

SUMMARY OF 5 YEAR FINANCIAL PLAN**2021 - 2025**

	2021	2022	2023	2024	2025
SUMMARY OF REVENUE					
Tax Requisition	\$43,869,057	\$46,515,363	\$47,188,584	\$48,528,252	\$49,033,991
Parcel Taxes	2,710,903	2,989,130	3,042,197	3,050,801	3,150,135
Fees & Charges	13,652,516	16,207,807	17,070,299	17,249,243	17,440,924
Other Revenue	31,236,141	26,365,183	15,918,932	15,099,015	15,425,394
Proceeds of Borrowing	8,850,400	5,688,851	950,000	0	350,000
	<u>\$100,319,017</u>	<u>\$97,766,333</u>	<u>\$84,170,012</u>	<u>\$83,927,311</u>	<u>\$85,400,444</u>
Transfers from (to)					
- Special Funds	6,805,902	(\$64,438)	(\$516,124)	(\$537,504)	\$726,452
- Surplus - Prior Year	1,328,164	90,519	-	-	-
Total Transfers	<u>\$8,134,066</u>	<u>\$26,081</u>	<u>(\$516,124)</u>	<u>(\$537,504)</u>	<u>\$726,452</u>
TOTAL REVENUE	<u>\$108,453,083</u>	<u>\$97,792,414</u>	<u>\$83,653,888</u>	<u>\$83,389,807</u>	<u>\$86,126,896</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$1,485,231	\$1,588,993	\$1,665,286	\$1,223,470	\$1,086,822
Long Term	4,858,526	5,197,695	5,555,171	5,417,164	5,270,687
Capital	28,622,982	20,965,914	4,823,306	3,734,000	5,423,000
Other Purposes	73,720,288	70,039,812	71,610,125	73,015,173	74,346,387
Deficit Prior Year	- 233,944	-	-	-	-
TOTAL EXPENDITURE	<u>\$108,453,083</u>	<u>\$97,792,414</u>	<u>\$83,653,888</u>	<u>\$83,389,807</u>	<u>\$86,126,896</u>

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)		Total Transfers	Total Revenue	Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year			Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
100 General Government	2,358,339			\$2,906,299		5,264,638	\$95,669		95,669	5,360,307	\$33,971		-	\$5,326,336	5,360,307
101 Community Health Network				80,000		80,000		-	-	80,000				\$80,000	80,000
102 V. I. Regional Library	2,146,692					2,146,692			-	2,146,692				\$2,146,692	2,146,692
103 Homelessness						-			-	-				-	-
106 Malahat Transit	474,495		130,900	12,500		617,895		-	-	617,895				\$617,895	617,895
107 Transit	3,250,083		423,700	121,430		3,795,213		-	-	3,795,213			-	\$3,795,213	3,795,213
109 911	1,095,949				-	1,095,949	(100,000)		(100,000)	995,949			-	\$995,949	995,949
119 Grants-in-Aid	158,995					158,995			-	158,995				\$158,995	158,995
121 Economic Development	\$560,023			35,000		595,023		-	-	595,023			-	\$595,023	595,023
123 Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000	520,000
130 Electoral Feasibility Studies	20,000					20,000			-	20,000				\$20,000	20,000
131 Environmental Initiatives	680,000			\$250,000		930,000	\$50,000		50,000	980,000				\$980,000	980,000
150 Municipalities - M.F.A. Debt				3,248,624		3,248,624			-	3,248,624			\$3,248,624	-	3,248,624
199 Parks, Recreation, Culture & Facilities				651,582		651,582			-	651,582				\$651,582	651,582
200 Administration Building				1,076,275	1,188,851	2,265,126	71,149		71,149	2,336,275	378,740	154,070	1,260,000	\$543,465	2,336,275
205 Emergency Planning	895,215		-	25,000		920,215	(25,000)		(25,000)	895,215	27,229		-	867,986	895,215
230 Community Parks	2,157,321		2,000	24,000		2,183,321	446,564		446,564	2,629,885	\$242,941		\$647,064	\$1,739,880	2,629,885
250 Electoral Area Services	915,000					915,000	155,000		155,000	1,070,000				\$1,070,000	1,070,000
279 Parks & Trails	977,662					977,662	\$0		-	977,662			-	\$977,662	977,662
280 Regional Parks	\$1,307,470					1,307,470	(150,000)		(150,000)	1,157,470	77,000		137,500	\$942,970	1,157,470
281 Bright Angel Park	91,806		4,500			96,306	20,000		20,000	116,306			40,000	\$76,306	116,306
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000	15,000
283 Kinsol Trestle	107,625			300,000		407,625	125,000		125,000	532,625			500,000	\$32,625	532,625
285 Regional Parkland Acquistion	853,000					853,000	\$250,000		250,000	1,103,000	\$74,150		1,016,850	\$12,000	1,103,000
310 Animal Control	69,614			58,644		128,258			-	128,258				\$128,258	128,258
320 Building Inspection	\$378,867			584,188		963,055			-	963,055	6,257			\$956,798	963,055
325 Community Planning	2,452,920		250,000	750		2,703,670	(6,500)	90,519	84,019	2,787,689	39,016			\$2,748,673	2,787,689
328 Bylaw Enforcement	\$786,477		214,500			1,000,977	(10,000)		(10,000)	990,977	6,132			\$984,845	990,977
350 North Oyster Fire Protection	459,417		115,635			575,052	(100,000)		(100,000)	475,052	165,049			\$310,003	475,052
351 Mesachie Lake Fire Protection	62,000			6,000		68,000	(5,000)		(5,000)	63,000			-	\$63,000	63,000
352 Lake Cowichan Fire Protection	\$353,229					353,229			-	353,229				\$353,229	353,229
353 Saltair Fire Protection	211,687					211,687			-	211,687				\$211,687	211,687
354 Sahtlam Fire Protection	390,000		3,191			393,191	(185,000)		(185,000)	208,191			-	208,191	208,191
355 Malahat Fire Protection	209,000		59,221			268,221	(30,000)		(30,000)	238,221		21,582		\$216,639	238,221
356 Eagle Heights Fire Protection	271,705					271,705			-	271,705				\$271,705	271,705
357 Honeymoon Bay Fire Protection	198,000					198,000	(25,000)		(25,000)	173,000			-	\$173,000	173,000
358 Youbou Fire Protection	156,000					156,000			-	156,000				\$156,000	156,000
400 Arts and Culture	130,000					130,000			-	130,000				\$130,000	130,000
405 Cowichan Lake Recreation	2,794,368		450,000	405,000		3,649,368	(133,400)		(133,400)	3,515,968		323,583	405,000	\$2,787,385	3,515,968
411 Kerry Park Recreation	3,117,853		821,930	80,000	150,000	4,169,783	25,000		25,000	4,194,783	182,731	99,862	187,000	\$3,725,190	4,194,783
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000	100,000
420 Island Savings Centre	5,202,317		2,039,498	483,162		7,724,976	(\$323,608)		(323,608)	7,401,368	\$112,067	\$146,856	\$610,000	\$6,532,445	7,401,368
435 Theatre Grant - Area A	45,605					45,605			-	45,605				\$45,605	45,605
436 Theatre Grant - Area B	74,106					74,106			-	74,106				\$74,106	74,106
437 Theatre Grant - Area C	\$83,618					83,618			-	83,618				\$83,618	83,618
438 Theatre Grant N. Cowichan	\$148,804					148,804			-	148,804				\$148,804	148,804
439 Theatre Grant - Ladysmith	\$58,791					58,791			-	58,791				\$58,791	58,791
440 Cowichan Sportsplex - Area A	21,049					21,049			-	21,049				21,049	21,049
442 Cowichan Sportsplex - Area C	17,856					17,856			-	17,856				17,856	17,856
443 Cowichan Sportsplex - Area D	11,285					11,285			-	11,285				11,285	11,285
444 Cowichan Sportsplex - Area E	13,517					13,517			-	13,517				13,517	13,517
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000	10,000
451 Recreation Glenora	\$10,574					10,574			-	10,574				\$10,574	10,574
456 Recreation Saltair	45,790					45,790	(\$5,000)		(5,000)	40,790	30,585		-	\$10,205	40,790
457 Victim Services West	15,000					15,000			-	15,000				\$15,000	15,000
458 Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100	56,100
459 Victim Services	97,645					97,645			-	97,645				\$97,645	97,645
460 Recreation N. Oyster	\$141,188					141,188			-	141,188				\$141,188	141,188
461 Cowichan Aquatic Centre - Area E	\$29,137					29,137			-	29,137				\$29,137	29,137
463 Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556	16,556

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
464	Shawnigan Lake Community Centre	805,050		561,450	102,328	-	1,468,828	111,750		111,750	1,580,578		55,268	165,000	\$1,360,310	1,580,578	
465	Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000	15,000	
466	Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500	22,500	
467	Shawnigan Lake Historical Society	27,132					27,132			-	27,132				\$27,132	27,132	
469	Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020	25,020	
470	Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000	40,000	
472	Senior Centre Grant	17,500					17,500			-	17,500				\$17,500	17,500	
474	Kaatza Society	\$30,000					30,000			-	30,000				\$30,000	30,000	
475	Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100	15,100	
478	Cowichan Station Association Area B	8,636					8,636			-	8,636				\$8,636	8,636	
480	Cowichan Aquatic Centre - Area I	\$5,213					5,213			-	5,213				\$5,213	5,213	
481	Cowichan Aquatic Centre - Area F	\$5,213					5,213			-	5,213				\$5,213	5,213	
488	Shawnigan Basin Society	-					-			-	-				\$0	-	
489	Nature and Habitat - Area I				365		365			-	365				\$365	365	
490	Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750	18,750	
491	Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000	1,000	
492	Cowichan Lake Water Protection				828		828			-	828				\$828	828	
493	Safer Futures	27,575					27,575			-	27,575				\$27,575	27,575	
494	Social Planning	51,000					51,000			-	51,000				\$51,000	51,000	
495	South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000	90,000	
496	Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900	124,900	
497	Cowichan Valley Hospice Society	\$62,200					62,200			-	62,200				\$62,200	62,200	
498	Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000	265,000	
575	Engineering Services - Administration				265,000		265,000	50,000		50,000	315,000		50,000		\$265,000	315,000	
576	Engineering Services - Utilities				3,104,967		3,104,967	160,000		160,000	3,264,967		30,566	160,000	\$3,074,401	3,264,967	
510	Thetis Island Solid Waste & Recycling		\$34,406				34,406			-	34,406				\$34,406	34,406	
515	Curbside Collection			3,589,400	530,600		4,120,000	(150,000)		(150,000)	3,970,000		144,820		\$3,825,180	3,970,000	
520	Solid Waste Complex	6,601,417		4,159,900	277,100		11,038,417	(48,000)		(48,000)	10,990,417		115,187	370,201	-	\$10,505,029	10,990,417
530	Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594	157,594	
531	South Cowichan Water Study Plan	\$0					-			-	-				\$0	-	
532	Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				750,000	750,000	
535	Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000	100,000	
540	Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106	198,106	
550	Street Lighting - Mesachie	6,800					6,800			-	6,800				\$6,800	6,800	
551	Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000	34,000	
552	Street Lighting - Brentwood			270	50		320			-	320				\$320	320	
553	Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				\$5,600	5,600	
554	Street Lighting - Honeymoon Bay	27,000					27,000			-	27,000				\$27,000	27,000	
555	Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600	2,600	
556	Street Lighting - Cobble Hill		\$2,400				2,400			-	2,400				\$2,400	2,400	
557	Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307	4,307	
558	Critical Street Lighting B	1,250					1,250			-	1,250				\$1,250	1,250	
559	Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400	3,400	
560	Critical Street Lighting D	400					400			-	400				\$400	400	
561	Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000	5,000	
565	Critical Street Lighting I	\$1,700					1,700			-	1,700				\$1,700	1,700	
571	Asset Management				214,363		214,363	106,072		106,072	320,435				\$320,435	320,435	
580	Street Lighting - Wilmot Road	4,000					4,000			-	4,000				\$4,000	4,000	
581	Street Lighting - Sentinel Ridge	3,400					3,400			-	3,400				\$3,400	3,400	
583	Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600	3,600	
585	Street Lighting - Arbutus Mountain	4,500					4,500			-	4,500				\$4,500	4,500	
586	Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000	9,000	
601	Satellite Park Water		51,000	34,000	20,000		105,000			-	105,000		8,973		\$96,027	105,000	
603	Douglas Hill Water		51,200	51,425	20,000		122,625			-	122,625		11,337		\$111,288	122,625	
604	Lambourn Water		46,200	110,000	20,000		176,200			-	176,200		7,088		\$169,112	176,200	
605	Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600	103,600	
606	Malahat Water		28,000	5,000			33,000			-	33,000				\$33,000	33,000	
608	Fern Ridge Water		22,700	18,655	20,000		61,355			-	61,355		1,300		\$60,055	61,355	
611	Bald Mountain Water System		55,520	40,000			95,520	(6,000)		(6,000)	89,520				\$89,520	89,520	
613	Dogwood Ridge Water System		24,900	22,900			47,800			-	47,800		2,730	5,312	\$39,758	47,800	

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
615 Arbutus Ridge Water System			299,209			299,209		-	-	299,209		6,608		\$292,601		299,209
616 Carlton Water System		31,000	17,100	24,000		72,100		-	-	72,100		5,665		\$66,435		72,100
617 Shellwood Water System		25,400	24,000			49,400		-	-	49,400		5,216		\$44,184		49,400
618 Woodley Range Water System		29,600	32,000			61,600		-	-	61,600				\$61,600		61,600
619 Burnum Water System		55,700	39,200			94,900		-	-	94,900		13,681		\$81,219		94,900
620 Mesachie Lake Water		35,600	19,840			55,440		-	-	55,440				\$55,440		55,440
640 Saltair Water		490,000	200,000	653,601		1,343,601		-	-	1,343,601			950,000	\$393,601		1,343,601
652 Central Youbou Water Debt			36,850			36,850		-	-	36,850		\$25,870		10,980		36,850
653 Youbou Water		153,660	96,500	551	850,000	1,100,711		-	-	1,100,711		8,506	850,000	\$242,205		1,100,711
660 Honeymoon Bay Water		62,212	73,000	20,000		155,212		-	-	155,212				\$155,212		155,212
661 Honeymoon Bay (Sutton Cr.) Water Debt			2,623			2,623		-	-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt			25,744			25,744		-	-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		25,000	16,460	20,000		61,460		-	-	61,460				\$61,460		61,460
680 Shawnigan Lake North Water		501,620	242,400	20,350	3,500,000	4,264,370		-	-	4,264,370		347,200	3,500,000	\$417,170		4,264,370
681 Shawnigan Weir			1,298			1,298		-	-	1,298				1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600		-	-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500					7,500		-	-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000		-	-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100		-	-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000			-		5,000		-	-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800		-	-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200		-	-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000		-	-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	22,000					22,000		-	-	22,000				\$22,000		22,000
799 Shawnigan Creek Cleanout System	14,000					14,000		-	-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602		564,602	(4,587)	(4,587)		560,015		35,246	200,000	\$324,769		560,015
801 Brulett Sewer System		24,780	28,800			53,580		-	-	53,580		1,976		\$51,604		53,580
802 Sentinel Ridge Sewer		52,950	94,130	224,000		371,080		-	-	371,080			200,000	\$171,080		371,080
804 Lambourn Sewer		39,000	99,740	24,000		162,740		-	-	162,740		10,632		\$152,108		162,740
805 Arbutus Mountain Sewer		112,410	66,150	2,500		181,060		-	-	181,060		9,819		\$171,241		181,060
806 Malahat Sewer		30,500	5,000			35,500		-	-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		36,407	14,900			51,307		-	-	51,307		14,430		\$36,877		51,307
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)	(5,000)		95,305				\$95,305		95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400		-	-	204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(6,000)	(6,000)		208,933				\$208,933		208,933
815 Arbutus Ridge Sewer System			484,475			484,475		-	-	484,475		130,295		\$354,180		484,475
820 Eagle Heights Sewer			330,000	24,000		354,000	94,453	94,453		448,453			100,000	\$348,453		448,453
830 Maple Hills Sewer		30,000	20,000			50,000		-	-	50,000				\$50,000		50,000
840 Shawnigan Lake Sewer		167,500	165,000	9,963,500		10,296,000		-	-	10,296,000	9,374	4,289	9,987,500	\$294,837		10,296,000
850 Kerry Village Sewer		29,160	73,228	4,126		106,514		-	-	106,514		6,287		\$100,227		106,514
860 Youbou Sewer System		39,000	16,000			55,000	(7,000)	(7,000)		48,000				\$48,000		48,000
TOTALS	46,515,363	2,989,130	16,207,807	26,365,183	5,688,851	97,766,333	(64,438)	90,519	26,081	97,792,414	1,588,993	5,197,695	20,965,914	70,039,812	-	97,792,414

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	2,405,506			\$2,742,466		5,147,972	\$228,500		228,500	5,376,472	\$0				\$5,376,472	5,376,472
101 Community Health Network						-			-	-						-
102 V. I. Regional Library	2,207,658					2,207,658			-	2,207,658					\$2,207,658	2,207,658
103 Homelessness						-			-	-						-
106 Malahat Transit	469,695		151,300	13,500	-	634,495	-		-	634,495					\$634,495	634,495
107 Transit	3,406,383		467,800	173,930		4,048,113			-	4,048,113					\$4,048,113	4,048,113
109 911	1,071,558					1,071,558			-	1,071,558					\$1,071,558	1,071,558
119 Grants-in-Aid	158,995					158,995			-	158,995					\$158,995	158,995
121 Economic Development	\$571,223			35,000		606,223			-	606,223					\$606,223	606,223
123 Regional Tourism	120,000			400,000		520,000			-	520,000					\$520,000	520,000
130 Electoral Feasibility Studies	20,000					20,000			-	20,000					\$20,000	20,000
131 Environmental Initiatives	690,000			\$250,000		940,000	\$50,000		50,000	990,000					\$990,000	990,000
150 Municipalities - M.F.A. Debt				3,248,624		3,248,624			-	3,248,624		\$3,248,624				3,248,624
199 Parks, Recreation, Culture & Facilities				671,130		671,130			-	671,130					\$671,130	671,130
200 Administration Building				1,092,226		1,092,226			-	1,092,226	521,587				\$570,639	1,092,226
205 Emergency Planning	904,167			25,000		929,167	(25,000)		(25,000)	904,167	27,229				876,938	904,167
230 Community Parks	2,200,830		2,000	24,000		2,226,830	113,306		113,306	2,340,136	\$241,442		\$300,306	\$1,798,388	2,340,136	
250 Electoral Area Services	920,000					920,000			-	920,000					\$920,000	920,000
279 Parks & Trails	997,615					997,615	\$0		-	997,615			\$0		\$997,615	997,615
280 Regional Parks	\$1,341,920			100,000		1,441,920	(150,000)		(150,000)	1,291,920	77,000		135,000	\$1,079,920	1,291,920	
281 Bright Angel Park	93,714		4,500			98,214	(20,000)		(20,000)	78,214					\$78,214	78,214
282 South Cowichan Community Parks	15,000					15,000			-	15,000					\$15,000	15,000
283 Kinsol Trestle	107,625					107,625	(75,000)		(75,000)	32,625					\$32,625	32,625
285 Regional Parkland Acquisition	853,000					853,000	100,000		100,000	953,000	\$75,623		\$868,000	\$9,377	953,000	
310 Animal Control	71,006			59,817		130,823			-	130,823					\$130,823	130,823
320 Building Inspection	\$398,128			584,188		982,316			-	982,316	6,257				\$976,059	982,316
325 Community Planning	2,502,656		255,000	750		2,758,406	(6,500)		(6,500)	2,751,906	41,179				\$2,710,727	2,751,906
328 Bylaw Enforcement	\$806,174		214,500			1,020,674	(10,000)		(10,000)	1,010,674	6,132				\$1,004,542	1,010,674
350 North Oyster Fire Protection	459,384		115,635			575,019	(100,000)		(100,000)	475,019	165,016				\$310,003	475,019
351 Mesachie Lake Fire Protection	63,000			6,000		69,000	(5,000)		(5,000)	64,000					\$64,000	64,000
352 Lake Cowichan Fire Protection	\$363,826					363,826			-	363,826					\$363,826	363,826
353 Saltair Fire Protection	215,920					215,920			-	215,920					\$215,920	215,920
354 Sahtlam Fire Protection	400,000		3,191			403,191	(190,000)		(190,000)	213,191					\$213,191	213,191
355 Malahat Fire Protection	214,000		59,221			273,221	250,000		250,000	523,221		21,582	250,000	\$251,639	523,221	
356 Eagle Heights Fire Protection	277,139					277,139			-	277,139					\$277,139	277,139
357 Honeymoon Bay Fire Protection	203,000					203,000	75,000		75,000	278,000			100,000	\$178,000	278,000	
358 Youbou Fire Protection	160,000					160,000	(5,000)		(5,000)	155,000					\$155,000	155,000
400 Arts and Culture	130,000					130,000			-	130,000					\$130,000	130,000
405 Cowichan Lake Recreation	2,794,368		450,000	480,115		3,724,483	81,485		81,485	3,805,968		323,583	695,000	\$2,787,385	3,805,968	
411 Kerry Park Recreation	3,180,532		823,050	120,000		4,123,582			-	4,123,582	182,655	99,862	60,000	\$3,781,065	4,123,582	
417 Kerry Park Aquatic Service	100,000					100,000			-	100,000					\$100,000	100,000
420 Island Savings Centre	4,849,282		2,098,884	491,665	650,000	8,089,831	(\$323,608)		(323,608)	7,766,223	\$106,271	\$146,856	\$850,000	\$6,663,095	7,766,223	
429 Island Savings Centre Theatre Loan	-					-			-	-					-	-
435 Theatre Grant - Area A	46,517					46,517			-	46,517					\$46,517	46,517
436 Theatre Grant - Area B	75,588					75,588			-	75,588					\$75,588	75,588
437 Theatre Grant - Area C	\$85,290					85,290			-	85,290					\$85,290	85,290
438 Theatre Grant N. Cowichan	\$151,780					151,780			-	151,780					\$151,780	151,780
439 Theatre Grant - Ladysmith	\$59,967					59,967			-	59,967					\$59,967	59,967
440 Cowichan Sportsplex - Area A	21,470					21,470			-	21,470					\$21,470	21,470
442 Cowichan Sportsplex - Area C	18,213					18,213			-	18,213					\$18,213	18,213
443 Cowichan Sportsplex - Area D	11,511					11,511			-	11,511					\$11,511	11,511
444 Cowichan Sportsplex - Area E	13,787					13,787			-	13,787					\$13,787	13,787
450 Recreation Mill Bay	10,000					10,000			-	10,000					\$10,000	10,000
451 Recreation Glenora	\$10,785					10,785			-	10,785					\$10,785	10,785
456 Recreation Saltair	45,790					45,790	(\$22,568)		(22,568)	23,222	12,722				\$10,500	23,222
457 Victim Services West	15,000					15,000			-	15,000					\$15,000	15,000
458 Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100					\$56,100	56,100
459 Victim Services	99,110					99,110			-	99,110					\$99,110	99,110
460 Recreation N. Oyster	\$148,248					148,248			-	148,248					\$148,248	148,248
461 Cowichan Aquatic Centre - Area E	\$29,720					29,720			-	29,720					\$29,720	29,720

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
463 Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464 Shawnigan Lake Community Centre	820,926		568,680	111,377		1,500,983		-	-	1,500,983	55,268		65,000	\$1,380,715		1,500,983
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	27,675					27,675			-	27,675				\$27,675		27,675
469 Cowichan Station Area Association Area	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	8,809					8,809			-	8,809				\$8,809		8,809
480 Cowichan Aquatic Centre - Area F	\$5,317					5,317		-	-	5,317				\$5,317		5,317
481 Cowichan Aquatic Centre - Area I	\$5,317					5,317		-	-	5,317				\$5,317		5,317
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,200					62,200		-	-	62,200				\$62,200		62,200
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			-	270,000			-	\$270,000		270,000
576 Engineering Services - Utilities				3,168,659	-	3,168,659	50,000		50,000	3,218,659	20,869		50,000	\$3,147,790		3,218,659
510 Thetis Island Solid Waste & Recycling		\$36,094				36,094			-	36,094				\$36,094		36,094
515 Curbside Collection			4,244,285	530,600		4,774,885	(150,000)		(150,000)	4,624,885		645,168		\$3,979,717		4,624,885
520 Solid Waste Complex	7,010,350		4,159,900	277,100		11,447,350	(48,000)		(48,000)	11,399,350	106,432	367,688		\$10,925,230		11,399,350
530 Cowichan Flood Management	161,534					161,534			-	161,534				\$161,534		161,534
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protectic	\$750,000					750,000			-	750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550 Street Lighting - Mesachie	6,900					6,900			-	6,900				\$6,900		6,900
551 Street Lighting - Youbou		35,000				35,000			-	35,000				\$35,000		35,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,700					5,700			-	5,700				\$5,700		5,700
554 Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,600				2,600			-	2,600				\$2,600		2,600
557 Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400		3,400
560 Critical Street Lighting D	500					500			-	500				\$500		500
561 Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565 Critical Street Lighting I	\$1,800					1,800			-	1,800				\$1,800		1,800
571 Asset Management				215,415		215,415	94,395		94,395	309,810				\$309,810		309,810
580 Street Lighting - Wilmot Road	4,300					4,300			-	4,300				\$4,300		4,300
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585 Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		52,000	36,000	20,000		108,000	-		-	108,000		8,973		\$99,027		108,000
603 Douglas Hill Water		51,200	52,000	20,000	-	123,200	-		-	123,200	11,337			\$111,863		123,200
604 Lambourn Water		46,200	113,000	40,000		199,200			-	199,200		7,088	20,000	\$172,112		199,200
605 Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600		103,600
606 Malahat Water		28,000	10,000			38,000			-	38,000				\$38,000		38,000
608 Fern Ridge Water		22,700	18,655	20,000	300,000	361,355	-		-	361,355		1,300	300,000	\$60,055		361,355
611 Bald Mountain Water System		56,700	50,000			106,700	(4,000)		(4,000)	102,700				\$102,700		102,700

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2023)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
613 Dogwood Ridge Water System		26,000	22,900			48,900	-		-	48,900	2,730	5,312		\$40,858	48,900
615 Arbutus Ridge Water System			308,185			308,185	-		-	308,185		6,608		\$301,577	308,185
616 Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665	-	\$67,335	87,000
617 Shellwood Water System		25,400	31,500			56,900			-	56,900	7,500	5,216		\$44,184	56,900
618 Woodley Range Water System		30,000	32,000			62,000			-	62,000				\$62,000	62,000
619 Burnum Water System		57,000	39,200			96,200			-	96,200		13,681		\$82,519	96,200
620 Mesachie Lake Water		35,600	27,000			62,600	-		-	62,600		4,000		\$58,600	62,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601			300,000	\$393,601	693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980	36,850
653 Youbou Water		155,000	96,500	551		252,051			-	252,051		8,506		\$243,545	252,051
660 Honeymoon Bay Water		62,212	74,000	520,000		656,212	-		-	656,212		-	500,000	\$156,212	656,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-	2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0	25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460	-		-	62,460				\$62,460	62,460
680 Shawnigan Lake North Water		526,800	242,400	20,350		789,550	-		-	789,550		347,200		\$442,350	789,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298	1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600	89,600
701 Wilmot Road Drainage	7,500			-		7,500			-	7,500				\$7,500	7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000	5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100	2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000	6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800	3,800
711 Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200	4,200
714 Cobble Hill Drainage System	7,000			-		7,000			-	7,000				\$7,000	7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000	23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000	14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602	-	564,602	(4,587)		(4,587)	560,015		35,246	200,000	\$324,769	560,015
801 Brulett Sewer System		1,976	-	-	-	1,976	-		-	1,976		1,976		\$0	1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130	-		-	171,130				\$171,130	171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000	-		-	163,000		10,632		\$152,368	163,000
805 Arbutus Mountain Sewer		135,300	80,850	-		216,150			-	216,150		9,819		\$206,331	216,150
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500	35,500
810 Mesachie Lake Sewer		42,000	19,000	-		61,000			-	61,000		14,430		\$46,570	61,000
811 Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305	95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400	204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(4,000)		(4,000)	210,933				\$210,933	210,933
815 Arbutus Ridge Sewer System			484,475			484,475	-		-	484,475		130,295		\$354,180	484,475
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453	468,453
830 Maple Hills Sewer		38,950	20,000			58,950	-		-	58,950				\$58,950	58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500	-		-	333,500	9,374	-	30,000	\$294,126	333,500
850 Kerry Village Sewer		29,160	73,228	4,126		106,514	-		-	106,514		6,287		\$100,227	106,514
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000	53,000
TOTALS	47,188,584	3,042,197	17,070,299	15,918,932	950,000	84,170,012	(516,124)	-	(516,124)	83,653,888	1,665,286	5,555,171	4,823,306	71,610,125	83,653,888

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2024)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)				Expenditures						
FUNCTION:		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,453,616			\$2,804,035		5,257,651	\$243,500		243,500	5,501,151			-	\$5,501,151		5,501,151
101	Community Health Network						-			-	-				-		-
102	V. I. Regional Library	2,270,135					2,270,135			-	2,270,135				\$2,270,135		2,270,135
103	Homelessness						-			-	-				-		-
106	Malahat Transit	462,795		173,800	14,500		651,095			-	651,095			-	\$651,095		651,095
107	Transit	3,532,783		478,400	125,930		4,137,113			-	4,137,113			-	\$4,137,113		4,137,113
109	911	1,082,274			-		1,082,274			-	1,082,274			-	\$1,082,274		1,082,274
119	Grants-in-Aid	158,995					158,995			-	158,995				\$158,995		158,995
121	Economic Development	\$582,647			35,000		617,647			-	617,647				\$617,647		617,647
123	Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	700,000			\$250,000		950,000	\$50,000		50,000	1,000,000				\$1,000,000		1,000,000
150	Municipalities - M.F.A. Debt				3,248,624		3,248,624			-	3,248,624			\$3,248,624		-	3,248,624
199	Parks, Recreation, Culture & Facilities				691,263		691,263			-	691,263				\$691,263		691,263
200	Administration Building				1,370,757		1,370,757			-	1,370,757	521,587		250,000	\$599,170		1,370,757
205	Emergency Planning	913,209			-		913,209	(50,000)		(50,000)	863,209	19,325			843,884		863,209
230	Community Parks	2,194,087		2,000	24,000		2,220,087	47,500		47,500	2,267,587	\$186,000		\$245,000	\$1,836,587		2,267,587
250	Electoral Area Services	925,000					925,000			-	925,000				\$925,000		925,000
279	Parks & Trails	1,017,568					1,017,568	\$40,000		40,000	1,057,568			\$40,000	\$1,017,568		1,057,568
280	Regional Parks	\$1,424,193			-		1,424,193	345,000		345,000	1,769,193	77,000		585,000	\$1,107,193		1,769,193
281	Bright Angel Park			4,500			100,169	20,000		20,000	120,169			40,000	\$80,169		120,169
282	South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	110,000					110,000	(80,000)		(80,000)	30,000				\$30,000		30,000
285	Regional Parkland Acquisition	853,000					853,000	200,000		200,000	1,053,000	\$0		\$1,033,000	\$20,000		1,053,000
310	Animal Control	72,426			61,013		133,439			-	133,439				\$133,439		133,439
320	Building Inspection	\$417,774			584,188		1,001,962			-	1,001,962	3,579			\$998,383		1,001,962
325	Community Planning	2,553,424		255,000	750		2,809,174	(6,500)		(6,500)	2,802,674				\$2,802,674		2,802,674
328	Bylaw Enforcement	\$823,711		214,500			1,038,211	(10,000)		(10,000)	1,028,211	3,579			\$1,024,632		1,028,211
350	North Oyster Fire Protection	490,320		115,635			605,955	(265,016)		(265,016)	340,939				\$340,939		340,939
351	Mesachie Lake Fire Protection	64,000			6,000		70,000	(5,000)		(5,000)	65,000				\$65,000		65,000
352	Lake Cowichan Fire Protection	\$374,740					374,740			-	374,740				\$374,740		374,740
353	Saltair Fire Protection	220,238					220,238			-	220,238				\$220,238		220,238
354	Sahtlam Fire Protection	410,000		3,191			413,191	(195,000)		(195,000)	218,191				218,191		218,191
355	Malahat Fire Protection	219,000		59,221			278,221	(30,000)		(30,000)	248,221		21,582		\$226,639		248,221
356	Eagle Heights Fire Protection	282,682					282,682			-	282,682				\$282,682		282,682
357	Honeymoon Bay Fire Protection	208,000					208,000	25,000		25,000	233,000			55,000	\$178,000		233,000
358	Youbou Fire Protection	164,000					164,000	(10,000)		(10,000)	154,000				\$154,000		154,000
400	Arts and Culture	130,000					130,000			-	130,000				\$130,000		130,000
405	Cowichan Lake Recreation	2,794,368		450,000	51,600		3,295,968			-	3,295,968		323,583	185,000	\$2,787,385		3,295,968
411	Kerry Park Recreation	3,239,950		825,575	81,000		4,146,525	25,000		25,000	4,171,525	182,877		45,000	\$3,943,648		4,171,525
417	Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	5,109,358		2,160,635	498,797		7,768,790	(\$323,608)		(323,608)	7,445,182	\$37,593	\$111,231	\$500,000	\$6,796,357		7,445,182
429	Island Savings Centre Theatre Loan						-			-	-				-		-
435	Theatre Grant - Area A	47,448					47,448			-	47,448				\$47,448		47,448
436	Theatre Grant - Area B	77,100					77,100			-	77,100				\$77,100		77,100
437	Theatre Grant - Area C	\$86,996					86,996			-	86,996				\$86,996		86,996
438	Theatre Grant N. Cowichan	\$154,816					154,816			-	154,816				\$154,816		154,816
439	Theatre Grant - Ladysmith	\$61,166					61,166			-	61,166				\$61,166		61,166
440	Cowichan Sportsplex - Area A	21,899					21,899			-	21,899				\$21,899		21,899
442	Cowichan Sportsplex - Area C	18,577					18,577			-	18,577				\$18,577		18,577
443	Cowichan Sportsplex - Area D	11,741					11,741			-	11,741				\$11,741		11,741
444	Cowichan Sportsplex - Area E	14,063					14,063			-	14,063				\$14,063		14,063
450	Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$11,001					11,001			-	11,001				\$11,001		11,001
456	Recreation Saltair	45,790					45,790	(\$35,290)		(35,290)	10,500				\$10,500		10,500
457	Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459	Victim Services	100,597					100,597			-	100,597				\$100,597		100,597
460	Recreation N. Oyster	\$155,660					155,660			-	155,660				\$155,660		155,660
461	Cowichan Aquatic Centre - Area E	\$30,314					30,314			-	30,314				\$30,314		30,314
463	Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
464 Shawnigan Lake Community Centre	832,290		584,130	105,992		1,522,412	-	-	1,522,412	55,268		66,000	\$1,401,144		1,522,412
465 Cobble Hill Historical Society	15,000					15,000			15,000				15,000		15,000
466 Cobble Hill Hall	\$22,500					22,500			22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,228					28,228			28,228				\$28,228		28,228
469 Cowichan Station Area Association Area E	\$25,020					25,020			25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			15,100				\$15,100		15,100
478 Cowichan Station Association Area B	8,985					8,985			8,985				\$8,985		8,985
480 Cowichan Aquatic Centre - Area F	\$5,423					5,423		-	5,423				\$5,423		5,423
481 Cowichan Aquatic Centre - Area I	\$5,423					5,423		-	5,423				\$5,423		5,423
488 Shawnigan Basin Society	-					-			-				\$0		-
489 Nature and Habitat - Area I				365		365			365				\$365		365
490 Thetis Island Wharf		18,750				18,750			18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			828				\$828		828
493 Safer Futures	27,575					27,575			27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,200					62,200		-	62,200				\$62,200		62,200
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			270,000				\$270,000		270,000
576 Engineering Services - Utilities				3,150,889	-	3,150,889	60,000	60,000	3,210,889	-		60,000	\$3,150,889		3,210,889
510 Thetis Island Solid Waste & Recycling		\$36,816				36,816			36,816				\$36,816		36,816
515 Curbside Collection			4,323,880	530,600		4,854,480	(150,000)	(150,000)	4,704,480		645,168		\$4,059,312		4,704,480
520 Solid Waste Complex	7,444,839		4,159,900	277,100		11,881,839	(48,000)	(48,000)	11,833,839	106,432	365,168		\$11,362,239		11,833,839
530 Cowichan Flood Management	165,572					165,572			165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-				\$0		-
532 Drinking Water and Watershed Protection	\$750,000					750,000			750,000				\$750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,000					7,000			7,000				\$7,000		7,000
551 Street Lighting - Youbou		36,000				36,000			36,000				\$36,000		36,000
552 Street Lighting - Brentwood			280	50		330			330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	30,000					30,000			30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,600	100		2,700			2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,700				2,700			2,700				\$2,700		2,700
557 Critical Street Lighting A	4,307					4,307			4,307				\$4,307		4,307
558 Critical Street Lighting B	1,350					1,350			1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			3,400				\$3,400		3,400
560 Critical Street Lighting D	500					500			500				\$500		500
561 Critical Street Lighting E	5,100					5,100			5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,943					1,943			1,943				\$1,943		1,943
571 Asset Management				218,731		218,731	92,044	92,044	310,775				\$310,775		310,775
580 Street Lighting - Wilmot Road	4,500					4,500			4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700			3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,700					3,700			3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,000					5,000			5,000				\$5,000		5,000
586 Mill Springs Street Lighting	10,000					10,000			10,000				\$10,000		10,000
601 Satellite Park Water		53,000	36,000	20,000		109,000			109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		51,200	52,000	20,000		123,200			123,200		11,337		\$111,863		123,200
604 Lambourn Water		46,200	113,000	20,000		179,200			179,200		7,088		\$172,112		179,200
605 Arbutus Mountain Water		47,580	52,000	5,000	-	104,580			104,580				\$104,580		104,580
606 Malahat Water		30,000	10,000			40,000			40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000		-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)	(5,000)	111,700				\$111,700		111,700
613 Dogwood Ridge Water System		26,000	23,000			49,000		-	49,000	2,730	5,312		\$40,958		49,000
615 Arbutus Ridge Water System			317,431			317,431		-	317,431		6,608		\$310,823		317,431

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
616 Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665		\$67,335		87,000
617 Shellwood Water System		25,400	32,500			57,900			-	57,900	7,500	5,216		\$45,184		57,900
618 Woodley Range Water System		32,000	32,000			64,000			-	64,000				\$64,000		64,000
619 Burnum Water System		57,000	40,000			97,000			-	97,000		13,681		\$83,319		97,000
620 Mesachie Lake Water		35,600	28,000			63,600		-	-	63,600		4,000		\$59,600		63,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601	-		300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		155,000	96,500	551		252,051		-	-	252,051	-	8,506	-	\$243,545		252,051
660 Honeymoon Bay Water		62,212	74,000	20,000		156,212		-	-	156,212	-	-		\$156,212		156,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460		-	-	62,460				\$62,460		62,460
680 Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	48,000	20,000		90,600			-	90,600				\$90,600		90,600
701 Wilmot Road Drainage	7,500			-		7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	6,000					6,000		-	-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000			-		6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602	-	564,602	(54,587)	(54,587)		510,015		35,246	200,000	\$274,769		510,015
801 Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130		-	-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000		-	-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)	(5,000)		95,305				\$95,305		95,305
812 Cobble Hill Sewer		100,000	120,000	400		220,400		-	-	220,400				\$220,400		220,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)	(2,000)		213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			499,000			499,000		-	-	499,000		130,295		\$368,705		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453	94,453		468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,000			58,950		-	-	58,950				\$58,950		58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500		-	-	333,500		-	30,000	\$303,500		333,500
850 Kerry Village Sewer		6,287	-	-		6,287		-	-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)	(5,000)		53,000				\$53,000		53,000
TOTALS	48,528,252	3,050,801	17,249,243	15,099,015	-	83,927,311	(537,504)	-	(537,504)	83,389,807	1,223,470	5,417,164	3,734,000	73,015,171	-	83,389,807

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2025)

SCHEDULE "B"

	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
100	General Government	2,502,688			\$2,860,116	5,362,804	\$0	-	5,362,804	-	\$5,362,804				5,362,804
101	Community Health Network					-		-	-	-					-
102	V. I. Regional Library	2,334,380				2,334,380		-	2,334,380		\$2,334,380				2,334,380
106	Malahat Transit	447,695		204,500	15,500	667,695		-	667,695		\$667,695				667,695
107	Transit	3,518,058		508,125	202,430	4,228,613		-	4,228,613		\$4,228,613				4,228,613
109	911	1,093,097			-	1,093,097		-	1,093,097		\$1,093,097				1,093,097
119	Grants-in-Aid	158,995				158,995		-	158,995		\$158,995				158,995
121	Economic Development	\$594,300			35,000	629,300		-	629,300		\$629,300				629,300
123	Regional Tourism	120,000			400,000	520,000		-	520,000		\$520,000				520,000
130	Electoral Feasibility Studies	20,000			-	20,000		-	20,000		\$20,000				20,000
131	Environmental Initiatives	710,000			\$250,000	960,000	\$50,000	50,000	1,010,000		\$1,010,000				1,010,000
150	Municipalities - M.F.A. Debt				\$3,248,624	3,248,624		-	3,248,624			\$3,248,624			3,248,624
199	Parks, Recreation, Culture & Facilities				712,001	712,001		-	712,001		\$712,001				712,001
200	Administration Building				1,250,716	1,250,716		-	1,250,716	521,587	\$629,129	100,000			1,250,716
205	Emergency Planning	913,209			-	913,209	(50,000)	(50,000)	863,209		\$863,209				863,209
230	Community Parks	2,233,913		2,000	24,000	2,259,913	15,000	15,000	2,274,913	\$186,000	\$1,853,913	\$235,000			2,274,913
250	Electoral Area Services	930,000				930,000		-	930,000		\$930,000				930,000
279	Parks & Trails	1,037,919				1,037,919		-	1,037,919		\$1,037,919		\$0		1,037,919
280	Regional Parks	\$1,441,977				1,441,977		-	1,441,977	76,000	\$1,130,977	235,000			1,441,977
281	Bright Angel Park	107,673		4,500		112,173		-	112,173		\$82,173	30,000			112,173
282	South Cowichan Community Parks	15,000				15,000		-	15,000		\$15,000				15,000
283	Kinsol Trestle	110,000				110,000	(80,000)	(80,000)	30,000		\$30,000				30,000
285	Regional Parkland Acquistion	853,000				853,000	262,000	262,000	1,115,000	\$0	\$15,000	1,100,000			1,115,000
310	Animal Control	73,875			62,233	136,108		-	136,108		\$136,108				136,108
320	Building Inspection	\$437,813			584,188	1,022,001		-	1,022,001		\$1,022,001				1,022,001
325	Community Planning	2,605,250		255,000	750	2,861,000	(6,500)	(6,500)	2,854,500		\$2,854,500				2,854,500
328	Bylaw Enforcement	\$830,625		214,500		1,045,125		-	1,045,125		\$1,045,125				1,045,125
350	North Oyster Fire Protection	490,320		115,635		605,955	(265,016)	(265,016)	340,939		\$340,939				340,939
351	Mesachie Lake Fire Protection	65,000			6,000	71,000	(5,000)	(5,000)	66,000		\$66,000				66,000
352	Lake Cowichan Fire Protection	\$384,109				384,109		-	384,109		\$384,109				384,109
353	Saltair Fire Protection	224,643				224,643		-	224,643		\$224,643				224,643
354	Sahtlam Fire Protection	420,000		3,191		423,191	(200,000)	(200,000)	223,191		\$223,191				223,191
355	Malahat Fire Protection	224,000		59,221		283,221	(30,000)	(30,000)	253,221	21,582	\$231,639				253,221
356	Eagle Heights Fire Protection	288,336				288,336		-	288,336		\$288,336				288,336
357	Honeymoon Bay Fire Protection	213,000				213,000	(30,000)	(30,000)	183,000		\$183,000				183,000
358	Youbou Fire Protection	168,000				168,000	(10,000)	(10,000)	158,000		\$158,000				158,000
400	Arts and Culture	130,000				130,000		-	130,000		\$130,000				130,000
405	Cowichan Lake Recreation	2,794,368		450,000	74,600	3,318,968		-	3,318,968		\$2,787,385	208,000			3,318,968
411	Kerry Park Recreation	3,283,044		830,750	331,000	4,644,794		-	4,644,794	122,274	\$4,022,520	500,000			4,644,794
417	Kerry Park Aquatic Service	\$100,000				100,000		-	100,000		\$100,000				100,000
420	Island Savings Centre	4,795,481		2,088,850	509,185	7,393,516	1,676,392	1,676,392	9,069,908	\$37,593	\$6,932,315	\$0	\$2,100,000		9,069,908
435	Theatre Grant - Area A	48,397				48,397		-	48,397		\$48,397				48,397
436	Theatre Grant - Area B	78,642				78,642		-	78,642		\$78,642				78,642
437	Theatre Grant - Area C	\$88,736				88,736		-	88,736		\$88,736				88,736
438	Theatre Grant N. Cowichan	\$157,912				157,912		-	157,912		\$157,912				157,912
439	Theatre Grant - Ladysmith	\$62,389				62,389		-	62,389		\$62,389				62,389
440	Cowichan Sportsplex - Area A	22,337				22,337		-	22,337		\$22,337				22,337
442	Cowichan Sportsplex - Area C	18,949				18,949		-	18,949		\$18,949				18,949
443	Cowichan Sportsplex - Area D	11,976				11,976		-	11,976		\$11,976				11,976
444	Cowichan Sportsplex - Area E	14,344				14,344		-	14,344		\$14,344				14,344
450	Recreation Mill Bay	10,000				10,000		-	10,000		\$10,000				10,000
451	Recreation Glenora	\$11,221				11,221		-	11,221		\$11,221				11,221
456	Recreation Saltair	45,790				45,790	(\$35,290)	(35,290)	10,500		\$10,500				10,500
457	Victim Services West	15,000				15,000		-	15,000		\$15,000				15,000
458	Cowichan Lake Activity Centre	\$56,100				56,100		-	56,100		\$56,100				56,100
459	Victim Services	102,106				102,106		-	102,106		\$102,106				102,106
460	Recreation N. Oyster	\$163,443				163,443		-	163,443		\$163,443				163,443
461	Cowichan Aquatic Centre - Area E	\$30,920				30,920		-	30,920		\$30,920				30,920
463	Cowichan Wooden Boat Society	\$16,556				16,556		-	16,556		\$16,556				16,556
464	Shawnigan Lake Community Centre	841,900		595,810	65,000	1,502,710		-	1,502,710	55,265	\$1,422,445	25,000			1,502,710
465	Cobble Hill Historical Society	15,000				15,000		-	15,000		\$15,000				15,000

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding		Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,793					28,793			-	28,793				\$28,793		28,793
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	9,165					9,165			-	9,165				\$9,165		9,165
480 Cowichan Aquatic Centre - Area F	\$5,531					5,531		-	-	5,531				\$5,531		5,531
481 Cowichan Aquatic Centre - Area I	\$5,531					5,531		-	-	5,531				\$5,531		5,531
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,200					62,200		-	-	62,200				\$62,200		62,200
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000	50,000		50,000	320,000			50,000	\$270,000		320,000
576 Engineering Services - Utilities				3,200,000	-	3,200,000	60,000		60,000	3,260,000			60,000	\$3,200,000		3,260,000
510 Thetis Island Solid Waste & Recycling		\$37,000				37,000			-	37,000				\$37,000		37,000
515 Curbside Collection			4,405,066	530,600		4,935,666	(150,000)		(150,000)	4,785,666		645,168		\$4,140,498		4,785,666
520 Solid Waste Complex	7,850,769		4,159,900	277,100		12,287,769	(48,000)		(48,000)	12,239,769	57,873	365,168		\$11,816,728		12,239,769
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		37,000				37,000			-	37,000				\$37,000		37,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,700				2,700			-	2,700				\$2,700		2,700
557 Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,500					3,500			-	3,500				\$3,500		3,500
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				223,106		223,106	-		-	223,106				\$223,106		223,106
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	10,000					10,000			-	10,000				\$10,000		10,000
601 Satellite Park Water		53,000	36,000	20,000		109,000	-		-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		52,000	52,000	20,000		124,000	-		-	124,000		11,337		\$112,663		124,000
604 Lambourn Water		46,200	113,000	20,000		179,200			-	179,200		7,088		\$172,112		179,200
605 Arbutus Mountain Water		47,580	54,000			101,580			-	101,580		-		\$101,580		101,580
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000	-		-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700
613 Dogwood Ridge Water System		28,850	23,000			51,850	-		-	51,850	2,730	5,312		\$43,808		51,850
615 Arbutus Ridge Water System			317,431			317,431	-		-	317,431		6,608		\$310,823		317,431
616 Carlton Water System		32,000	32,000	24,000		88,000			-	88,000		19,665		\$68,335		88,000
617 Shellwood Water System		25,400	33,500			58,900			-	58,900	7,500	5,216		\$46,184		58,900

**Cowichan Valley Regional District
Five Year Financial Plan (2021-2025)**

(Year 2025)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
618 Woodley Range Water System		32,000	32,000		-	64,000	-		-	64,000			-	\$64,000		64,000
619 Burnum Water System		59,000	42,000			101,000			-	101,000		13,681		\$87,319		101,000
620 Mesachie Lake Water		35,600	28,000			63,600			-	63,600		4,000		\$59,600		63,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601			300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		157,000	96,500	551		254,051			-	254,051		8,506		\$245,545		254,051
660 Honeymoon Bay Water		62,212	74,000	20,000		156,212			-	156,212				\$156,212		156,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		28,000	16,460	20,000		64,460			-	64,460				\$64,460		64,460
680 Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water			48,000	20,000		90,600			-	90,600				\$90,600		90,600
701 Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	6,000					6,000			-	6,000				\$6,000		6,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602		564,602	(54,587)	(54,587)		510,015			200,000	\$310,015		510,015
801 Brulett Sewer System		1,976	-	-		1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130			-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000			-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		58,000	5,000			63,000			-	63,000				\$63,000		63,000
810 Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)	(5,000)		95,305				\$95,305		95,305
812 Cobble Hill Sewer		160,000	220,000	400		380,400			-	380,400				\$380,400		380,400
813 Mill Springs Sewer System		122,933	93,000			215,933	(2,000)	(2,000)		213,933				\$213,933		213,933
815 Arbutus Ridge Sewer System			499,000			499,000			-	499,000		130,295		\$368,705		499,000
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453	94,453		468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,000		150,000	208,950			-	208,950			150,000	\$58,950		208,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500			-	333,500			30,000	\$303,500		333,500
850 Kerry Village Sewer		6,287	-	-		6,287			-	6,287		6,287		\$0		6,287
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)	(5,000)		53,000				\$53,000		53,000
TOTALS	49,033,991	3,150,135	17,440,924	15,425,394	350,000	85,400,444	726,452	-	726,452	86,126,896	1,086,822	5,270,687	5,423,000	74,346,387	-	86,126,896