



COWICHAN VALLEY REGIONAL DISTRICT

BYLAW No. 4620

A Bylaw to Amend the 2024 – 2028 Five Year Financial Plan

WHEREAS the Board of the Cowichan Valley Regional District adopted the 2024 – 2028 Five Year Financial Plan pursuant to CVRD Bylaw No. 4562;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to amend the plan;

NOW THEREFORE the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

1. **CITATION**

This Bylaw may be cited for all purposes as "**CVRD Bylaw No. 4620 - Five Year Financial Plan (2024 – 2028) Amendment Bylaw, 2024**".

2. **AMENDMENTS**

That Bylaw No. 4562 be amended as follows:

- a) That Schedule A to Bylaw No. 4562 be deleted and replaced with the Schedule "A" attached to this Bylaw; and
- b) That Schedule B to Bylaw No. 4562 be deleted and replaced with the Schedule "B" attached to this Bylaw.

READ A FIRST TIME this 11th day of December 2024.

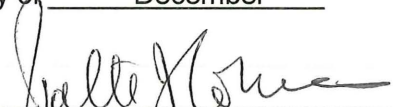
READ A SECOND TIME this 11th day of December 2024.

READ A THIRD TIME this 11th day of December 2024.

ADOPTED this 11th day of December 2024.



Chair



Corporate Officer

SUMMARY OF 5 YEAR FINANCIAL PLAN**2024 - 2028**

	2024	2025	2026	2027	2028
SUMMARY OF REVENUE					
Tax Requisition	\$59,237,357	\$62,900,391	\$65,432,241	\$67,844,822	\$69,829,947
Parcel Taxes	3,199,230	3,189,660	3,238,363	3,184,774	2,902,874
Fees & Charges	17,961,588	20,535,457	21,666,473	22,191,861	23,509,258
Other Revenue	55,782,032	35,312,029	36,329,412	47,121,654	40,126,060
Proceeds of Borrowing	18,790,476	835,000	545,627	5,660,627	200,000
	<u>\$154,970,683</u>	<u>\$122,772,537</u>	<u>\$127,212,117</u>	<u>\$146,003,739</u>	<u>\$136,568,139</u>
Transfers from (to)					
- Special Funds	22,552,582	\$1,391,882	(\$1,072,808)	\$153,110	(\$728,180)
- Surplus - Prior Year	1,425,032	-	-	-	-
Total Transfers	<u>\$23,977,614</u>	<u>\$1,391,882</u>	<u>(\$1,072,808)</u>	<u>\$153,110</u>	<u>(\$728,180)</u>
TOTAL REVENUE	<u>\$178,948,297</u>	<u>\$124,164,419</u>	<u>\$126,139,309</u>	<u>\$146,156,849</u>	<u>\$135,839,959</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest					
Short Term	\$2,277,472	\$2,230,515	\$1,876,677	\$1,783,275	\$1,535,517
Long Term	6,450,083	7,047,912	7,108,154	7,098,153	7,278,479
Capital	58,988,622	5,308,286	4,095,000	19,940,000	5,060,000
Other Purposes	111,137,424	109,577,706	113,059,478	117,335,421	121,965,963
Deficit Prior Year	94,696	-	-	-	-
TOTAL EXPENDITURE	<u>\$178,948,297</u>	<u>\$124,164,419</u>	<u>\$126,139,309</u>	<u>\$146,156,849</u>	<u>\$135,839,959</u>

Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)

(Year 2024)

SCHEDULE "B"

FUNCTION:	Funding Sources					Transfer from/(to)					Expenditures										
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
810 Mesachie Lake Sewer		37,893	14,900	-	-	52,793	430,635	8,000					32,689	430,635	483,428		13,651	424,446	\$44,142	1,189	483,428
811 Bald Mountain Sewer System		106,489	49,000	2,000	50,000	207,489	106,472	14,944					39,910	106,472	313,961			156,472	\$157,489	-	313,961
812 Cobble Hill Sewer		85,000	93,000	258,500		436,500	503,557	1,605					27,982	503,557	940,057			705,575	\$206,500	27,982	940,057
813 Mill Springs Sewer System		121,693	105,000	506,975		733,668	484,717						96,050	484,717	1,218,385			937,585	\$266,693	14,107	1,218,385
815 Arbutus Ridge Sewer System			484,475		-	484,475	50,000						50,000	50,000	534,475		129,757	-	\$404,718	-	534,475
820 Eagle Heights Sewer			374,000	30,000		404,000	171,656	316,954		2,249	(147,547)		171,656	575,656				196,954	\$378,702	-	575,656
830 Maple Hills Sewer		36,000	20,100			56,100	457			457			457	56,557					\$56,557		56,557
840 Shawnigan Lake Sewer		180,000	179,560	24,476	-	384,036	161,026			44,371			116,655	161,026	545,062			84,371	\$460,691		545,062
850 Kerry Village Sewer		29,160	73,228	4,430		106,818	233,008	43,644		141,760			47,604	233,008	339,826			180,404	\$159,422		339,826
860 Youbou Sewer System		39,000	18,605			57,605	33,265						33,265	90,870				31,787	\$57,605	1,478	90,870
TOTALS	59,237,367	3,199,230	17,961,588	55,782,032	18,790,476	154,970,683	22,552,582	6,135,307	-	7,443,326	(4,521,955)	1,425,032	13,495,904	23,977,614	178,948,297	2,277,472	6,450,083	58,988,622	111,137,424	94,696	178,948,297

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100 General Government	4,110,726			\$7,827,739	-	11,938,465	\$0		-	11,938,465	\$372,478		-	\$11,565,987		11,938,465
101 Community Health Network				80,000		80,000		-	-	80,000				\$80,000		80,000
102 V. I. Regional Library	2,908,099					2,908,099			-	2,908,099				\$2,908,099		2,908,099
106 Malahat Transit	229,485		196,875	23,000		449,360	275,000		275,000	724,360				\$724,360		724,360
107 Transit	3,772,346		738,708	150,500		4,661,554	100,000		100,000	4,761,554				\$4,761,554		4,761,554
109 911	961,769			44,723	-	1,006,492			-	1,006,492				\$1,006,492		1,006,492
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$837,551			35,000		872,551			-	872,551				\$872,551		872,551
123 Regional Tourism	120,000			612,000		732,000			-	732,000				\$732,000		732,000
130 Electoral Feasibility Studies	15,000			-		15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	775,000			\$250,000		1,025,000	\$52,000		52,000	1,077,000				\$1,077,000		1,077,000
150 Municipalities - M.F.A. Debt				5,009,215		5,009,215			-	5,009,215		\$5,009,215				5,009,215
197 GM Community Services				280,712		280,712			-	280,712				\$280,712		280,712
198 GM Strategic Services				345,859		345,859			-	345,859				\$345,859		345,859
199 Parks, Recreation, Culture & Facilities				768,093		768,093			-	768,093				\$768,093		768,093
200 Administration Building				-	-	-			-	-				\$0		-
205 Emergency Planning	1,250,254		-	34,155		1,284,409			-	1,284,409				\$1,284,409		1,284,409
230 Community Parks	2,716,554		2,000	23,000		2,741,554	70,000		70,000	2,811,554	\$543,730		\$130,000	\$2,137,824		2,811,554
250 Electoral Area Services	1,276,377					1,276,377			-	1,276,377				\$1,276,377		1,276,377
279 Parks & Trails	1,317,036					1,317,036	\$0		-	1,317,036				\$1,317,036		1,317,036
280 Regional Parks	\$1,843,044			-		1,843,044	50,000		50,000	1,893,044	132,104		165,000	\$1,595,940		1,893,044
281 Bright Angel Park	111,000		4,500			115,500	(20,000)		(20,000)	95,500				\$95,500		95,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	117,500			-		117,500	(72,500)		(72,500)	45,000				\$45,000		45,000
285 Regional Parkland Acquisition	800,000					800,000	\$400,000		400,000	1,200,000	\$0		1,160,000	\$40,000		1,200,000
310 Animal Control	97,861			90,000		187,861			-	187,861				\$187,861		187,861
320 Building Inspection	\$432,844			792,613		1,225,457			-	1,225,457				\$1,225,457		1,225,457
325 Community Planning	2,946,144		200,000	-		3,146,144	153,200		-	3,299,344				\$3,299,344		3,299,344
328 Bylaw Enforcement	\$743,847		202,489			946,336			-	946,336				\$946,336		946,336
350 North Oyster Fire Protection	626,509		117,100			743,609	(270,000)		(270,000)	473,609	25,600			\$448,009		473,609
351 Mesachie Lake Fire Protection	70,083			6,000		76,083	(5,000)		(5,000)	71,083				\$71,083		71,083
352 Lake Cowichan Fire Protection	\$449,436					449,436			-	449,436				\$449,436		449,436
353 Saltair Fire Protection	321,989					321,989			-	321,989				\$321,989		321,989
354 Sahtlam Fire Protection	438,356		3,191			441,547	(155,000)		(155,000)	286,547				\$286,547		286,547
355 Malahat Fire Protection	240,459		66,620			307,079	(42,780)		(42,780)	264,299		26,204		\$238,095		264,299
356 Eagle Heights Fire Protection	465,164					465,164	(9,120)		(9,120)	456,044				\$456,044		456,044
357 Honeymoon Bay Fire Protection	223,504					223,504	(30,000)		(30,000)	193,504				\$193,504		193,504
358 Youbou Fire Protection	181,215					181,215	(10,000)		(10,000)	171,215				\$171,215		171,215
390 Regional Recreation	21,798,179					21,798,179				21,798,179				\$21,798,179		21,798,179
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation			453,915	3,308,533	185,000	3,947,448			-	3,947,448	283,964	323,583	185,000	\$3,154,901		3,947,448
411 Kerry Park Recreation			746,760	3,700,624		4,447,384	550,000		550,000	4,997,384	214,473		550,000	\$4,232,911		4,997,384
417 Kerry Park Aquatic Service									-					\$0		
420 Island Savings Centre			2,418,381	6,648,831	400,000	9,467,212	\$702,762		702,762	10,169,974	\$118,103	\$0	\$2,268,286	\$7,783,585		10,169,974
429 Island Savings Centre Theatre Loan									-							
435 Theatre Grant - Area A									-					\$0		
436 Theatre Grant - Area B									-					\$0		
437 Theatre Grant - Area C	\$0								-					\$0		
438 Theatre Grant N. Cowichan	\$0								-					\$0		

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,494					10,494			-	10,494				\$10,494		10,494
456 Recreation Saltair	75,300					75,300	\$0		-	75,300	64,800		-	\$10,500		75,300
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	101,828					101,828			-	101,828				\$101,828		101,828
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110			-	19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		588,968	964,306	250,000	1,803,274	100,000	100,000	-	1,903,274	36,964	350,000	\$1,516,310		1,903,274	
465 Cobble Hill Historical Society	10,000					10,000			-	10,000				10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442			-	25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930			-	11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				3,650,000		3,650,000	100,000	100,000	-	3,750,000		100,000	\$3,650,000		3,750,000	
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,669,457			3,669,457	(150,000)	(150,000)	-	3,519,457	158,795	788,040		\$2,572,622		3,519,457
520 Solid Waste Complex	7,249,218		7,331,673	341,280		14,922,171	(56,000)	(56,000)	-	14,866,171	268,629	362,837		\$14,234,705		14,866,171
530 Cowichan Flood Management	\$157,594					157,594			-	157,594				\$157,594		157,594
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,000,000					1,000,000			-	1,000,000				1,000,000		1,000,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550 Street Lighting - Mesachie	7,200					7,200			-	7,200				\$7,200		7,200
551 Street Lighting - Youbou		34,200				34,200			-	34,200				\$34,200		34,200

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)				Expenditures					
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
552 Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553 Street Lighting - Cowichan Bay	5,900					5,900			-	5,900				\$5,900		5,900
554 Street Lighting - Honeymoon Bay	27,200					27,200			-	27,200				\$27,200		27,200
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,200				2,200			-	2,200				\$2,200		2,200
557 Critical Street Lighting A	5,000					5,000			-	5,000				\$5,000		5,000
558 Critical Street Lighting B	1,100					1,100			-	1,100				\$1,100		1,100
559 Critical Street Lighting C	3,800					3,800			-	3,800				\$3,800		3,800
560 Critical Street Lighting D	3,100					3,100			-	3,100				\$3,100		3,100
561 Critical Street Lighting E	5,500					5,500			-	5,500				\$5,500		5,500
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,000					3,000			-	3,000				\$3,000		3,000
581 Street Lighting - Sentinel Ridge	2,900					2,900			-	2,900				\$2,900		2,900
583 Street Lighting - Twin Cedars	3,200					3,200			-	3,200				\$3,200		3,200
585 Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				\$4,200		4,200
586 Mill Springs Street Lighting	8,000					8,000			-	8,000				\$8,000		8,000
601 Satellite Park Water		54,000	36,000	20,000		110,000			-	110,000		8,973		\$101,027		110,000
603 Douglas Hill Water		52,900	52,000	20,000		124,900	-		-	124,900		7,719	-	\$117,181		124,900
604 Lambourn Water		53,000	113,000	20,000		186,000	-		-	186,000		4,956		\$181,044		186,000
605 Arbutus Mountain Water		50,000	50,000	-		100,000			-	100,000				\$100,000		100,000
606 Malahat Water		20,900	5,000			25,900			-	25,900				\$25,900		25,900
608 Fern Ridge Water		25,000	20,000	20,000		65,000	-		-	65,000		1,300		\$63,700		65,000
611 Bald Mountain Water System		74,774	48,000			122,774	-		-	122,774				\$122,774		122,774
613 Dogwood Ridge Water System		25,000	22,900	-		47,900			-	47,900		3,900	-	\$44,000		47,900
615 Arbutus Ridge Water System			335,000			335,000	-		-	335,000		5,146		\$329,854		335,000
616 Carlton Water System		35,000	19,500	24,000		78,500			-	78,500				\$78,500		78,500
617 Shellwood Water System		27,000	24,000			51,000			-	51,000		5,216		\$45,784		51,000
618 Woodley Range Water System		30,600	31,000			61,600			-	61,600				\$61,600		61,600
619 Burnum Water System		55,500	44,500			100,000			-	100,000		12,780		\$87,220		100,000
620 Mesachie Lake Water		45,500	23,000	19,000		87,500	-		-	87,500				\$87,500		87,500
640 Saltair Water		720,000	200,000	7,200		927,200	-		-	927,200		156,524	300,000	\$470,676		927,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		25,870		10,980		36,850
653 Youbou Water		182,000	101,000	632	-	283,632	-		-	283,632		5,947	-	\$277,685		283,632
660 Honeymoon Bay Water		64,000	94,200	20,000		178,200	-		-	178,200				\$178,200		178,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)		24,754		24,754		\$0		24,754
670 Cherry Point Water		23,000	16,460	20,000		59,460			-	59,460			-	\$59,460		59,460
680 Shawnigan Lake North Water		290,000	355,478	20,412	-	665,890			-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446			-	3,446				3,446		3,446
690 Kerry Village Water		25,990	56,000	20,000		101,990			-	101,990			-	\$101,990		101,990
701 Wilmot Road Drainage	8,500					8,500			-	8,500				\$8,500		8,500
702 Sentinel Ridge Drainage	4,000					4,000			-	4,000				\$4,000		4,000
703 Shawnigan Lake East Drainage	1,800					1,800			-	1,800				\$1,800		1,800
705 Arbutus Mountain Drainage	7,000					7,000			-	7,000				\$7,000		7,000
707 Lanes Road Drainage	3,100					3,100			-	3,100				\$3,100		3,100
711 Bald Mountian Drainage System	5,600					5,600			-	5,600				\$5,600		5,600
714 Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	34,300					34,300			-	34,300				\$34,300		34,300
799 Shawnigan Creek Cleanout System	12,500					12,500	5,000	5,000		17,500				\$17,500		17,500

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2025)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
800 Cowichan Bay Sewer		260,000	300,000	20,627		580,627	(4,587)		(4,587)	576,040		-	-	\$576,040		576,040	
801 Brulett Sewer System		24,780	28,800			53,580	-		-	53,580		1,976		\$51,604		53,580	
802 Sentinel Ridge Sewer		55,000	180,000	-		235,000	-		-	235,000				\$235,000		235,000	
803 Twin Cedars Sewer						-				-				\$0		-	
804 Lambourn Sewer		41,000	118,384	24,000		183,384	-		-	183,384		7,434		\$175,950		183,384	
805 Arbutus Mountain Sewer		141,040	74,000	5,000		220,040	-		-	220,040		9,818		\$210,222		220,040	
806 Malahat Sewer		24,700	5,000			29,700				29,700				\$29,700		29,700	
809 Cobble Hill Sewer						-				-				\$0		-	
810 Mesachie Lake Sewer		38,000	16,000	-	-	54,000				54,000		13,651		\$40,349		54,000	
811 Bald Mountain Sewer System		110,000	50,000			160,000	-			160,000	10,875			\$149,125		160,000	
812 Cobble Hill Sewer		100,000	95,000	500		195,500				195,500				\$195,500		195,500	
813 Mill Springs Sewer System		121,693	110,000			231,693				231,693				\$231,693		231,693	
815 Arbutus Ridge Sewer System			499,000	-	-	499,000				499,000		129,757		\$369,243		499,000	
820 Eagle Heights Sewer			374,000	30,000		404,000	62,453		62,453	466,453			100,000	\$366,453		466,453	
830 Maple Hills Sewer		36,000	22,000			58,000	-			58,000				\$58,000		58,000	
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480	100,000		100,000	484,480				\$484,480		484,480	
850 Kerry Village Sewer		29,160	73,228	-		102,388	-			102,388				\$102,388		102,388	
860 Youbou Sewer System		40,000	19,000			59,000	-			59,000				\$59,000		59,000	
TOTALS		62,900,391	3,189,660	20,535,457	35,312,029	835,000	122,772,537	1,391,882	-	1,391,882	124,164,419	2,230,515	7,047,912	5,308,286	109,577,706	-	124,164,419

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
100 General Government	4,316,262			\$8,107,382		12,423,644	\$0		-	12,423,644	\$279,358		\$0	\$12,144,286		12,423,644
101 Community Health Network				80,000		80,000			-	80,000				\$80,000		80,000
102 V. I. Regional Library	2,995,342					2,995,342			-	2,995,342				\$2,995,342		2,995,342
106 Malahat Transit	530,959		196,875	25,500	-	753,334			-	753,334				\$753,334		753,334
107 Transit	4,227,658		808,713	163,000		5,199,371			-	5,199,371				\$5,199,371		5,199,371
109 911	1,015,139			21,548		1,036,687	200,000		200,000	1,236,687			200,000	\$1,036,687		1,236,687
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$855,002			35,000		890,002			-	890,002				\$890,002		890,002
123 Regional Tourism	120,000			624,240		744,240			-	744,240				\$744,240		744,240
130 Electoral Feasibility Studies	15,000					15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	800,000			\$250,000		1,050,000	\$52,000		52,000	1,102,000				\$1,102,000		1,102,000
150 Municipalities - M.F.A. Debt				4,919,457		4,919,457			-	4,919,457		\$4,919,457				4,919,457
197 GM Community Services				286,326		286,326				286,326				\$286,326		286,326
198 GM Strategic Services				357,964		357,964				357,964				\$357,964		357,964
199 Parks, Recreation, Culture & Facilities				794,976		794,976				794,976				\$794,976		794,976
200 Administration Building														\$0		
205 Emergency Planning	1,294,013			35,350		1,329,363				1,329,363				1,329,363		1,329,363
230 Community Parks	2,564,901		2,000	23,000		2,589,901	45,000		45,000	2,634,901	\$347,130		\$105,000	\$2,182,771		2,634,901
250 Electoral Area Services	1,314,668					1,314,668				1,314,668				\$1,314,668		1,314,668
279 Parks & Trails	1,368,400					1,368,400	\$0			1,368,400			\$0	\$1,368,400		1,368,400
280 Regional Parks	\$1,891,882					1,891,882				1,891,882	132,104		100,000	\$1,659,778		1,891,882
281 Bright Angel Park	113,000		4,500			117,500	20,000		20,000	137,500			40,000	\$97,500		137,500
282 South Cowichan Community Parks	15,000					15,000				15,000				\$15,000		15,000
283 Kinsol Trestle	120,000					120,000	(55,000)		(55,000)	65,000				\$65,000		65,000
285 Regional Parkland Acquisition	800,000					800,000	-160,000		(160,000)	640,000	\$0		\$600,000	\$40,000		640,000
310 Animal Control	102,886			90,000		192,886				192,886				\$192,886		192,886
320 Building Inspection	\$457,353			792,613		1,249,966				1,249,966				\$1,249,966		1,249,966
325 Community Planning	3,034,528		180,000			3,214,528	3,300		3,300	3,217,828				\$3,217,828		3,217,828
328 Bylaw Enforcement	\$762,773		202,489			965,262				965,262				\$965,262		965,262
350 North Oyster Fire Protection	639,949		117,100			757,049	(270,000)		(270,000)	487,049	25,600			\$461,449		487,049
351 Mesachie Lake Fire Protection	72,214			6,000		78,214	(5,000)		(5,000)	73,214				\$73,214		73,214
352 Lake Cowichan Fire Protection	\$462,919					462,919				462,919				\$462,919		462,919
353 Saltair Fire Protection	331,649					331,649				331,649				\$331,649		331,649
354 Sahtlam Fire Protection	453,698		3,191			456,889	(165,000)		(165,000)	291,889				\$291,889		291,889
355 Malahat Fire Protection	246,271		67,950			314,221	(42,780)		(42,780)	271,441		26,204		\$245,237		271,441
356 Eagle Heights Fire Protection	479,119					479,119	(9,394)		(9,394)	469,725				\$469,725		469,725
357 Honeymoon Bay Fire Protection	230,310					230,310	19,000		19,000	249,310			50,000	\$199,310		249,310
358 Youbou Fire Protection	186,351					186,351	(10,000)		(10,000)	176,351				\$176,351		176,351
390 Regional Recreation	22,452,124					22,452,124				22,452,124				\$22,452,124		22,452,124
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation			476,610	3,348,936	435,000	4,260,546				4,260,546	283,964	323,583	435,000	\$3,217,999		4,260,546
411 Kerry Park Recreation			761,695	3,797,373		4,559,068				4,559,068	149,169		50,000	\$4,359,899		4,559,068
417 Kerry Park Aquatic Service														\$0		
420 Island Savings Centre			2,486,076	7,095,765	90,000	9,671,841	(\$130,254)		(130,254)	9,541,587	\$174,816	\$0	\$1,890,000	\$7,476,771		9,541,587
429 Island Savings Centre Theatre Loan																
435 Theatre Grant - Area A														\$0		
436 Theatre Grant - Area B														\$0		
437 Theatre Grant - Area C	\$0													\$0		
438 Theatre Grant N. Cowichan	\$0													\$0		
439 Theatre Grant - Ladysmith	\$0													\$0		

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources						Transfer from/(to)	Expenditures								
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
440 Cowichan Sportsplex - Area A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
442 Cowichan Sportsplex - Area C	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
443 Cowichan Sportsplex - Area D	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
444 Cowichan Sportsplex - Area E	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
450 Recreation Mill Bay	10,000	-	-	-	-	10,000	-	-	-	10,000	-	-	-	\$10,000	-	10,000
451 Recreation Glenora	\$10,704	-	-	-	-	10,704	-	-	-	10,704	-	-	-	\$10,704	-	10,704
456 Recreation Saltair	75,300	-	-	-	-	75,300	\$0	-	-	75,300	64,800	-	-	\$10,500	-	75,300
457 Victim Services West	15,000	-	-	-	-	15,000	-	-	-	15,000	-	-	-	\$15,000	-	15,000
458 Cowichan Lake Activity Centre	\$57,209	-	-	-	-	57,209	-	-	-	57,209	-	-	-	\$57,209	-	57,209
459 Victim Services	103,865	-	-	-	-	103,865	-	-	-	103,865	-	-	-	\$103,865	-	103,865
460 Recreation N. Oyster	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
461 Cowichan Aquatic Centre - Area E	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
463 Cowichan Wooden Boat Society	\$19,110	-	-	-	-	19,110	-	-	-	19,110	-	-	-	\$19,110	-	19,110
464 Shawnigan Lake Community Centre	-	-	600,748	1,136,052	-	1,736,800	(100,000)	(100,000)	1,636,800	-	-	75,000	\$1,561,800	-	1,636,800	
465 Cobble Hill Historical Society	10,000	-	-	-	-	10,000	-	-	-	10,000	-	-	-	10,000	-	10,000
466 Cobble Hill Hall	\$25,442	-	-	-	-	25,442	-	-	-	25,442	-	-	-	\$25,442	-	25,442
467 Shawnigan Lake Historical Society	30,000	-	-	-	-	30,000	-	-	-	30,000	-	-	-	\$30,000	-	30,000
469 Cowichan Station Area Association Area	\$24,708	-	-	-	-	24,708	-	-	-	24,708	-	-	-	\$24,708	-	24,708
470 Frank Jameson Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
472 Senior Centre Grant	17,500	-	-	-	-	17,500	-	-	-	17,500	-	-	-	\$17,500	-	17,500
474 Kaatza Society	\$30,000	-	-	-	-	30,000	-	-	-	30,000	-	-	-	\$30,000	-	30,000
475 Mill Bay/Malahat Historical Society	10,200	-	-	-	-	10,200	-	-	-	10,200	-	-	-	\$10,200	-	10,200
478 Cowichan Station Association Area B	11,930	-	-	-	-	11,930	-	-	-	11,930	-	-	-	\$11,930	-	11,930
480 Cowichan Aquatic Centre - Area F	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
481 Cowichan Aquatic Centre - Area I	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
488 Shawnigan Basin Society	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
489 Nature and Habitat - Area I	-	-	-	700	-	700	-	-	-	700	-	-	-	\$700	-	700
490 Thetis Island Wharf	-	18,750	-	-	-	18,750	-	-	-	18,750	-	-	-	\$18,750	-	18,750
491 Thetis Island Boat Launch	-	1,000	-	-	-	1,000	-	-	-	1,000	-	-	-	\$1,000	-	1,000
492 Cowichan Lake Water Protection	-	-	-	1,599	-	1,599	-	-	-	1,599	-	-	-	\$1,599	-	1,599
493 Safer Futures	28,402	-	-	-	-	28,402	-	-	-	28,402	-	-	-	\$28,402	-	28,402
494 Social Planning	51,000	-	-	-	-	51,000	-	-	-	51,000	-	-	-	\$51,000	-	51,000
495 South Cowichan Community Policing	100,000	-	-	-	-	100,000	-	-	-	100,000	-	-	-	\$100,000	-	100,000
496 Cowichan Community Policing	124,900	-	-	-	-	124,900	-	-	-	124,900	-	-	-	\$124,900	-	124,900
497 Cowichan Valley Hospice Society	\$62,220	-	-	-	-	62,220	-	-	-	62,220	-	-	-	\$62,220	-	62,220
498 Cowichan Housing Association	\$765,000	-	-	-	-	765,000	(500,000)	(500,000)	265,000	-	-	-	\$265,000	-	265,000	
575 Engineering Services - Administration	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
576 Engineering Services - Utilities	-	-	-	3,700,000	-	3,700,000	150,000	150,000	3,850,000	-	-	150,000	\$3,700,000	-	3,850,000	
510 Thetis Island Solid Waste & Recycling	-	\$10,200	-	-	-	10,200	-	-	-	10,200	-	-	-	\$10,200	-	10,200
515 Curbside Collection	-	-	3,798,088	-	-	3,798,088	(150,000)	(150,000)	3,648,088	158,795	788,040	-	\$2,701,253	-	3,648,088	
520 Solid Waste Complex	7,611,679	-	7,955,269	344,711	-	15,911,659	(56,000)	(56,000)	15,855,659	250,066	362,837	-	\$15,242,756	-	15,855,659	
530 Cowichan Flood Management	161,534	-	-	-	-	161,534	-	-	-	161,534	-	-	-	\$161,534	-	161,534
531 South Cowichan Water Study Plan	\$0	-	-	-	-	-	-	-	-	-	-	-	-	\$0	-	-
532 Drinking Water and Watershed Protection	\$1,100,000	-	-	-	-	1,100,000	-	-	-	1,100,000	-	-	-	1,100,000	-	1,100,000
535 Liquid Waste Plan Central Sector	95,900	-	-	4,100	-	100,000	-	-	-	100,000	-	-	-	\$100,000	-	100,000
540 Liquid Waste Plan South Sector	\$202,068	-	-	-	-	202,068	-	-	-	202,068	-	-	-	\$202,068	-	202,068
550 Street Lighting - Mesachie	7,300	-	-	-	-	7,300	-	-	-	7,300	-	-	-	\$7,300	-	7,300
551 Street Lighting - Youbou	-	34,300	-	-	-	34,300	-	-	-	34,300	-	-	-	\$34,300	-	34,300
552 Street Lighting - Brentwood	-	-	270	50	-	320	-	-	-	320	-	-	-	\$320	-	320
553 Street Lighting - Cowichan Bay	5,900	-	-	-	-	5,900	-	-	-	5,900	-	-	-	\$5,900	-	5,900

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

		Funding Sources					Transfer from/(to)	Expenditures								
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
554	Street Lighting - Honeymoon Bay	27,300				27,300			-	27,300				\$27,300		27,300
555	Street Lighting - Mill Bay			3,100	100	3,200			-	3,200				\$3,200		3,200
556	Street Lighting - Cobble Hill		\$2,200			2,200			-	2,200				\$2,200		2,200
557	Critical Street Lighting A	5,000				5,000			-	5,000				\$5,000		5,000
558	Critical Street Lighting B	1,200				1,200			-	1,200				\$1,200		1,200
559	Critical Street Lighting C	3,800				3,800			-	3,800				\$3,800		3,800
560	Critical Street Lighting D	3,100				3,100			-	3,100				\$3,100		3,100
561	Critical Street Lighting E	5,600				5,600			-	5,600				\$5,600		5,600
565	Critical Street Lighting I	\$3,600				3,600			-	3,600				\$3,600		3,600
580	Street Lighting - Wilmot Road	3,100				3,100			-	3,100				\$3,100		3,100
581	Street Lighting - Sentinel Ridge	2,900				2,900			-	2,900				\$2,900		2,900
583	Street Lighting - Twin Cedars	3,300				3,300			-	3,300				\$3,300		3,300
585	Street Lighting - Arbutus Mountain	4,300				4,300			-	4,300				\$4,300		4,300
586	Mill Springs Street Lighting	8,000				8,000			-	8,000				\$8,000		8,000
601	Satellite Park Water		54,000	36,000	20,000	110,000	-	-	-	110,000		8,973		\$101,027		110,000
603	Douglas Hill Water		53,000	53,000	20,000	126,000	-	-	-	126,000		7,719		\$118,281		126,000
604	Lambourn Water		53,000	115,000	20,000	188,000	-	-	-	188,000		4,956	-	\$183,044		188,000
605	Arbutus Mountain Water		50,000	50,000	-	100,000	-	-	-	100,000				\$100,000		100,000
606	Malahat Water		25,000	10,000		35,000	-	-	-	35,000				\$35,000		35,000
608	Fern Ridge Water		26,000	20,000	20,000	66,000	-	-	-	66,000		1,300	-	\$64,700		66,000
611	Bald Mountain Water System		80,000	50,000		130,000	-	-	-	130,000				\$130,000		130,000
613	Dogwood Ridge Water System		25,000	23,000		48,000	-	-	-	48,000		3,900		\$44,100		48,000
615	Arbutus Ridge Water System			343,389		343,389	-	-	-	343,389		5,146		\$338,243		343,389
616	Carlton Water System		35,000	19,500	24,000	78,500	-	-	-	78,500				\$78,500		78,500
617	Shellwood Water System		27,000	25,000		52,000	-	-	-	52,000		5,216		\$46,784		52,000
618	Woodley Range Water System		31,000	31,000		62,000	-	-	-	62,000				\$62,000		62,000
619	Burnum Water System		55,500	45,000		100,500	-	-	-	100,500		12,780		\$87,720		100,500
620	Mesachie Lake Water		45,500	23,000	19,000	87,500	-	-	-	87,500				\$87,500		87,500
640	Saltair Water		720,000	200,000	7,200	927,200	-	-	-	927,200		156,524	300,000	\$470,676		927,200
652	Central Youbou Water Debt		36,850			36,850	-	-	-	36,850		25,870		10,980		36,850
653	Youbou Water		182,000	103,000	632	285,632	-	-	-	285,632		5,947		\$279,685		285,632
660	Honeymoon Bay Water		64,000	94,200	20,000	178,200	-	-	-	178,200				\$178,200		178,200
661	Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623			2,623	-	-	-	2,623		\$1,834		789		2,623
662	Honeymoon Bay Water (Well 2) Debt		28,300			28,300	(3,546)	(3,546)		24,754		\$24,754		\$0		24,754
670	Cherry Point Water		24,000	17,000	20,000	61,000	-	-	-	61,000				\$61,000		61,000
680	Shawnigan Lake North Water		290,000	355,478	20,412	665,890	-	-	-	665,890		110,478		\$555,412		665,890
681	Shawnigan Weir				3,446	3,446	-	-	-	3,446				\$3,446		3,446
690	Kerry Village Water		26,500	56,000	20,000	102,500	-	-	-	102,500				\$102,500		102,500
701	Wilmot Road Drainage	8,500			-	8,500	-	-	-	8,500				\$8,500		8,500
702	Sentinel Ridge Drainage	4,500				4,500	-	-	-	4,500				\$4,500		4,500
703	Shawnigan Lake East Drainage	1,800				1,800	-	-	-	1,800				\$1,800		1,800
705	Arbutus Mountain Drainage	7,000				7,000	-	-	-	7,000				\$7,000		7,000
707	Lanes Road Drainage	3,100				3,100	-	-	-	3,100				\$3,100		3,100
711	Bald Mountain Drainage System	5,700				5,700	-	-	-	5,700				\$5,700		5,700
714	Cobble Hill Drainage System	7,200			-	7,200	-	-	-	7,200				\$7,200		7,200
715	Arbutus Ridge Drainage System	35,000				35,000	-	-	-	35,000				\$35,000		35,000
799	Shawnigan Creek Cleanout System	12,500				12,500	5,000	5,000	5,000	17,500				\$17,500		17,500
800	Cowichan Bay Sewer		260,000	320,000	-	20,627	(4,587)	(4,587)		596,040				\$596,040		596,040
801	Brulett Sewer System		24,780	28,800	-	53,580	-	-	-	53,580		1,976		\$51,604		53,580
802	Sentinel Ridge Sewer		56,000	180,000	-	236,000	-	-	-	236,000				\$236,000		236,000

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2026)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
803 Twin Cedars Sewer						-	-	-	-	-						-
804 Lambourn Sewer		41,000	118,384	24,000		183,384				183,384		7,434		\$175,950		183,384
805 Arbutus Mountain Sewer		145,000	80,850			225,850				225,850		9,818		\$216,032		225,850
806 Malahat Sewer		24,700	5,000			29,700				29,700				\$29,700		29,700
809 Cobble Hill Sewer						-				-						-
810 Mesachie Lake Sewer		38,000	16,000	-		54,000				54,000		13,651		\$40,349		54,000
811 Bald Mountian Sewer System		110,000	55,000			165,000				165,000	10,875			\$154,125		165,000
812 Cobble Hill Sewer		100,000	100,000	500		200,500				200,500				\$200,500		200,500
813 Mill Springs Sewer System		150,000	120,000			270,000				270,000				\$270,000		270,000
815 Arbutus Ridge Sewer System			513,970			513,970				513,970		129,757		\$384,213		513,970
820 Eagle Heights Sewer			500,000	24,000		524,000	94,453		94,453	618,453		150,000	100,000	\$368,453		618,453
830 Maple Hills Sewer		37,000	22,000			59,000				59,000				\$59,000		59,000
840 Shawnigan Lake Sewer		180,000	180,000	24,480		384,480				384,480				\$384,480		384,480
850 Kerry Village Sewer		29,160	73,228	-		102,388				102,388				\$102,388		102,388
860 Youbou Sewer System		42,000	19,000			61,000				61,000				\$61,000		61,000
TOTALS	65,432,241	3,238,363	21,666,473	36,329,412	545,627	127,212,117	(1,072,808)	-	(1,072,808)	126,139,309	1,876,677	7,108,154	4,095,000	113,059,478		126,139,309

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
100 General Government	4,532,075			\$8,405,663		12,937,738	\$0		-	12,937,738	\$186,238		-	\$12,751,500		12,937,738
101 Community Health Network				80,000		80,000			-	80,000				80,000		80,000
102 V. I. Regional Library	3,085,202					3,085,202			-	3,085,202				\$3,085,202		3,085,202
106 Malahat Transit	548,749		206,719	28,000		783,468			-	783,468		-		\$783,468		783,468
107 Transit	4,642,159		883,803	174,500		5,700,461			-	5,700,461		-		\$5,700,461		5,700,461
109 911	1,046,239			21,548		1,067,787	200,000		200,000	1,267,787		-	200,000	\$1,067,787		1,267,787
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$872,802			35,000		907,802	-		-	907,802				\$907,802		907,802
123 Regional Tourism	120,000			636,725		756,725			-	756,725				\$756,725		756,725
130 Electoral Feasibility Studies	15,000			-		15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	850,000			\$250,000		1,100,000	\$52,000		52,000	1,152,000				\$1,152,000		1,152,000
150 Municipalities - M.F.A. Debt				4,909,457		4,909,457			-	4,909,457				-		4,909,457
197 GM Community Services				292,053		292,053				292,053				\$292,053		292,053
198 GM Strategic Services				368,703		368,703				368,703				\$368,703		368,703
199 Parks, Recreation, Culture & Facilities				822,801		822,801			-	822,801				\$822,801		822,801
200 Administration Building				-		-			-	-		-	-	\$0		-
205 Emergency Planning	1,339,303		-	36,588		1,375,891	-		-	1,375,891		-	-	1,375,891		1,375,891
230 Community Parks	2,585,680		2,000	23,000		2,610,680	180,000		180,000	2,790,680	\$347,130		\$235,000	\$2,208,550		2,790,680
250 Electoral Area Services	1,354,108					1,354,108	-		-	1,354,108				\$1,354,108		1,354,108
279 Parks & Trails	1,423,160			-		1,423,160	\$0		-	1,423,160			\$0	\$1,423,160		1,423,160
280 Regional Parks	\$1,907,937			-		1,907,937	50,000		50,000	1,957,937	131,768		100,000	\$1,726,169		1,957,937
281 Bright Angel Park	115,000		4,500			119,500	(20,000)		(20,000)	99,500				\$99,500		99,500
282 South Cowichan Community Parks	15,000					15,000	-		-	15,000				\$15,000		15,000
283 Kinsol Trestle	120,000					120,000	(75,000)		(75,000)	45,000				\$45,000		45,000
285 Regional Parkland Acquisition	800,000					800,000	1,000,000		1,000,000	1,800,000	\$0		\$1,760,000	\$40,000		1,800,000
310 Animal Control	108,060			90,000		198,060	-		-	198,060				\$198,060		198,060
320 Building Inspection	\$482,352			792,613		1,274,965			-	1,274,965				\$1,274,965		1,274,965
325 Community Planning	3,125,564		160,000	-		3,285,564	3,500		3,500	3,289,064				\$3,289,064		3,289,064
328 Bylaw Enforcement	\$782,079		202,489			984,568	-		-	984,568				\$984,568		984,568
350 North Oyster Fire Protection	653,793		117,100			770,893	(270,000)		(270,000)	500,893	25,600			\$475,293		500,893
351 Mesachie Lake Fire Protection	74,412		-	6,000		80,412	(5,000)		(5,000)	75,412		-		\$75,412		75,412
352 Lake Cowichan Fire Protection	\$476,807					476,807			-	476,807				\$476,807		476,807
353 Saltair Fire Protection	341,598					341,598			-	341,598				\$341,598		341,598
354 Sahtlam Fire Protection	469,578		3,191			472,769	(175,000)		(175,000)	297,769			-	\$297,769		297,769
355 Malahat Fire Protection	252,269		69,310			321,579	(42,780)		(42,780)	278,799		26,204		\$252,595		278,799
356 Eagle Heights Fire Protection	493,493					493,493	(9,676)		(9,676)	483,817				\$483,817		483,817
357 Honeymoon Bay Fire Protection	237,198					237,198	-		-	237,198				\$237,198		237,198
358 Youbou Fire Protection	191,642					191,642	(10,000)		(10,000)	181,642				\$181,642		181,642
390 Regional Recreation	23,125,688					23,125,688				23,125,688				\$23,125,688		23,125,688
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	-		500,441	3,389,465	440,000	4,329,906	-		-	4,329,906	283,964	323,583	440,000	\$3,282,359		4,329,906
411 Kerry Park Recreation	-		801,930	11,187,934	4,800,000	16,789,864	-		-	16,789,864	149,169		12,000,000	\$4,640,695		16,789,864
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre	-		2,215,051	9,761,784	400,000	12,376,835	(\$180,254)		(180,254)	12,196,581	\$174,871	\$0	\$4,460,000	\$7,561,710		12,196,581
429 Island Savings Centre Theatre Loan	-					-			-	-				-		-
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-
442 Cowichan Sportsplex - Area C	-					-			-	-				-		-
443 Cowichan Sportsplex - Area D	-					-			-	-				-		-
444 Cowichan Sportsplex - Area E	-					-			-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$10,918					10,918			-	10,918				\$10,918		10,918
456 Recreation Saltair	75,300					75,300	\$0		-	75,300	64,800		-	\$10,500		75,300
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	105,942					105,942			-	105,942				\$105,942		105,942
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110			-	19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		612,763	1,270,891		1,883,654	(100,000)	(100,000)	1,783,654	-		175,000	\$1,608,654		1,783,654	
465 Cobble Hill Historical Society	10,000					10,000			-	10,000				10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442			-	25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930			-	11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	265,000					\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				3,900,000		3,900,000	120,000	120,000	4,020,000			120,000	\$3,900,000		4,020,000	
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			3,933,151			3,933,151	(150,000)	(150,000)	3,783,151	158,795	788,040		\$2,836,316		3,783,151	
520 Solid Waste Complex	7,992,263		8,713,944	344,711		17,050,918	(56,000)	(56,000)	16,994,918	250,066	362,837		\$16,382,015		16,994,918	
530 Cowichan Flood Management	165,572					165,572			-	165,572				\$165,572		165,572
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,200,000					1,200,000			-	1,200,000				\$1,200,000		1,200,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,300					7,300			-	7,300				\$7,300		7,300
551 Street Lighting - Youbou		34,400				34,400			-	34,400				\$34,400		34,400
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
554 Street Lighting - Honeymoon Bay	27,400					27,400			-	27,400				\$27,400		27,400
555 Street Lighting - Mill Bay			3,100	100		3,200			-	3,200				\$3,200		3,200
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,200					1,200			-	1,200				\$1,200		1,200
559 Critical Street Lighting C	3,900					3,900			-	3,900				\$3,900		3,900
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	5,700					5,700			-	5,700				\$5,700		5,700
565 Critical Street Lighting I	\$3,600					3,600			-	3,600				\$3,600		3,600
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,400					4,400			-	4,400				\$4,400		4,400
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		55,000	36,000	20,000		111,000			-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		53,000	53,000	20,000		126,000			-	126,000		7,719		\$118,281		126,000
604 Lambourn Water		53,000	115,000	20,000		188,000			-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		52,000	51,000	-	-	103,000			-	103,000			-	\$103,000		103,000
606 Malahat Water		30,000	15,000			45,000			-	45,000				\$45,000		45,000
608 Fern Ridge Water		26,000	20,000	20,000		66,000	-		-	66,000	-	1,300		\$64,700		66,000
611 Bald Mountain Water System		80,000	50,000			130,000	-		-	130,000				\$130,000		130,000
613 Dogwood Ridge Water System		26,000	23,000			49,000	-		-	49,000	-	3,900		\$45,100		49,000
615 Arbutus Ridge Water System			353,690			353,690	50,000	50,000	-	403,690		5,146	50,000	\$348,544		403,690
616 Carlton Water System		35,000	20,000	24,000		79,000			-	79,000				\$79,000		79,000
617 Shellwood Water System		27,000	25,000			52,000			-	52,000	-	5,216		\$46,784		52,000
618 Woodley Range Water System		31,000	32,000			63,000			-	63,000				\$63,000		63,000
619 Burnum Water System		56,000	46,000			102,000			-	102,000		12,780		\$89,220		102,000
620 Mesachie Lake Water		45,500	24,000	19,000		88,500	-		-	88,500				\$88,500		88,500
640 Saltair Water		720,000	200,000	7,200		927,200			-	927,200	-	156,524	300,000	\$470,676		927,200
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		182,000	103,333	632		285,965	-		-	285,965	-	5,947		\$280,018		285,965
660 Honeymoon Bay Water		64,000	94,200	20,000		178,200			-	178,200	-			\$178,200		178,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)	(3,546)	-	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000	-		-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		290,000	355,478	20,412		665,890			-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446			-	3,446				\$3,446		3,446
690 Kerry Village Water		26,500	56,000	20,000		102,500			-	102,500				\$102,500		102,500
701 Wilmot Road Drainage	9,000					9,000			-	9,000				\$9,000		9,000
702 Sentinel Ridge Drainage	4,500					4,500			-	4,500				\$4,500		4,500
703 Shawnigan Lake East Drainage	1,850					1,850			-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	8,000					8,000			-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200			-	3,200				\$3,200		3,200
711 Bald Mountain Drainage System	5,800					5,800			-	5,800				\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200			-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000			-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	13,000					13,000	5,000	5,000	-	18,000				\$18,000		18,000
800 Cowichan Bay Sewer		260,000	320,000		20,627	600,627	(4,587)	(4,587)	-	596,040				\$596,040		596,040
801 Brulett Sewer System		1,976				1,976			-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer									-					\$0		

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2027)

FUNCTION:	Funding Sources					Total Funding	Transfer from/(to)			Total Revenue	Expenditures				Total Expenditures	
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing		Special Funds	Surplus of Prior Year	Total Transfers		Principal & Interest Short Term	Long Term	Capital	Other Purposes		Deficit prior year
803 Twin Cedars Sewer						-	-	-	-	-				\$0		-
804 Lambourn Sewer		41,000	120,000	24,000		185,000	-	-	-	185,000		7,434		\$177,566		185,000
805 Arbutus Mountain Sewer		145,000	81,000			226,000	-	-	-	226,000		9,818		\$216,182		226,000
806 Malahat Sewer		58,000	5,000			63,000	-	-	-	63,000				\$63,000		63,000
809 Cobble Hill Sewer						-	-	-	-	-						-
810 Mesachie Lake Sewer		42,000	16,000			58,000	-	-	-	58,000		13,651		\$44,349		58,000
811 Bald Mountian Sewer System		117,375	55,000			172,375	-	-	-	172,375	10,875			\$161,500		172,375
812 Cobble Hill Sewer		100,000	100,000	500		200,500	-	-	-	200,500				\$200,500		200,500
813 Mill Springs Sewer System		150,000	120,000			270,000	-	-	-	270,000				\$270,000		270,000
815 Arbutus Ridge Sewer System			531,389			531,389	-	-	-	531,389		129,757		\$401,632		531,389
820 Eagle Heights Sewer			500,000	24,000		524,000	94,453	94,453	94,453	618,453		150,000	100,000	\$368,453		618,453
830 Maple Hills Sewer		37,000	22,000			59,000	-	-	-	59,000				\$59,000		59,000
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	-	-	-	386,480				\$386,480		386,480
850 Kerry Village Sewer		-	\$0	-		-	-	-	-	-				\$0		-
860 Youbou Sewer System		42,000	20,000			62,000	-	-	-	62,000				\$62,000		62,000
TOTALS	67,844,822	3,184,774	22,191,861	47,121,654	5,660,627	146,003,739	153,110	-	153,110	146,156,849	1,783,276	7,098,154	19,940,000	117,335,419	-	146,156,849

SCHEDULE "B"

Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
100 General Government	4,758,679			\$8,723,515		13,482,194	\$0		-	13,482,194	\$93,118		\$0	\$13,389,076		13,482,194
101 Community Health Network				-		-			-	-				-		-
102 V. I. Regional Library	3,177,759					3,177,759			-	3,177,759				\$3,177,759		3,177,759
106 Malahat Transit	572,420		211,887	30,500		814,806			-	814,806		-		\$814,806		814,806
107 Transit	4,805,586		927,993	183,500		5,917,079			-	5,917,079		-		\$5,917,079		5,917,079
109 911	1,078,273			21,548		1,099,821	200,000		200,000	1,299,821	-		200,000	\$1,099,821		1,299,821
119 Grants-in-Aid	109,500					109,500			-	109,500				\$109,500		109,500
121 Economic Development	\$890,958			35,000		925,958	-		-	925,958				\$925,958		925,958
123 Regional Tourism	120,000			649,459		769,459			-	769,459				\$769,459		769,459
130 Electoral Feasibility Studies	15,000			-		15,000			-	15,000				\$15,000		15,000
131 Environmental Initiatives	875,000			\$250,000		1,125,000	\$0		-	1,125,000				\$1,125,000		1,125,000
150 Municipalities - M.F.A. Debt				\$4,889,982		4,889,982			-	4,889,982				-		4,889,982
197 GM Community Services				\$297,894		297,894				297,894				\$297,894		297,894
198 GM Strategic Services				\$379,764		379,764				379,764				\$379,764		379,764
199 Parks, Recreation, Culture & Facilities				851,599		851,599			-	851,599				\$851,599		851,599
200 Administration Building				-		-				-				\$0		-
205 Emergency Planning	1,386,179		-	37,868		1,424,047			-	1,424,047				1,424,047		1,424,047
230 Community Parks	2,621,630		2,000	25,000		2,648,630	(30,000)		(30,000)	2,618,630	\$317,130		\$55,000	\$2,246,500		2,618,630
250 Electoral Area Services	1,394,732					1,394,732			-	1,394,732				\$1,394,732		1,394,732
279 Parks & Trails	1,480,086				-	1,480,086	55,000		55,000	1,535,086			\$55,000	\$1,480,086		1,535,086
280 Regional Parks	\$1,886,585			-		1,886,585			-	1,886,585			100,000	\$1,786,585		1,886,585
281 Bright Angel Park	117,000		4,500			121,500	(20,000)		(20,000)	101,500				\$101,500		101,500
282 South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283 Kinsol Trestle	125,000					125,000	(80,000)		(80,000)	45,000				\$45,000		45,000
285 Regional Parkland Acquisition	800,000					800,000	450,000		450,000	1,250,000	\$0		800,000	\$450,000		1,250,000
310 Animal Control	112,021			90,000		202,021			-	202,021				\$202,021		202,021
320 Building Inspection	\$507,851			792,613		1,300,464			-	1,300,464				\$1,300,464		1,300,464
325 Community Planning	3,219,331		200,000	-		3,419,331	4,500		4,500	3,423,831				\$3,423,831		3,423,831
328 Bylaw Enforcement	\$801,770		202,489			1,004,259			-	1,004,259				\$1,004,259		1,004,259
350 North Oyster Fire Protection	668,082		117,100			785,182	(270,000)		(270,000)	515,182	25,600			\$489,582		515,182
351 Mesachie Lake Fire Protection	76,644			6,000		82,644	(5,000)		(5,000)	77,644				\$77,644		77,644
352 Lake Cowichan Fire Protection	\$491,111					491,111			-	491,111				\$491,111		491,111
353 Saltair Fire Protection	351,846					351,846			-	351,846				\$351,846		351,846
354 Sahtlam Fire Protection	486,013		3,191			489,204	(185,000)		(185,000)	304,204				304,204		304,204
355 Malahat Fire Protection	258,457		70,700			329,157	(42,780)		(42,780)	286,377		26,204		\$260,173		286,377
356 Eagle Heights Fire Protection	508,297					508,297	(9,966)		(9,966)	498,331				\$498,331		498,331
357 Honeymoon Bay Fire Protection	244,313					244,313			-	244,313				\$244,313		244,313
358 Youbou Fire Protection	-					-			-	-				\$0		-
390 Regional Recreation	23,819,459					23,819,459				23,819,459				\$23,819,459		23,819,459
400 Arts and Culture	130,000					130,000				130,000				\$130,000		130,000
405 Cowichan Lake Recreation	-		525,463	3,430,090	200,000	4,155,553			-	4,155,553	283,964	323,583	200,000	\$3,348,006		4,155,553
411 Kerry Park Recreation	-		867,970	4,410,915		5,278,885	(100,000)		(100,000)	5,178,885	149,169	199,800	50,000	\$4,779,916		5,178,885
417 Kerry Park Aquatic Service	\$0					-			-	-				\$0		-
420 Island Savings Centre	-		2,254,454	9,179,361		11,433,815	(230,254)		(230,254)	11,203,561	\$182,000	\$0	\$3,200,000	\$7,821,561		11,203,561
435 Theatre Grant - Area A	-					-			-	-				\$0		-
436 Theatre Grant - Area B	-					-			-	-				\$0		-
437 Theatre Grant - Area C	\$0					-			-	-				\$0		-
438 Theatre Grant N. Cowichan	\$0					-			-	-				\$0		-
439 Theatre Grant - Ladysmith	\$0					-			-	-				\$0		-
440 Cowichan Sportsplex - Area A	-					-			-	-				-		-

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
442 Cowichan Sportsplex - Area C	-					-		-	-	-				-		-
443 Cowichan Sportsplex - Area D	-					-		-	-	-				-		-
444 Cowichan Sportsplex - Area E	-					-		-	-	-				-		-
450 Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451 Recreation Glenora	\$11,136					11,136			-	11,136				\$11,136		11,136
456 Recreation Saltair	75,300					75,300		\$0	-	75,300	64,800		-	\$10,500		75,300
457 Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458 Cowichan Lake Activity Centre	\$57,209					57,209			-	57,209				\$57,209		57,209
459 Victim Services	108,061					108,061			-	108,061				\$108,061		108,061
460 Recreation N. Oyster	\$0					-			-	-				\$0		-
461 Cowichan Aquatic Centre - Area E	\$0					-			-	-				\$0		-
463 Cowichan Wooden Boat Society	\$19,110					19,110			-	19,110				\$19,110		19,110
464 Shawnigan Lake Community Centre	-		625,018	1,181,895		1,806,913	(100,000)	(100,000)	-	1,706,913	-		50,000	\$1,656,913		1,706,913
465 Cobble Hill Historical Society	10,000					10,000			-	10,000				10,000		10,000
466 Cobble Hill Hall	\$25,442					25,442			-	25,442				\$25,442		25,442
467 Shawnigan Lake Historical Society	30,000					30,000			-	30,000				\$30,000		30,000
469 Cowichan Station Area Association Area E	\$24,708					24,708			-	24,708				\$24,708		24,708
470 Frank Jameson Centre	-					-			-	-				\$0		-
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	10,200					10,200			-	10,200				\$10,200		10,200
478 Cowichan Station Association Area B	11,930					11,930			-	11,930				\$11,930		11,930
480 Cowichan Aquatic Centre - Area F	\$0					-			-	-				\$0		-
481 Cowichan Aquatic Centre - Area I	\$0					-			-	-				\$0		-
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				700		700			-	700				\$700		700
490 Thetis Island Wharf		18,750				18,750			-	18,750				\$18,750		18,750
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				1,599		1,599			-	1,599				\$1,599		1,599
493 Safer Futures	28,402					28,402			-	28,402				\$28,402		28,402
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	100,000					100,000			-	100,000				\$100,000		100,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,220					62,220			-	62,220				\$62,220		62,220
498 Cowichan Housing Association	\$765,000					765,000	(500,000)	(500,000)	-	265,000				\$265,000		265,000
575 Engineering Services - Administration						-			-	-				\$0		-
576 Engineering Services - Utilities				4,000,000		4,000,000	100,000	100,000	-	4,100,000			100,000	\$4,000,000		4,100,000
510 Thetis Island Solid Waste & Recycling		\$10,200				10,200			-	10,200				\$10,200		10,200
515 Curbside Collection			4,074,967			4,074,967	(150,000)	(150,000)	-	3,924,967	158,795	788,040		\$2,978,132		3,924,967
520 Solid Waste Complex	8,391,876		9,585,338	344,711		18,321,925	(56,000)	(56,000)	-	18,265,925	250,066	362,837		\$17,653,022		18,265,925
530 Cowichan Flood Management	169,711					169,711			-	169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$1,300,000					1,300,000			-	1,300,000				1,300,000		1,300,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,300					7,300			-	7,300				\$7,300		7,300
551 Street Lighting - Youbou		34,500				34,500			-	34,500				\$34,500		34,500
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	6,000					6,000			-	6,000				\$6,000		6,000
554 Street Lighting - Honeymoon Bay	27,500					27,500			-	27,500				\$27,500		27,500

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2028)

FUNCTION:	Funding Sources						Transfer from/(to)			Expenditures						
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest			Other Purposes	Deficit prior year	Total Expenditures
											Short Term	Long Term	Capital			
555 Street Lighting - Mill Bay			3,200	100		3,300			-	3,300				\$3,300		3,300
556 Street Lighting - Cobble Hill		\$2,300				2,300			-	2,300				\$2,300		2,300
557 Critical Street Lighting A	5,100					5,100			-	5,100				\$5,100		5,100
558 Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559 Critical Street Lighting C	3,900					3,900			-	3,900				\$3,900		3,900
560 Critical Street Lighting D	3,200					3,200			-	3,200				\$3,200		3,200
561 Critical Street Lighting E	5,700					5,700			-	5,700				\$5,700		5,700
565 Critical Street Lighting I	\$3,700					3,700			-	3,700				\$3,700		3,700
580 Street Lighting - Wilmot Road	3,100					3,100			-	3,100				\$3,100		3,100
581 Street Lighting - Sentinel Ridge	3,000					3,000			-	3,000				\$3,000		3,000
583 Street Lighting - Twin Cedars	3,300					3,300			-	3,300				\$3,300		3,300
585 Street Lighting - Arbutus Mountain	4,500					4,500			-	4,500				\$4,500		4,500
586 Mill Springs Street Lighting	9,000					9,000			-	9,000				\$9,000		9,000
601 Satellite Park Water		55,000	36,000	20,000		111,000	-		-	111,000		8,973		\$102,027		111,000
603 Douglas Hill Water		54,000	53,000	20,000		127,000	-		-	127,000		7,719		\$119,281		127,000
604 Lambourn Water		53,000	115,000	20,000		188,000	-		-	188,000		4,956		\$183,044		188,000
605 Arbutus Mountain Water		52,000	51,000			103,000	-		-	103,000		-		\$103,000		103,000
606 Malahat Water		30,000	15,000			45,000	-		-	45,000				\$45,000		45,000
608 Fern Ridge Water		26,000	21,000	20,000		67,000	-		-	67,000		1,300		\$65,700		67,000
611 Bald Mountain Water System		80,000	50,000			130,000	-		-	130,000				\$130,000		130,000
613 Dogwood Ridge Water System		26,000	23,000			49,000	-		-	49,000		3,900		\$45,100		49,000
615 Arbutus Ridge Water System			364,146			364,146	-		-	364,146		5,146		\$359,000		364,146
616 Carlton Water System		35,000	20,000	24,000		79,000	-		-	79,000				\$79,000		79,000
617 Shellwood Water System		27,000	25,000			52,000	-		-	52,000		5,216		\$46,784		52,000
618 Woodley Range Water System		32,000	32,000		-	64,000	50,000		50,000	114,000			50,000	\$64,000		114,000
619 Burnum Water System		56,000	46,000			102,000	-		-	102,000		12,780		\$89,220		102,000
620 Mesachie Lake Water		45,500		19,000		88,500	-		-	88,500				\$88,500		88,500
640 Saltair Water		420,000	220,000	7,200		647,200	-		-	647,200		156,524		\$490,676		647,200
652 Central Youbou Water Debt		36,850				36,850	-		-	36,850		\$25,870		10,980		36,850
653 Youbou Water		184,000	103,333	632		287,965	50,000		50,000	337,965		5,947	50,000	\$282,018		337,965
660 Honeymoon Bay Water		65,000	94,200	20,000		179,200	-		-	179,200				\$179,200		179,200
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623	-		-	2,623		\$1,834		789		2,623
662 Honeymoon Bay Water (Well 2) Debt		28,300				28,300	(3,546)		(3,546)	24,754		\$24,754		\$0		24,754
670 Cherry Point Water		24,000	17,000	20,000		61,000	-		-	61,000				\$61,000		61,000
680 Shawnigan Lake North Water		290,000	355,478	20,412		665,890	-		-	665,890		110,478		\$555,412		665,890
681 Shawnigan Weir				3,446		3,446	-		-	3,446				3,446		3,446
690 Kerry Village Water		26,500	56,000	20,000		102,500	-		-	102,500				\$102,500		102,500
701 Wilmot Road Drainage	9,000					9,000	-		-	9,000				\$9,000		9,000
702 Sentinel Ridge Drainage	5,000					5,000	-		-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	1,850					1,850	-		-	1,850				\$1,850		1,850
705 Arbutus Mountain Drainage	8,000					8,000	-		-	8,000				\$8,000		8,000
707 Lanes Road Drainage	3,200					3,200	-		-	3,200				\$3,200		3,200
711 Bald Mountian Drainage System	5,800					5,800	-		-	5,800				\$5,800		5,800
714 Cobble Hill Drainage System	7,200					7,200	-		-	7,200				\$7,200		7,200
715 Arbutus Ridge Drainage System	35,000					35,000	-		-	35,000				\$35,000		35,000
799 Shawnigan Creek Cleanout System	13,000					13,000	5,000		5,000	18,000				\$18,000		18,000
800 Cowichan Bay Sewer		260,000	330,000	20,627		610,627	(4,587)		(4,587)	606,040				\$606,040		606,040
801 Brulett Sewer System		1,976				1,976	-		-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer														\$0		
803 Twin Cedars Sewer														\$0		

SCHEDULE "B"

**Cowichan Valley Regional District
Five Year Financial Plan (2024-2028)**

(Year 2028)

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures							
	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
804 Lambourn Sewer		43,000	120,000	24,000		187,000	-		-	187,000		7,434		\$179,566		187,000	
805 Arbutus Mountain Sewer		145,000	81,000			226,000			-	226,000		9,818		\$216,182		226,000	
806 Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000	
809 Cobble Hill Sewer						-			-	-						-	
810 Mesachie Lake Sewer		42,000	19,000			61,000				61,000		13,651		\$47,349		61,000	
811 Bald Mountian Sewer System		117,375	55,000			172,375				172,375	10,875			\$161,500		172,375	
812 Cobble Hill Sewer		100,000	100,000	500		200,500				200,500				\$200,500		200,500	
813 Mill Springs Sewer System		160,000	130,000			290,000				290,000				\$290,000		290,000	
815 Arbutus Ridge Sewer System			547,330			547,330				547,330		129,757		\$417,573		547,330	
820 Eagle Heights Sewer			500,000	24,000		524,000	94,453		94,453	618,453		150,000	100,000	\$368,453		618,453	
830 Maple Hills Sewer		38,000	22,000		-	60,000				60,000				\$60,000		60,000	
840 Shawnigan Lake Sewer		180,000	182,000	24,480		386,480	50,000		50,000	436,480			50,000	\$386,480		436,480	
850 Kerry Village Sewer		-				-				-				\$0		-	
860 Youbou Sewer System		42,000	20,222			62,222				62,222				\$62,222		62,222	
TOTALS		69,829,947	2,902,874	23,509,258	40,126,060	200,000	136,568,139	(728,180)	-	(728,180)	135,839,959	1,535,517	7,278,479	5,060,000	121,965,963	-	135,839,959