,000		8,973		\$101,027		110,000
603 Douglas Hill Water		52,000	53,000	20,000		125,000	-	-		125,000		7,719		\$117,281		125,000
604 Lambourn Water		53,000	115,000	20,000		188,000	-	-		188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		47,580	54,000			101,580	-	-		101,580		-		\$101,580		101,580
606 Malahat Water		30,000	10,000			40,000	-	-		40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000	-	-		82,000		21,300		\$60,700		82,000
611 Bald Mountain Water System		66,000	50,000			116,000	-	-		116,000				\$116,000		116,000
613 Dogwood Ridge Water System		28,850	23,000			51,850	-	-		51,850		3,900		\$47,950		51,850
615 Arbutus Ridge Water System			343,389			343,389	-	-		343,389		5,146		\$338,243		343,389
616 Carlton Water System		35,000	17,500	24,000		76,500	-	-		76,500				\$76,500		76,500

**Cowichan Valley Regional District
Five Year Financial Plan (2022-2026)**

(Year 2026)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
617 Shellwood Water System		25,000	26,000			51,000			-	51,000	-	5,216		\$45,784		51,000
618 Woodley Range Water System		33,000	42,000		-	75,000		-	-	75,000				\$75,000		75,000
619 Burnum Water System		59,000	45,000			104,000			-	104,000		12,780		\$91,220		104,000
620 Mesachie Lake Water		40,400	22,000	20,000		82,400		-	-	82,400		-		\$82,400		82,400
640 Saltair Water		700,000	220,000	3,601		923,601		-	-	923,601		135,000	300,000	\$488,601		923,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		180,000	101,000	551		281,551			-	281,551		7,483		\$274,068		281,551
660 Honeymoon Bay Water		62,212	94,200	20,000		176,412		-	-	176,412		-		\$176,412		176,412
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		28,000	16,460	20,000		64,460		-	-	64,460				\$64,460		64,460
680 Shawnigan Lake North Water		281,000	355,478	20,412		656,890			-	656,890		110,478		\$546,412		656,890
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water			24,000	20,000		100,000		-	-	100,000				\$100,000		100,000
701 Wilmot Road Drainage	8,000					8,000			-	8,000				\$8,000		8,000
702 Sentinel Ridge Drainage	4,500					4,500		-	-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,300					3,300			-	3,300				\$3,300		3,300
711 Bald Mountian Drainage System	4,300					4,300			-	4,300				\$4,300		4,300
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	15,000					15,000			-	15,000				\$15,000		15,000
800 Cowichan Bay Sewer		260,000	320,000	24,602		604,602	(4,587)		(4,587)	600,015		-	120,000	\$480,015		600,015
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		-	-	-		-			-	-				\$0		-
803 Twin Cedars Sewer						-			-	-				\$0		-
804 Lambourn Sewer		41,000	110,000	24,000		175,000		-	-	175,000		7,434		\$167,566		175,000
805 Arbutus Mountain Sewer		140,000	80,850			220,850			-	220,850		9,818		\$211,032		220,850
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
809 Cobble Hill Sewer						-			-	-						-
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		13,651		\$47,349		61,000
811 Bald Mountian Sewer System		95,000	55,000			150,000		-	-	150,000				\$150,000		150,000
812 Cobble Hill Sewer		100,000	90,000	400		190,400			-	190,400				\$190,400		190,400
813 Mill Springs Sewer System						-			-	-				\$0		-
815 Arbutus Ridge Sewer System			513,970			513,970			-	513,970		129,757		\$384,213		513,970
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	22,000			60,950			-	60,950				\$60,950		60,950
840 Shawnigan Lake Sewer		170,000	180,000	1,000		351,000			-	351,000			30,000	\$321,000		351,000
850 Kerry Village Sewer						-			-	-				\$0		-
860 Youbou Sewer System		42,000	17,130			59,130	(3,000)		(3,000)	56,130				\$56,130		56,130
TOTALS	52,499,500	3,004,690	17,928,535	18,324,069	-	91,756,794	(365,538)	-	(365,538)	91,391,256	1,228,525	4,858,603	3,575,000	81,729,128	-	91,391,256