

SUMMARY OF 5 YEAR FINANCIAL PLAN**2018 - 2022**

	2018	2019	2020	2021	2022
SUMMARY OF REVENUE					
Tax Requisition	\$37,970,405	\$39,580,930	\$40,569,580	\$40,291,394	\$40,601,337
Parcel Taxes	2,527,957	2,662,671	2,747,125	2,853,330	2,891,498
Fees & Charges	10,967,117	11,768,846	11,873,405	12,062,699	12,016,535
Other Revenue	21,178,258	14,421,385	14,064,286	13,784,291	13,729,786
Proceeds of Borrowing	12,294,490	4,275,000	3,660,000	1,170,000	1,525,000
	<u>\$84,938,227</u>	<u>\$72,708,832</u>	<u>\$72,914,395</u>	<u>\$70,161,715</u>	<u>\$70,764,155</u>
Transfers from (to)					
- Special Funds	9,912,473	\$452,876	\$1,081,217	(\$296,012)	\$330,478
- Surplus - Prior Year	2,507,103	264,913	311,990	359,065	406,141
Total Transfers	<u>\$12,419,576</u>	<u>\$717,789</u>	<u>\$1,393,207</u>	<u>\$63,053</u>	<u>\$736,619</u>
TOTAL REVENUE	<u><u>\$97,357,803</u></u>	<u><u>\$73,426,621</u></u>	<u><u>\$74,307,602</u></u>	<u><u>\$70,224,768</u></u>	<u><u>\$71,500,774</u></u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,539,946	\$2,780,168	\$2,295,065	\$2,032,769	\$1,858,862
Long Term	5,047,072	5,112,331	5,322,007	5,301,276	5,309,975
Capital	29,880,147	8,926,533	8,971,151	4,072,000	4,746,000
Other Purposes	59,721,575	56,607,589	57,719,379	58,818,723	59,585,937
Deficit Prior Year	169,063	-	-	-	-
TOTAL EXPENDITURE	<u><u>\$97,357,803</u></u>	<u><u>\$73,426,621</u></u>	<u><u>\$74,307,602</u></u>	<u><u>\$70,224,768</u></u>	<u><u>\$71,500,774</u></u>

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2018)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
804 Lambourn Sewer		31,200	94,360			125,560	150,000	-	150,000	-				150,000	275,560		10,632	150,000	\$114,928		275,560	
805 Arbutus Mountain Sewer		100,860	56,390	131,000	153,855	442,105	50,000		50,000					50,000	492,105			140,000	\$334,904	17,201	492,105	
806 Malahat Sewer		15,250	550			15,800								-	15,800				\$15,800		15,800	
809 Cobble Hill Sewer		32,928	30,420			63,348	50,000		50,000					50,000	113,348	5,095	3,115	50,000	\$55,138		113,348	
810 Mesachie Lake Sewer		28,614	13,700	1,076,567	251,226	1,370,107	554,955	40,000	504,000				10,955	554,955	1,925,062		7,536	1,882,748	\$34,778		1,925,062	
811 Bald Mountain Sewer System		53,460	21,280			74,740	-							-	74,740				\$74,740		74,740	
813 Mill Springs Sewer System		109,600	82,420			192,020	-							-	192,020				\$192,020		192,020	
815 Arbutus Ridge Sewer System			327,909		2,350,000	2,677,909	197,404	61,202	136,202					197,404	2,875,313		24,011	2,547,404	\$264,191	39,707	2,875,313	
820 Eagle Heights Sewer			262,000	66,609		328,609	136,453	170,000		(33,547)				136,453	465,062			208,609	\$249,152	7,301	465,062	
830 Maple Hills Sewer		27,000	18,300			45,300	-							-	45,300				\$45,300		45,300	
840 Shawnigan Lake Sewer		148,400	161,100	421	-	309,921	113,500		113,500					113,500	423,421	9,374	32,597	100,000	\$281,450		423,421	
850 Kerry Village Sewer		27,160	72,625	4,126		103,911	28,182	25,000	3,182					28,182	132,093	2,207	6,287	25,000	\$98,599		132,093	
860 Youbou Sewer System		39,000	15,113			54,113	(5,000)			(5,000)				(5,000)	49,113	7,884			\$41,229		49,113	
6zz Elkington Water System		-	30,000			30,000	-							-	30,000				\$30,000		30,000	
8xx Elkington Forest Sewer System		-	35,600			35,600	-							-	35,600				\$35,600		35,600	
TOTALS		37,970,405	2,527,957	10,967,117	21,178,258	12,294,490	84,938,227	9,912,473	3,202,772	20,000	4,314,389	(992,582)	2,507,103	3,367,894	12,419,576	97,357,803	2,539,946	5,047,072	29,880,147	59,721,575	169,063	97,357,803

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	2,590,770			228,500		2,819,270			-	2,819,270			35,000	\$2,784,270		2,819,270
101 Community Health Network																
102 V. I. Regional Library	1,922,311					1,922,311				1,922,311				\$1,922,311		1,922,311
103 Homelessness																
105 H.R. / I.T. / M.I.A./G.I.S.				2,177,352		2,177,352	12,000		12,000	2,189,352	\$32,855			\$2,156,497		2,189,352
106 Malahat Transit	299,063		337,350	10,000		646,413				646,413				\$646,413		646,413
107 Transit	2,474,441		600,638	105,000		3,180,079				3,180,079				\$3,180,079		3,180,079
109 911	1,020,313					1,020,313	(50,000)		(50,000)	970,313				\$970,313		970,313
119 Grants-in-Aid						141,000				141,000				\$141,000		141,000
121 Economic Development	\$476,000			50,000		526,000				526,000				\$526,000		526,000
123 Regional Tourism						120,000				120,000				\$120,000		120,000
130 Electoral Feasibility Studies	20,000					20,000				20,000				\$20,000		20,000
131 Environmental Initiatives	600,000			313,000		913,000				913,000				\$913,000		913,000
150 Municipalities - M.F.A. Debt				3,270,687		3,270,687				3,270,687		\$3,270,687				3,270,687
199 Parks, Recreation, Culture & Facilities				497,426		497,426				497,426				\$497,426		497,426
200 Administration Building				920,652		920,652				920,652	143,210	154,753	100,000	\$522,689		920,652
205 Emergency Planning	793,549		27,845	22,500		843,894				843,894				843,894		843,894
230 Community Parks	1,877,804		3,000	22,536		1,903,340	14,543		14,543	1,917,883	\$421,004		\$138,543	\$1,358,336		1,917,883
250 Electoral Area Services						908,923				908,923				\$908,923		908,923
279 Parks & Trails	857,586					857,586				857,586	23,886			\$833,700		857,586
280 Regional Parks	\$1,191,233			701,317		1,892,550	103,000		103,000	1,995,550	97,451		1,004,317	\$893,782		1,995,550
281 Bright Angel Park	62,500		5,000			67,500				67,500				\$67,500		67,500
282 South Cowichan Community Parks	62,500					62,500				62,500				\$62,500		62,500
283 Kinsol Trestle	105,000					105,000	(80,000)		(80,000)	25,000				\$25,000		25,000
285 Regional Parkland Acquisition	865,000					865,000	750,000		750,000	1,615,000	\$742,327		872,673	\$0		1,615,000
310 Animal Control	56,253			81,683		137,936				137,936				\$137,936		137,936
320 Enforcement & Inspection	\$534,280			650,000		1,184,280				1,184,280	10,512			\$1,173,768		1,184,280
325 Community Planning	2,369,119		160,000			2,529,119	(6,000)		(6,000)	2,523,119	39,019			\$2,484,100		2,523,119
350 North Oyster Fire Protection	448,976		94,633			543,609	(100,812)		(100,812)	442,797	187,750			\$255,047		442,797
351 Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)		(1,300)	52,082				\$52,082		52,082
352 Lake Cowichan Fire Protection	\$286,717					286,717				286,717				\$286,717		286,717
353 Saltair Fire Protection	191,193					191,193				191,193				\$191,193		191,193
354 Sahtlam Fire Protection	244,907		1,935			246,842	40,000		40,000	286,842	38,991	16,678	40,000	191,173		286,842
355 Malahat Fire Protection	189,312		52,621			241,933				241,933		21,582	20,000	\$200,351		241,933
356 Eagle Heights Fire Protection	203,603					203,603				203,603				\$203,603		203,603
357 Honeymoon Bay Fire Protection	188,469					188,469	50,000		50,000	238,469			50,000	\$188,469		238,469
358 Youbou Fire Protection	185,992					185,992	50,000		50,000	235,992			50,000	\$185,992		235,992
400 Arts and Culture						130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	2,595,636		450,000	545,000		3,590,636	(50,000)		(50,000)	3,540,636	93,259	477,957	545,000	\$2,424,420		3,540,636
411 Kerry Park Recreation	2,888,582		840,000	55,000		3,783,582	165,000		165,000	3,948,582	395,585	92,212	215,000	\$3,245,785		3,948,582
417 Kerry Park Aquatic Service	100,000					100,000				100,000				\$100,000		100,000
420 Island Savings Centre	5,232,465		1,787,798	485,920		7,506,183	(\$468,000)		(468,000)	7,038,183	\$108,023	\$135,606	\$770,000	\$6,024,554		7,038,183
429 Island Savings Centre Theatre Loan																
435 Theatre Grant - Area A	41,821					41,821				41,821				\$41,821		41,821
436 Theatre Grant - Area B	67,813					67,813				67,813				\$67,813		67,813
437 Theatre Grant - Area C	78,987					78,987				78,987				\$78,987		78,987
438 Theatre Grant N. Cowichan	\$136,710					136,710				136,710				\$136,710		136,710
439 Theatre Grant - Ladysmith	\$51,835					51,835				51,835				\$51,835		51,835
440 Cowichan Sportsplex - Area A	15,984					15,984				15,984				15,984		15,984
442 Cowichan Sportsplex - Area C	15,266					15,266				15,266				15,266		15,266
443 Cowichan Sportsplex - Area D	9,467					9,467				9,467				9,467		9,467
444 Cowichan Sportsplex - Area E	11,422					11,422				11,422				11,422		11,422
450 Recreation Mill Bay	10,000					10,000				10,000				\$10,000		10,000
451 Recreation Glenora	\$8,454					8,454				8,454				\$8,454		8,454
456 Recreation Saltair	82,272					82,272				82,272	36,272		36,000	\$10,000		82,272
457 Victim Services West	12,500					12,500				12,500				\$12,500		12,500
458 Cowichan Lake Activity Centre	\$55,105					55,105				55,105				\$55,105		55,105
459 Victim Services	80,000					80,000				80,000				\$80,000		80,000
460 Recreation N. Oyster	\$94,474					94,474				94,474				\$94,474		94,474
461 Cowichan Aquatic Centre - Area E	\$27,405					27,405				27,405				\$27,405		27,405
463 Cowichan Wooden Boat Society	\$13,600					13,600				13,600				\$13,600		13,600
464 Shawnigan Lake Community Centre	745,575		522,500	24,000	225,000	1,517,075				1,517,075	36,315		260,000	\$1,220,760		1,517,075
465 Cobble Hill Historical Society	15,000					15,000				15,000				15,000		15,000
466 Cobble Hill Hall	\$18,000					18,000				18,000				\$18,000		18,000
467 Shawnigan Lake Historical Society	17,015					17,015				17,015				\$17,015		17,015
469 Cowichan Station Area Association Area E	\$21,524					21,524				21,524				\$21,524		21,524
470 Frank Jameson Centre	40,000					40,000				40,000				\$40,000		40,000
472 Senior Centre Grant	17,506					17,506				17,506				\$17,506		17,506
474 Kaatza Society	\$30,000					30,000				30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,000					10,000				10,000				\$10,000		10,000
478 Cowichan Station Association Area B	5,000					5,000				5,000				\$5,000		5,000
480 Cowichan Aquatic Centre - Area I	\$4,913					4,913				4,913				\$4,913		4,913
481 Cowichan Aquatic Centre - Area F	\$4,913					4,913				4,913				\$4,913		4,913
488 Shawnigan Basin Society	50,000					50,000				50,000				\$50,000		50,000

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2019)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
804 Lambourn Sewer		38,960	86,600			125,560	-		-	125,560		10,632		\$114,928		125,560	
805 Arbutus Mountain Sewer		95,000	65,634	-	-	160,634	20,000		20,000	180,634		10,634	20,000	\$150,000		180,634	
806 Malahat Sewer		30,500	3,000			33,500				33,500				\$33,500		33,500	
809 Cobble Hill Sewer		35,000	30,500			65,500	(2,000)		(2,000)	63,500	5,305	2,880		\$55,315		63,500	
810 Mesachie Lake Sewer		36,000	17,354	-	-	53,354			-	53,354		16,940		\$36,414		53,354	
811 Bald Mountain Sewer System		53,500	22,000			75,500	(1,000)		(1,000)	74,500				\$74,500		74,500	
813 Mill Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600				\$192,600		192,600	
815 Arbutus Ridge Sewer System			422,755	-	-	422,755	-		-	422,755		143,284	-	\$279,471		422,755	
820 Eagle Heights Sewer			262,000			262,000	144,453		144,453	406,453			150,000	\$256,453		406,453	
830 Maple Hills Sewer		28,000	18,000			46,000	-		-	46,000				\$46,000		46,000	
840 Shawnigan Lake Sewer		155,000	161,100	1,000		317,100	-		-	317,100	9,374	31,725		\$276,001		317,100	
850 Kerry Village Sewer		28,000	75,000	4,000		107,000	(3,000)		(3,000)	104,000		6,287		\$97,713		104,000	
860 Youbou Sewer System		40,000	16,000			56,000	(5,000)		(5,000)	51,000	7,884			\$43,116		51,000	
6zz Elkington Water System		-	35,000			35,000				35,000				\$35,000		35,000	
8xx Elkington Forest Sewer System		-	59,000			59,000				59,000				\$59,000		59,000	
TOTALS	39,580,930	2,662,671	11,768,846	14,421,385	4,275,000	72,708,832	452,876	264,913	717,789	73,426,621	2,780,168	5,112,331	8,926,533	56,607,589	-	73,426,621	

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources				Transfer from/(to)					Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	2,633,120			228,500		2,861,620			-	2,861,620			-	\$2,861,620		2,861,620
101																
102	1,960,758					1,960,758				1,960,758				\$1,960,758		1,960,758
103																
105				2,240,352		2,240,352				2,240,352	\$32,855			\$2,207,497		2,240,352
106	410,631		367,083	11,000	1,000,000	1,788,714				1,788,714		28,283	1,000,000	\$760,431		1,788,714
107	2,574,952		605,000	112,000		3,291,952				3,291,952				\$3,291,952		3,291,952
109	1,030,516					1,030,516	(50,000)		(50,000)	980,516				\$980,516		980,516
119	141,000					141,000				141,000				\$141,000		141,000
121	\$486,000			50,000		536,000				536,000				\$536,000		536,000
123	120,000					120,000				120,000				\$120,000		120,000
130	20,000					20,000				20,000				\$20,000		20,000
131	610,000			310,000		920,000				920,000				\$920,000		920,000
150				3,342,354		3,342,354				3,342,354		\$3,342,354				3,342,354
199				507,375		507,375				507,375				\$507,375		507,375
200				815,812		815,812				815,812	52,916	154,753	75,000	\$533,143		815,812
205	801,479		28,123			829,602	(10,000)		(10,000)	819,602				819,602		819,602
230	1,881,420		3,000	22,536		1,906,956	70,000		70,000	1,976,956	\$357,487		\$236,350	\$1,383,119		1,976,956
250	927,101					927,101				927,101				\$927,101		927,101
279	873,892					873,892	(\$10,000)		(10,000)	863,892	13,392			\$850,500		863,892
280	\$1,009,112			286,801		1,295,913				1,295,913	97,454		286,801	\$911,658		1,295,913
281	65,500		5,000			70,500				70,500				\$70,500		70,500
282	62,500					62,500				62,500				\$62,500		62,500
283	105,000					105,000	(80,000)		(80,000)	25,000				\$25,000		25,000
285	865,000					865,000	(122,673)		(122,673)	742,327	\$742,327					742,327
310	57,379			83,316		140,695				140,695				\$140,695		140,695
320	\$532,758			650,000		1,182,758	25,000		25,000	1,207,758	10,512			\$1,197,246		1,207,758
325	2,416,819		162,000			2,578,819	(6,000)		(6,000)	2,572,819	39,019			\$2,533,800		2,572,819
350	453,458		94,633			548,091	(102,553)		(102,553)	445,538	187,750			\$257,788		445,538
351	50,000			6,000		56,000	(1,300)		(1,300)	54,700				\$54,700		54,700
352	\$292,451					292,451				292,451				\$292,451		292,451
353	195,017					195,017				195,017				\$195,017		195,017
354	244,907		1,935			246,842				246,842	38,991	12,487	15,000	180,364		246,842
355	189,312		52,621			241,933	40,000		40,000	281,933		21,582	40,000	\$220,351		281,933
356	207,675					207,675				207,675				\$207,675		207,675
357	190,354					190,354	(15,000)		(15,000)	175,354				\$175,354		175,354
358	185,992					185,992	100,000		100,000	285,992			100,000	\$185,992		285,992
400	130,000					130,000				130,000				\$130,000		130,000
405	2,696,902		450,000	105,000		3,251,902	(50,000)		(50,000)	3,201,902	93,259	477,957	105,000	\$2,525,686		3,201,902
411	2,945,790		845,000	55,000	1,175,000	5,020,790				5,020,790	67,878	92,212	1,550,000	\$3,310,700		5,020,790
417	100,000					100,000				100,000				\$100,000		100,000
420	5,768,981		1,818,764	660,920		8,248,665	(\$468,000)		(468,000)	7,780,665	\$108,023	\$135,606	\$1,392,000	\$6,145,036		7,780,665
429																
435	42,657					42,657				42,657				\$42,657		42,657
436	69,170					69,170				69,170				\$69,170		69,170
437	\$80,567					80,567				80,567				\$80,567		80,567
438	\$139,444					139,444				139,444				\$139,444		139,444
439	\$52,872					52,872				52,872				\$52,872		52,872
440	16,304					16,304				16,304				\$16,304		16,304
442	15,572					15,572				15,572				\$15,572		15,572
443	9,656					9,656				9,656				\$9,656		9,656
444	11,650					11,650				11,650				\$11,650		11,650
450	10,000					10,000				10,000				\$10,000		10,000
451	\$8,454					8,454				8,454				\$8,454		8,454
456	82,272					82,272				82,272	36,272		36,000	\$10,000		82,272
457	12,500					12,500				12,500				\$12,500		12,500
458	\$55,105					55,105				55,105				\$55,105		55,105
459	80,000					80,000				80,000				\$80,000		80,000
460	\$96,363					96,363				96,363				\$96,363		96,363
461	\$27,953					27,953				27,953				\$27,953		27,953
463	\$13,600					13,600				13,600				\$13,600		13,600
464	760,335		525,700	120,000		1,406,035				1,406,035	98,065		75,000	\$1,232,970		1,406,035
465	15,000					15,000				15,000				\$15,000		15,000
466	\$18,000					18,000				18,000				\$18,000		18,000
467	17,015					17,015				17,015				\$17,015		17,015
469	\$21,524					21,524				21,524				\$21,524		21,524
470	40,000					40,000				40,000				\$40,000		40,000
472	17,506					17,506				17,506				\$17,506		17,506
474	\$30,000					30,000				30,000				\$30,000		30,000
475	10,000					10,000				10,000				\$10,000		10,000
478	5,000					5,000				5,000				\$5,000		5,000
480	\$5,011					5,011				5,011				\$5,011		5,011
481	\$5,011					5,011				5,011				\$5,011		5,011
488	50,000					50,000				50,000				\$50,000		50,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000			-	61,000				\$61,000		61,000
575 Engineering Services - Administration				260,000		260,000			-	260,000				\$260,000		260,000
576 Engineering Services - Utilities				2,460,000	50,000	2,510,000			-	2,510,000	54,739		50,000	\$2,405,261		2,510,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,121,296	493,400		1,614,696	(120,000)	311,989	191,989	1,806,685		144,820		\$1,661,865		1,806,685
520 Solid Waste Complex	4,520,900		2,541,000	1,028,996		8,090,896	(136,300)		(136,300)	7,954,596	244,075	257,514		\$7,453,007		7,954,596
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$194,222					194,222			-	194,222				\$194,222		194,222
550 Street Lighting - Mesachie	6,750					6,750			-	6,750				\$6,750		6,750
551 Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552 Street Lighting - Brentwood			250	50		300			-	300				\$300		300
553 Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				\$5,600		5,600
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,450	100		2,550			-	2,550				\$2,550		2,550
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	2,650					2,650			-	2,650				\$2,650		2,650
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,300					3,300			-	3,300				\$3,300		3,300
560 Critical Street Lighting D	900					900			-	900				\$900		900
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,340					1,340			-	1,340				\$1,340		1,340
571 Asset Management				86,577		86,577	86,577		86,577	173,154				\$173,154		173,154
580 Street Lighting - Wilmot Road	4,450					4,450			-	4,450				\$4,450		4,450
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	4,200					4,200			-	4,200				\$4,200		4,200
585 Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				\$4,200		4,200
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		49,960	34,000			83,960			-	83,960		11,981		\$71,979		83,960
603 Douglas Hill Water		51,200	51,000		-	102,200			-	102,200		11,337		\$90,863		102,200
604 Lambourn Water		43,000	94,000			137,000			-	137,000		7,088		\$129,912		137,000
605 Arbutus Mountain Water		55,000	50,000			105,000			-	105,000				\$105,000		105,000
606 Malahat Water		36,000	5,000			41,000			-	41,000				\$41,000		41,000
608 Fern Ridge Water		20,000	16,000		45,000	81,000	5,000	5,000	86,000		3,000	50,000		\$33,000		86,000
611 Bald Mountain Water System		52,520	27,000			79,520	(7,000)	(7,000)	72,520					\$72,520		72,520
613 Dogwood Ridge Water System		28,000	26,819			54,819	(4,400)	(4,400)	50,419		5,319	5,312		\$39,788		50,419
615 Arbutus Ridge Water System			292,700			292,700	(5,000)	(5,000)	287,700					\$281,092		287,700
616 Carlton Water System		30,000	16,000	100,000		146,000			-	146,000			100,000	\$40,335		146,000
617 Shellwood Water System		25,000	23,100			48,100			-	48,100				\$42,884		48,100
618 Woodley Range Water System		30,000	29,444			59,444			-	59,444				\$59,444		59,444
619 Burnum Water System		46,570	43,000			89,570			-	89,570		22,526		\$67,044		89,570
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)	(3,000)	53,000					\$53,000		53,000
640 Saltair Water		490,000	192,000	2,920		684,920			-	684,920			300,000	\$384,920		684,920
652 Central Youbou Water Debt		36,850				36,850			-	36,850				\$-		36,850
653 Youbou Water		177,858	85,000	520		263,378			-	263,378	5,358	8,506	50,000	\$199,514		263,378
660 Honeymoon Bay Water		62,212	72,000			134,212	(5,000)	(5,000)	129,212					\$129,212		129,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623				\$2,623		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744				\$0		25,744
670 Cherry Point Water		28,000	14,000			42,000	(2,000)	(2,000)	40,000					\$40,000		40,000
680 Shawnigan Lake North Water		281,025	293,159			574,184			-	574,184		257,000		\$317,184		574,184
681 Shawnigan Weir				1,000		1,000			-	1,000				\$1,000		1,000
690 Kerry Village Water		22,600	44,000			66,600			-	66,600				\$66,600		66,600
701 Wilmot Road Drainage	7,000			3,000		10,000			-	10,000				\$10,000		10,000
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	4,500					4,500			-	4,500				\$4,500		4,500
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	4,400					4,400			-	4,400				\$4,400		4,400
714 Cobble Hill Drainage System	7,000			3,000		10,000			-	10,000				\$10,000		10,000
715 Arbutus Ridge Drainage System	20,000					20,000			-	20,000				\$20,000		20,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000		1,390,000	1,923,500	195,413	195,413	2,118,913			44,673	1,690,000	\$384,240		2,118,913
801 Brulett Sewer System		25,000	24,926			49,926			-	49,926			1,976	\$47,950		49,926
802 Sentinel Ridge Sewer		52,950	80,000			132,950			-	132,950				\$132,950		132,950
803 Twin Cedars Sewer		55,000	34,500	7,657		97,157			-	97,157				\$97,157		97,157

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2020)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures	
804 Lambourn Sewer		39,000	86,459	-	-	125,459	-	-	-	125,459				10,632		\$114,827	125,459
805 Arbutus Mountain Sewer		95,000	65,634	-	-	160,634	-	-	-	160,634				10,634		\$150,000	160,634
806 Malahat Sewer		58,000	5,000			63,000				63,000						\$63,000	63,000
809 Cobble Hill Sewer		35,000	30,600			65,600	(3,000)		(3,000)	62,600			5,305			\$57,295	62,600
810 Mesachie Lake Sewer		37,000	17,354	-		54,354			-	54,354			16,940			\$37,414	54,354
811 Bald Mountain Sewer System		53,500	24,000			77,500	(2,000)		(2,000)	75,500						\$75,500	75,500
813 Mill Springs Sewer System		109,600	85,000			194,600	(2,000)		(2,000)	192,600						\$192,600	192,600
815 Arbutus Ridge Sewer System			422,755			422,755	(5,000)		(5,000)	417,755			143,284			\$274,471	417,755
820 Eagle Heights Sewer			270,000			270,000	1,774,453		1,774,453	2,044,453					1,780,000	\$264,453	2,044,453
830 Maple Hills Sewer		30,000	18,000			48,000	(2,000)		(2,000)	46,000						\$46,000	46,000
840 Shawnigan Lake Sewer		160,000	161,100	1,000		322,100	(10,000)		(10,000)	312,100	9,374	5,252	20,000			\$277,474	312,100
850 Kerry Village Sewer		28,000	75,000	4,000		107,000	(3,000)		(3,000)	104,000			6,287			\$97,713	104,000
860 Youbou Sewer System		40,000	16,000			56,000	10,000		10,000	66,000			20,000			\$46,000	66,000
6zz Elkington Water System		-	41,000			41,000				41,000						\$41,000	41,000
8xx Elkington Forest Sewer System		-	61,000			61,000				61,000						\$61,000	61,000
TOTALS	40,569,580	2,747,125	11,873,405	14,064,286	3,660,000	72,914,395	1,081,217	311,989	1,393,206	74,307,601	2,295,065	5,322,007	8,971,151	57,719,379			74,307,601

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
100	General Government	2,716,440			228,500	2,944,940			-	2,944,940			35,000	\$2,909,940		2,944,940
101	Community Health Network															
102	V. I. Regional Library	1,999,973				1,999,973			-	1,999,973				\$1,999,973		1,999,973
103	Homelessness															
105	H.R. / I.T. / M.I.A./G.I.S.			2,299,538		2,299,538			-	2,299,538	32,855			\$2,266,683		2,299,538
106	Malahat Transit	444,976	387,273	11,500		843,749			-	843,749		68,109		\$775,640		843,749
107	Transit	2,605,516	638,275	114,000		3,357,791			-	3,357,791				\$3,357,791		3,357,791
109	911	1,040,821				1,040,821	(50,000)		(50,000)	990,821				\$990,821		990,821
119	Grants-in-Aid	141,000				141,000				141,000				\$141,000		141,000
121	Economic Development	\$496,000		50,000		546,000				546,000				\$546,000		546,000
123	Regional Tourism					120,000				120,000				\$120,000		120,000
130	Electoral Feasibility Studies	20,000				20,000				20,000				\$20,000		20,000
131	Environmental Initiatives	620,000		310,000		930,000				930,000				\$930,000		930,000
150	Municipalities - M.F.A. Debt			3,232,354		3,232,354				3,232,354		\$3,232,354				3,232,354
199	Parks, Recreation, Culture & Facilities			517,522		517,522				517,522				\$517,522		517,522
200	Administration Building			826,474		826,474				826,474	52,916	154,753	75,000	\$543,805		826,474
205	Emergency Planning	809,494	28,404			837,898	(15,000)		(15,000)	822,898				822,898		822,898
230	Community Parks	1,685,119	4,000	22,536		1,711,655				1,711,655			\$324,000	\$1,387,655		1,711,655
250	Electoral Area Services	945,643				945,643				945,643				\$945,643		945,643
279	Parks & Trails	890,792				890,792	(\$10,000)		(10,000)	880,792	13,392			\$867,400		880,792
280	Regional Parks	\$1,026,075				1,026,075				1,026,075	96,185			\$929,890		1,026,075
281	Bright Angel Park	65,500	5,000			70,500				70,500				\$70,500		70,500
282	South Cowichan Community Parks	62,500				62,500				62,500				\$62,500		62,500
283	Kinsol Trestle	105,000				105,000	315,000		315,000	420,000			400,000	\$20,000		420,000
285	Regional Parkland Acquisition	865,000				865,000	(122,673)		(122,673)	742,327	\$742,327			\$0		742,327
310	Animal Control	58,526		84,983		143,509				143,509				\$143,509		143,509
320	Enforcement & Inspection	\$581,700		650,000		1,231,700				1,231,700	10,512			\$1,221,188		1,231,700
325	Community Planning	2,464,519	165,000			2,629,519	(6,000)		(6,000)	2,623,519	39,019			\$2,584,500		2,623,519
350	North Oyster Fire Protection	457,985	94,633			552,618	(104,313)		(104,313)	448,305	187,750			\$260,555		448,305
351	Mesachie Lake Fire Protection	50,000		6,000		56,000	(1,300)		(1,300)	54,700				\$54,700		54,700
352	Lake Cowichan Fire Protection	\$298,300				298,300				298,300				\$298,300		298,300
353	Saltair Fire Protection	198,917				198,917				198,917				\$198,917		198,917
354	Sahltam Fire Protection	244,907		1,935		246,842				246,842			50,000	196,842		246,842
355	Malahat Fire Protection	189,312	52,621			241,933	(20,000)		(20,000)	221,933		21,582		\$200,351		221,933
356	Eagle Heights Fire Protection	211,829				211,829				211,829				\$211,829		211,829
357	Honeymoon Bay Fire Protection	192,257				192,257	(15,000)		(15,000)	177,257				\$177,257		177,257
358	Youbou Fire Protection	185,992				185,992	7,000		7,000	192,992			7,000	\$185,992		192,992
400	Arts and Culture	162,500				162,500				162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,655,719	450,000	340,000		3,445,719	(50,000)		(50,000)	3,395,719	50,824	477,957	340,000	\$2,526,938		3,395,719
411	Kerry Park Recreation	3,002,348	850,000	55,000		3,907,348	340,000		340,000	4,247,348	263,221	92,212	515,000	\$3,376,915		4,247,348
417	Kerry Park Aquatic Service	\$100,000				100,000				100,000				\$100,000		100,000
420	Island Savings Centre	5,193,307		1,850,349	385,920	1,000,000	8,429,576	(\$468,000)	(468,000)	7,961,576	\$108,023	\$135,606	\$1,450,000	\$6,267,947		7,961,576
429	Island Savings Centre Theatre Loan															
435	Theatre Grant - Area A	43,511				43,511				43,511				\$43,511		43,511
436	Theatre Grant - Area B	70,553				70,553				70,553				\$70,553		70,553
437	Theatre Grant - Area C	\$82,178				82,178				82,178				\$82,178		82,178
438	Theatre Grant N. Cowichan	\$142,233				142,233				142,233				\$142,233		142,233
439	Theatre Grant - Ladysmith	\$53,929				53,929				53,929				\$53,929		53,929
440	Cowichan Sportsplex - Area A	16,630				16,630			-	16,630				\$16,630		16,630
442	Cowichan Sportsplex - Area C	15,883				15,883				15,883				\$15,883		15,883
443	Cowichan Sportsplex - Area D	9,849				9,849				9,849				\$9,849		9,849
444	Cowichan Sportsplex - Area E	11,883				11,883				11,883				\$11,883		11,883
450	Recreation Mill Bay	10,000				10,000				10,000				\$10,000		10,000
451	Recreation Glenora	\$8,454				8,454				8,454				\$8,454		8,454
456	Recreation Saltair	82,272				82,272				82,272	36,272		36,000	\$10,000		82,272
457	Victim Services West	12,500				12,500				12,500				\$12,500		12,500
458	Cowichan Lake Activity Centre	\$55,105				55,105				55,105				\$55,105		55,105
459	Victim Services	80,000				80,000				80,000				\$80,000		80,000
460	Recreation N. Oyster	\$98,290				98,290				98,290				\$98,290		98,290
461	Cowichan Aquatic Centre - Area E	\$28,512				28,512				28,512				\$28,512		28,512
463	Cowichan Wooden Boat Society	\$13,600				13,600				13,600				\$13,600		13,600
464	Shawnigan Lake Community Centre	788,365	530,000	75,000		1,393,365				1,393,365	98,065		50,000	\$1,245,300		1,393,365
465	Cobble Hill Historical Society	15,000				15,000				15,000				\$15,000		15,000
466	Cobble Hill Hall	\$18,000				18,000				18,000				\$18,000		18,000
467	Shawnigan Lake Historical Society	17,015				17,015				17,015				\$17,015		17,015
469	Cowichan Station Area Association Area E	\$21,524				21,524				21,524				\$21,524		21,524
470	Frank Jameson Centre	40,000				40,000				40,000				\$40,000		40,000
472	Senior Centre Grant	17,506				17,506				17,506				\$17,506		17,506
474	Kaatz Society	\$30,000				30,000				30,000				\$30,000		30,000
475	Mill Bay/Malahat Historical Society	10,000				10,000				10,000				\$10,000		10,000
478	Cowichan Station Association Area B	5,000				5,000				5,000				\$5,000		5,000
480	Cowichan Aquatic Centre - Area F	\$5,111				5,111				5,111				\$5,111		5,111
481	Cowichan Aquatic Centre - Area I	\$5,111				5,111				5,111				\$5,111		5,111
488	Shawnigan Basin Society	50,000				50,000				50,000				\$50,000		50,000

**Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)**

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000		-	-	61,000				\$61,000		61,000
575 Engineering Services - Administration				265,000		265,000			-	265,000				\$265,000		265,000
576 Engineering Services - Utilities				2,522,000	60,000	2,582,000			-	2,582,000	62,000		60,000	\$2,460,000		2,582,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,107,458	493,400		1,600,858	(120,000)	359,065	239,065	1,839,923		144,820		\$1,695,103		1,839,923
520 Solid Waste Complex	4,520,900		2,541,000	1,130,898		8,192,798	(136,300)		(136,300)	8,056,498	219,357	232,451		\$7,604,690		8,056,498
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		35,000				35,000			-	35,000				\$35,000		35,000
552 Street Lighting - Brentwood			260	50		310			-	310				\$310		310
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	32,000					32,000			-	32,000				\$32,000		32,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,250				2,250			-	2,250				\$2,250		2,250
557 Critical Street Lighting A	2,725					2,725			-	2,725				\$2,725		2,725
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400		3,400
560 Critical Street Lighting D	950					950			-	950				\$950		950
561 Critical Street Lighting E	5,250					5,250			-	5,250				\$5,250		5,250
565 Critical Street Lighting I	\$1,380					1,380			-	1,380				\$1,380		1,380
571 Asset Management				88,309		88,309	88,308		88,308	176,617				\$176,617		176,617
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,800					3,800			-	3,800				\$3,800		3,800
583 Street Lighting - Twin Cedars	4,200					4,200			-	4,200				\$4,200		4,200
585 Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				\$4,300		4,300
586 Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601 Satellite Park Water		49,960	35,000			84,960			-	84,960		11,981		\$72,979		84,960
603 Douglas Hill Water		51,200	52,000			103,200			-	103,200		11,337		\$91,863		103,200
604 Lambourn Water		43,000	95,000			138,000			-	138,000		7,088		\$130,912		138,000
605 Arbutus Mountain Water		110,000	52,000	50,000	110,000	322,000			-	322,000			160,000	\$162,000		322,000
606 Malahat Water		50,000	10,000			60,000			-	60,000				\$60,000		60,000
608 Fern Ridge Water		22,700	16,000			38,700	(2,000)		(2,000)	36,700		3,000		\$33,700		36,700
611 Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				\$72,520		72,520
613 Dogwood Ridge Water System		28,850	26,819			55,669	4,400		4,400	60,069	5,319	5,312	10,000	\$39,438		60,069
615 Arbutus Ridge Water System			300,000			300,000	45,000		45,000	345,000		6,608	50,000	\$288,392		345,000
616 Carlton Water System		31,000	16,000			47,000			-	47,000		5,665		\$41,335		47,000
617 Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		\$43,284		48,500
618 Woodley Range Water System		31,000	29,444			60,444			-	60,444				\$60,444		60,444
619 Burnum Water System		46,570	44,000			90,570			-	90,570		22,526		\$68,044		90,570
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)		(3,000)	53,000				\$53,000		53,000
640 Saltair Water		490,000	193,000	2,930		685,930			-	685,930			300,000	\$385,930		685,930
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		178,504	85,000	520		264,024	(50,000)		(50,000)	214,024	5,358	8,506		\$200,160		214,024
660 Honeymoon Bay Water		62,212	73,000			135,212	(5,000)		(5,000)	130,212				\$130,212		130,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600				\$40,600		40,600
680 Shawnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		\$310,625		567,625
681 Shawnigan Weir				1,000		1,000			-	1,000				\$1,000		1,000
690 Kerry Village Water		22,600	44,000			66,600			-	66,600				\$66,600		66,600
701 Wilmot Road Drainage	8,000			2,000		10,000			-	10,000				\$10,000		10,000
702 Sentinel Ridge Drainage	6,000					6,000		2,000	2,000	8,000				\$8,000		8,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	5,000			1,000		6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	5,000					5,000			-	5,000				\$5,000		5,000
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	20,000					20,000			-	20,000				\$20,000		20,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913	132,787	30,000		\$366,126		528,913
801 Brulett Sewer System		25,000	24,926			49,926			-	49,926		1,976		\$47,950		49,926
802 Sentinel Ridge Sewer		52,950	80,000			132,950			-	132,950				\$132,950		132,950
803 Twin Cedars Sewer		62,320	35,000	7,657		104,977			-	104,977			10,000	\$94,977		104,977

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2021)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
804 Lambourn Sewer		39,000	87,959			126,959		-	-	126,959		10,632		\$116,327		126,959
805 Arbutus Mountain Sewer		96,000	65,634	-	-	161,634		-	-	161,634		10,634		\$151,000		161,634
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000
809 Cobble Hill Sewer		46,710	32,000			78,710	(5,000)	(5,000)		73,710	5,305			\$68,405		73,710
810 Mesachie Lake Sewer		37,000	17,354			54,354				54,354	16,940			\$37,414		54,354
811 Bald Mountain Sewer System		55,000	25,000			80,000	(5,000)	(5,000)		75,000				\$75,000		75,000
813 Mill Springs Sewer System		112,329	85,000			197,329	(3,000)	(3,000)		194,329				\$194,329		194,329
815 Arbutus Ridge Sewer System			422,755			422,755	(5,000)	(5,000)		417,755	143,284			\$274,471		417,755
820 Eagle Heights Sewer			300,000			300,000	144,453	144,453		444,453			150,000	\$294,453		444,453
830 Maple Hills Sewer		30,000	20,000			50,000	(4,000)	(4,000)		46,000				\$46,000		46,000
840 Shawnigan Lake Sewer		160,000	165,000	1,000		326,000	(10,000)	(10,000)		316,000	9,374	4,131	20,000	\$282,495		316,000
850 Kerry Village Sewer		31,100	75,000	4,000		110,100	(3,000)	(3,000)		107,100		6,287		\$100,813		107,100
860 Youbou Sewer System		41,000	16,000			57,000	(11,000)	(11,000)		46,000				\$46,000		46,000
6zz Elkington Water System		-	\$70,000			70,000				70,000				70,000		70,000
8xx Elkington Forest Sewer System		-	79,000			79,000				79,000				\$79,000		79,000
TOTALS	40,291,394	2,853,330	12,062,699	13,784,291	1,170,000	70,161,715	(296,012)	359,065	63,053	70,224,768	2,032,769	5,301,276	4,072,000	58,818,723	-	70,224,768

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)					Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
100 General Government	2,729,840			228,500		2,958,340			-	2,958,340			-	\$2,958,340		2,958,340	
101 Community Health Network						-			-	-				-		-	
102 V. I. Regional Library	2,039,972					2,039,972			-	2,039,972				\$2,039,972		2,039,972	
103 Homelessness						-			-	-				-		-	
105 H.R. / I.T. / M.I.A./G.I.S.				2,351,261		2,351,261	12,000		12,000	2,363,261	32,855			\$2,330,406		2,363,261	
106 Malahat Transit	459,989		387,273	12,000		859,262			-	859,262		68,109		\$791,153		859,262	
107 Transit	2,725,842		642,775	116,000		3,484,617			-	3,484,617				\$3,484,617		3,484,617	
109 911	1,051,227					1,051,227	(50,000)	(50,000)	(50,000)	1,001,227				\$1,001,227		1,001,227	
119 Grants-in-Aid	141,000					141,000			-	141,000				\$141,000		141,000	
121 Economic Development	\$506,000			50,000		556,000			-	556,000				\$556,000		556,000	
123 Regional Tourism	120,000					120,000			-	120,000				\$120,000		120,000	
130 Electoral Feasibility Studies	20,000					20,000			-	20,000				\$20,000		20,000	
131 Environmental Initiatives	630,000			310,000		940,000			-	940,000				\$940,000		940,000	
150 Municipalities - M.F.A. Debt				\$3,222,354		3,222,354			-	3,222,354		\$3,222,354		-		3,222,354	
199 Parks, Recreation, Culture & Facilities				527,873		527,873			-	527,873				\$527,873		527,873	
200 Administration Building				832,486		832,486			-	832,486	52,916	149,888	75,000	\$554,682		832,486	
205 Emergency Planning			28,688			846,277	(20,000)	(20,000)	(20,000)	826,277				826,277		826,277	
230 Community Parks	1,689,119		4,000	22,536		1,715,655			-	1,715,655			\$312,000	\$1,403,655		1,715,655	
250 Electoral Area Services	1,059,555					1,059,555			-	1,059,555				\$1,059,555		1,059,555	
279 Parks & Trails	895,511				40,000	935,511			-	935,511	10,511		\$40,000	\$885,000		935,511	
280 Regional Parks	\$1,023,951					1,023,951			-	1,023,951	25,462		50,000	\$948,489		1,023,951	
281 Bright Angel Park	65,500		5,000			70,500			-	70,500				\$70,500		70,500	
282 South Cowichan Community Parks	62,500					62,500			-	62,500				\$62,500		62,500	
283 Kinsol Trestle	105,000					105,000	(85,000)	(85,000)	(85,000)	20,000				\$20,000		20,000	
285 Regional Parkland Acquisition	865,000				775,000	1,640,000	(122,673)	(122,673)	(122,673)	1,517,327	\$742,327		775,000	\$0		1,517,327	
310 Animal Control	59,697			86,682		146,379			-	146,379				\$146,379		146,379	
320 Enforcement & Inspection	\$581,701			650,000		1,231,701			-	1,231,701	10,512			\$1,221,189		1,231,701	
325 Community Planning	2,488,309		165,000			2,653,309	(6,500)	(6,500)	(6,500)	2,646,809	10,609			\$2,636,200		2,646,809	
350 North Oyster Fire Protection	462,557		94,633			557,190	(106,089)	(106,089)	(106,089)	451,101	187,750			\$263,351		451,101	
351 Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)	(1,300)	(1,300)	54,700				\$54,700		54,700	
352 Lake Cowichan Fire Protection	\$304,266					304,266			-	304,266				\$304,266		304,266	
353 Saltair Fire Protection	202,895					202,895			-	202,895				\$202,895		202,895	
354 Sahtlam Fire Protection	244,907		1,935			246,842			-	246,842			50,000	\$196,842		246,842	
355 Malahat Fire Protection	189,312		52,621			241,933	25,000	25,000	25,000	266,933	21,582	45,000		\$200,351		266,933	
356 Eagle Heights Fire Protection	216,065					216,065			-	216,065				\$216,065		216,065	
357 Honeymoon Bay Fire Protection	194,180					194,180			-	194,180			45,000	\$149,180		194,180	
358 Youbou Fire Protection	185,992					185,992			-	185,992				\$185,992		185,992	
400 Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500	
405 Cowichan Lake Recreation	2,606,252		450,000	150,000		3,156,252	(50,000)	(50,000)	(50,000)	3,156,252		477,957	150,000	\$2,528,295		3,156,252	
411 Kerry Park Recreation	2,907,888		855,000	55,000		3,817,888			-	3,817,888	263,221	92,212	18,000	\$3,444,455		3,817,888	
417 Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000	
420 Island Savings Centre	5,221,449		1,882,565	385,920		7,489,934	532,000	532,000	532,000	8,021,934	\$108,023	\$135,606	\$1,385,000	\$6,393,305		8,021,934	
429 Island Savings Centre Theatre Loan						-			-	-				-		-	
435 Theatre Grant - Area A	43,512					43,512			-	43,512				\$43,512		43,512	
436 Theatre Grant - Area B	71,964					71,964			-	71,964				\$71,964		71,964	
437 Theatre Grant - Area C	\$83,822					83,822			-	83,822				\$83,822		83,822	
438 Theatre Grant - N. Cowichan	\$145,078					145,078			-	145,078				\$145,078		145,078	
439 Theatre Grant - Ladysmith	\$55,008					55,008			-	55,008				\$55,008		55,008	
440 Cowichan Sportsplex - Area A	16,963					16,963			-	16,963				\$16,963		16,963	
442 Cowichan Sportsplex - Area C	16,200					16,200			-	16,200				\$16,200		16,200	
443 Cowichan Sportsplex - Area D	10,046					10,046			-	10,046				\$10,046		10,046	
444 Cowichan Sportsplex - Area E	12,121					12,121			-	12,121				\$12,121		12,121	
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000	
451 Recreation Glenora	\$8,454					8,454			-	8,454				\$8,454		8,454	
456 Recreation Saltair	82,272					82,272			-	82,272	36,272		36,000	\$10,000		82,272	
457 Victim Services West	12,500					12,500			-	12,500				\$12,500		12,500	
458 Cowichan Lake Activity Centre	\$55,105					55,105			-	55,105				\$55,105		55,105	
459 Victim Services	80,000					80,000			-	80,000				\$80,000		80,000	
460 Recreation N. Oyster	\$100,256					100,256			-	100,256				\$100,256		100,256	
461 Cowichan Aquatic Centre - Area E	\$29,083					29,083			-	29,083				\$29,083		29,083	
463 Cowichan Wooden Boat Society	\$13,600					13,600			-	13,600				\$13,600		13,600	
464 Shawnigan Lake Community Centre	796,825		535,000	24,000		1,355,825			-	1,355,825	98,065			\$1,257,760		1,355,825	
465 Cobble Hill Historical Society	15,000					15,000			-	15,000				\$15,000		15,000	
466 Cobble Hill Hall	\$18,000					18,000			-	18,000				\$18,000		18,000	
467 Shawnigan Lake Historical Society	17,015					17,015			-	17,015				\$17,015		17,015	
469 Cowichan Station Area Association Area E	\$21,524					21,524			-	21,524				\$21,524		21,524	
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000	
472 Senior Centre Grant	17,506					17,506			-	17,506				\$17,506		17,506	
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000	
475 Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				\$10,000		10,000	
478 Cowichan Station Association Area B	5,000					5,000			-	5,000				\$5,000		5,000	
480 Cowichan Aquatic Centre - Area F	\$5,213					5,213			-	5,213				\$5,213		5,213	
481 Cowichan Aquatic Centre - Area I	\$5,213					5,213			-	5,213				\$5,213		5,213	
488 Shawnigan Basin Society	50,000					50,000			-	50,000				\$50,000		50,000	

Cowichan Valley Regional District
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(Year 2022)

SCHEDULE "B"

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	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
489 Nature and Habitat - Area I				200		200			-	200				\$200		200
490 Thetis Island Wharf		9,000				9,000			-	9,000				\$9,000		9,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				800		800			-	800				\$800		800
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	50,983					50,983			-	50,983				\$50,983		50,983
495 South Cowichan Community Policing	60,019					60,019			-	60,019				\$60,019		60,019
496 Cowichan Community Policing	125,375					125,375			-	125,375				\$125,375		125,375
497 Cowichan Valley Hospice Society	\$61,000					61,000			-	61,000				\$61,000		61,000
575 Engineering Services - Administration				315,000		315,000			-	315,000			50,000	\$265,000		315,000
576 Engineering Services - Utilities				2,535,000	60,000	2,595,000			-	2,595,000	45,000		60,000	\$2,490,000		2,595,000
510 Thetis Island Solid Waste & Recycling		\$22,213				22,213			-	22,213				\$22,213		22,213
515 Curbside Collection			1,094,284	493,400		1,587,684	(120,000)	406,141	286,141	1,873,825		144,820		\$1,729,005		1,873,825
520 Solid Waste Complex	4,520,900		2,541,000	1,243,332		8,305,232	(136,300)		(136,300)	8,168,932	219,357	232,451		\$7,717,124		8,168,932
530 Cowichan Flood Management	150,000					150,000			-	150,000				\$150,000		150,000
531 South Cowichan Water Study Plan	\$75,000					75,000			-	75,000				\$75,000		75,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550 Street Lighting - Mesachie	7,250					7,250			-	7,250				\$7,250		7,250
551 Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	34,000					34,000			-	34,000				\$34,000		34,000
555 Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	2,800					2,800			-	2,800				\$2,800		2,800
558 Critical Street Lighting B	1,400					1,400			-	1,400				\$1,400		1,400
559 Critical Street Lighting C	3,500					3,500			-	3,500				\$3,500		3,500
560 Critical Street Lighting D	950					950			-	950				\$950		950
561 Critical Street Lighting E	5,400					5,400			-	5,400				\$5,400		5,400
565 Critical Street Lighting I	\$1,420					1,420			-	1,420				\$1,420		1,420
571 Asset Management				90,075		90,075	90,074		90,074	180,149				\$180,149		180,149
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,900					3,900			-	3,900				\$3,900		3,900
583 Street Lighting - Twin Cedars	4,300					4,300			-	4,300				\$4,300		4,300
585 Street Lighting - Arbutus Mountain	4,300					4,300			-	4,300				\$4,300		4,300
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		52,000	36,000			88,000	-		-	88,000		11,981		\$76,019		88,000
603 Douglas Hill Water		51,200	52,000			103,200	-		-	103,200		11,337		\$91,863		103,200
604 Lambourn Water		44,000	95,000			139,000			-	139,000		7,088		\$131,912		139,000
605 Arbutus Mountain Water		112,410	52,000			164,410			-	164,410		8,000		\$156,410		164,410
606 Malahat Water		50,000	10,000			60,000			-	60,000				\$60,000		60,000
608 Fern Ridge Water		22,700	16,000			38,700	(2,000)		(2,000)	36,700		3,000		\$33,700		36,700
611 Bald Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520				\$72,520		72,520
613 Dogwood Ridge Water System		28,850	26,819			55,669	4,400	4,400	4,400	60,069	5,319	5,312	10,000	\$39,438		60,069
615 Arbutus Ridge Water System			300,000			300,000	45,000	45,000	45,000	345,000		6,608	50,000	\$288,392		345,000
616 Carlton Water System		31,000	16,000			47,000			-	47,000		5,665		\$41,335		47,000
617 Shellwood Water System		25,000	23,500			48,500			-	48,500		5,216		\$43,284		48,500
618 Woodley Range Water System		31,000	29,444		50,000	110,444	180,000	180,000	180,000	290,444			230,000	\$60,444		290,444
619 Burnum Water System		48,000	44,000			92,000			-	92,000		22,526		\$69,474		92,000
620 Mesachie Lake Water		33,000	23,000			56,000	(3,000)	(3,000)	(3,000)	53,000				\$53,000		53,000
640 Saltair Water		490,000	194,000	2,940		686,940	100,000	100,000	100,000	786,940			400,000	\$386,940		786,940
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$36,850		-		36,850
653 Youbou Water		178,504	85,000	520		264,024			-	264,024	5,358	8,506	50,000	\$200,160		264,024
660 Honeymoon Bay Water		63,000	74,000			137,000	(6,000)	(6,000)	(6,000)	131,000	-	-		\$131,000		131,000
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		29,600	14,000			43,600	(3,000)	(3,000)	(3,000)	40,600				\$40,600		40,600
680 Shawnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		\$310,625		567,625
681 Shawnigan Weir				1,000		1,000			-	1,000				\$1,000		1,000
690 Kerry Village Water		22,600	44,000			66,600	25,000	25,000	25,000	91,600			25,000	\$66,600		91,600
701 Wilmot Road Drainage	8,000					8,000			-	8,000				\$8,000		8,000
702 Sentinel Ridge Drainage	6,000					6,000	2,000	2,000	2,000	8,000				\$8,000		8,000
703 Shawnigan Lake East Drainage	2,150					2,150			-	2,150				\$2,150		2,150
705 Arbutus Mountain Drainage	5,000					5,000			-	5,000				\$5,000		5,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountain Drainage System	5,000					5,000			-	5,000				\$5,000		5,000
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	25,000					25,000			-	25,000				\$25,000		25,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000			540,000	(4,587)	(4,587)	(4,587)	535,413		132,787	70,000	\$332,626		535,413
801 Brulett Sewer System		25,000	24,926			49,926			-	49,926		1,976		\$47,950		49,926
802 Sentinel Ridge Sewer		52,950	82,000			134,950			-	134,950				\$134,950		134,950
803 Twin Cedars Sewer		62,320	36,000	7,657		105,977			-	105,977			10,000	\$95,977		105,977

Cowichan Valley Regional District
Five Year Financial Plan (2018-2022)

(Year 2022)

SCHEDULE "B"

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
804 Lambourn Sewer		40,000	87,959			127,959	-		-	127,959			10,632		\$117,327	127,959
805 Arbutus Mountain Sewer		96,000	65,634	-	-	161,634	-		-	161,634			10,634		\$151,000	161,634
806 Malahat Sewer		58,000	5,000			63,000				63,000					\$63,000	63,000
809 Cobble Hill Sewer		57,710	42,000		500,000	599,710	-		-	599,710	5,305	21,000	510,000		\$63,405	599,710
810 Mesachie Lake Sewer		38,000	17,354			55,354			-	55,354		16,940			\$38,414	55,354
811 Bald Mountian Sewer System		55,000	25,000			80,000	(5,000)	(5,000)	75,000						\$75,000	75,000
813 Mill Springs Sewer System		112,329	85,000			197,329	(3,000)	(3,000)	194,329						\$194,329	194,329
815 Arbutus Ridge Sewer System			422,755			422,755	(5,000)	(5,000)	417,755		143,284				\$274,471	417,755
820 Eagle Heights Sewer			350,000			350,000	44,453	44,453	394,453				130,000		\$264,453	394,453
830 Maple Hills Sewer		38,950	18,000		100,000	156,950	50,000	50,000	206,950		4,000	150,000			\$52,950	206,950
840 Shawnigan Lake Sewer		160,000	165,000	1,000		326,000	(20,000)	(20,000)	306,000			20,000			\$286,000	306,000
850 Kerry Village Sewer		31,100	80,000	4,000		115,100	(8,000)	(8,000)	107,100			6,287			\$100,813	107,100
860 Youbou Sewer System		42,000	16,000			58,000	(12,000)	(12,000)	46,000						\$46,000	46,000
6zz Elkington Water System		-	-			-			-						-	-
8xx Elkington Forest Sewer System		-	-			-			-						-	-
TOTALS	40,601,337	2,891,498	12,016,535	13,729,786	1,525,000	70,764,155	330,478	406,141	736,619	71,500,774	1,858,862	5,309,975	4,746,000	59,585,937	-	71,500,774