

FINANCIAL STATEMENTS
December 31, 2023

ELECTED AND APPOINTED OFFICIALS 2023

BOARD OF DIRECTORS

City of Duncan M. Staples Town of Ladysmith A. Stone (Chair) Town of Lake Cowichan T. McGonigle District of North Cowichan R. Douglas District of North Cowichan C. Istace C. Justice District of North Cowichan District of North Cowichan D. Toporowski Electoral Area "A" - Mill Bay/Malahat A. Segall (Vice Chair) Electoral Area "B" - Shawnigan Lake S. Acton Electoral Area "C" - Cobble Hill M. Wilson Electoral Area "D" - Cowichan Bay H. Abbott Electoral Area "E' - Cowichan Station/Sahtlam/Glenora A. Nicholson Electoral Area "F' - Cowichan Lake South/Skutz Falls I. Morrison Electoral Area "G" - Saltair/Gulf Island J. McClinton Electoral Area "H" - North Oyster/Diamond B. Maartman Electoral Area "I" - Youbou/Meade Creek K. Deck

OFFICERS

Chief Administrative Officer

Corporate Legislative Officer

Chief Financial Officer

D. Myles-Wilson
P. Robins
T. Bowen

FINANCIAL STATEMENTS DECEMBER 31, 2023

Management's Responsibility for Financial Reporting Independent Auditor's Report

FINANCIAL STATEMENTS

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Management's Responsibility for Financial Reporting

Management is responsible for the preparation and fair presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors are composed of Directors who are neither management nor employees of the Regional District. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual financial statements. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management including internal controls over the financial reporting process, auditing matters and financial reporting issues.

KPMG LLP, an independent firm of Chartered Professional Accountants, is appointed by the Board of Directors to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to management and the Board to discuss their audit findings.

Tracy Bowen, CPA, CGA Chief Financial Officer

Danielle Weles Wilson Chief Administrative Officer

May 8, 2024





KPMG LLP

St. Andrew's Square II 800-730 View Street Victoria BC V8W 3Y7 Canada Telephone 250 480 3500 Fax 250 480 3539

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Cowichan Valley Regional District

Opinion

We have audited the financial statements of Cowichan Valley Regional District (the Entity), which comprise:

- the statement of financial position as at December 31, 2023
- the statement of operations for the year then ended
- the statement of changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.



Cowichan Valley Regional District Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events
 or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If
 we conclude that a material uncertainty exists, we are required to draw attention in our auditor's
 report to the related disclosures in the financial statements or, if such disclosures are inadequate,
 to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of
 our auditor's report. However, future events or conditions may cause the Entity to cease to continue
 as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events
 in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Victoria, Canada May 8, 2024

KPMG LLP

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2023

	2023	2022
Financial Assets		
Cash & Cash Equivalents (Note 1) Investments (Note 2) Accounts Receivable (Note 3) Land Held for Resale (Note 6) Debt Recoverable from Members (Note 4)	\$ 53,832,967 26,475,574 5,654,461 248,738 50,118,052 \$136,329,792	\$ 51,663,121 15,911,015 5,338,421 - 53,455,714 \$126,368,271
Liabilities		
Accounts Payable & Accrued Liabilities (Note 7) Deferred Revenue (Note 8) Restricted Contributions and Performance Deposits (Note 9) Employee Future Benefits (Note 10) Asset Retirement Obligations (Note 12) Short-term Debt (Note 13 & 23) Long-term Debt	\$ 5,272,767 3,672,684 1,529,262 151,180 1,516,858 2,079,256	\$ 5,698,529 3,565,227 1,896,677 146,970 522,071 1,738,685
Regional District (Note 13 & 24) Members (Note 4)	10,856,724 50,118,052 \$ 75,196,783	12,156,864 53,455,714 \$ 79,180,737
Net Financial Assets	\$ 61,133,009	\$ 47,187,534
Non-Financial Assets		
Tangible Capital Assets (Note 15 & 22) Inventories Prepaid Expenses	\$171,399,979 32,020 301,838	\$165,992,892 33,511 101,880
	171,733,837	166,128,283
Accumulated Surplus (Note 17)	\$232,866,846	\$213,315,817
Contingent Liabilities (Note 14) Commitments (Note 19)	1 4	

The accompanying notes are an integral part of these financial statements.

Tracy Bowen, CPA, CGA Chief Financial Officer

STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2023

	2023 202 Budget Actua (Note 16)		2022 Actual
Revenues			
Tax Requisition User Fees Parcel Taxes Government Transfers - Provincial Government Transfers - Federal Services Provided to Other Local Governments Revenue from Own Sources Other Revenue Interest Income Donations	\$ 50,911,624 11,208,810 3,133,979 12,753,792 130,231 63,650 12,294,681 2,883,256 576,588 6,000	\$ 50,911,524 5,262,863 3,133,999 9,386,100 2,416,917 63,650 13,020,968 2,401,972 2,983,291 2,532,430	\$ 45,665,354 4,822,775 2,992,097 3,988,798 2,275,892 62,400 12,397,512 2,544,181 1,286,060 1,786,082
Donations	\$ 93,962,611	\$ 92,113,714	\$ 77,821,151
Expenses (Note 26)	 	· , , ,	· · · · · · · · · · · · · · · · · · ·
General Government Services Vancouver Island Regional Library Transportation Services Electoral Area Services Protective Services Parks and Recreation Environmental Services Sewer and Water Utilities	11,891,406 2,390,470 4,387,449 6,326,137 5,344,376 22,447,663 12,232,802 11,877,463 \$ 76,897,766	10,971,264 2,390,470 4,275,637 5,345,818 4,788,170 23,560,704 13,718,412 7,512,210 \$ 72,562,685	9,672,437 2,150,072 3,847,016 5,344,165 4,628,893 19,740,973 13,314,030 7,216,030 \$ 65,913,616
Annual Surplus	\$ 17,064,845	\$ 19,551,029	\$ 11,907,535
Accumulated Surplus, Beginning of Year	213,315,817	213,315,817	201,408,282
Accumulated Surplus, End of Year (Note 17)	\$230,380,662	\$232,866,846	\$213,315,817

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2023

	2023 Budget (Note 16)	2023 Actual	2022 Actual
Annual Surplus	\$ 17,064,845	\$ 19,551,029	\$ 11,907,535
Additions of Tangible Capital Assets	(42,942,270)	(9,429,514)	
Contributed Tangible Capital Assets	-	(2,361,741)	(1,780,082)
Amortization of Tangible Capital Assets	-	6,541,469	6,338,557
(Gain)/Loss on Disposal of Tangible Capital Asset	-	(33,039)	130,041
Reclassification - Land Held for Resale	-	248,738	-
Change in Inventories	-	1,491	(14,040)
Change in Prepaid Expenses	-	(199,958)	11,633
Adjustment on adoption of the asset retirement obligation standard		(373,000)	
Increase in Net Financial Assets	(25,877,425)	13,945,475	9,031,146
Net Financial Assets, Beginning of Year	47,187,534	47,187,534	38,156,388
Net Financial Assets, End of Year	\$ 21,310,109	\$ 61,133,009	\$ 47,187,534

2023

2022

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2023

		2020		2022
OPERATING ACTIVITIES				
Annual Surplus	\$	19,551,029	\$	11,907,535
Non-cash items included in surplus				
Amortization of Tangible Capital Assets		6,541,469		6,338,557
Contributed Tangible Capital Assets		(2,361,741)		(1,780,082)
Loss (Gain) on Disposal of Tangible Capital Asset		(33,039)		130,041
Debt Actuarial Adjustment		(465,006)		(556,706)
Employee Future Benefits Revaluation of Asset Retirement Obligation		4,210 621,787		8,910
Landfill Closure and Post Closure Costs		021,707		(283,563)
Earlain Glosare and Fost Glosare Gosts		_		(200,000)
Change in non-cash working capital balances related to operations				
Accounts Receivable		(316,038)		383,882
Inventories		1,491		(14,040)
Prepaid Expenses		(199,958)		11,633
Accounts Payable and Accrued Liabilities		(425,762)		1,292,615
Deferred Revenue		107,457		1,180,055
Restricted Contributions and Performance Deposits		(367,415)		122,361
Cash provided by operating activities		22,658,484		18,741,198
CAPITAL ACTIVITIES				
Acquisition of Tangible Capital Assets	_	(9,429,514)	_	(7,562,498)
Cash used in capital activities		(9,429,514)		(7,562,498)
INVESTING ACTIVITIES				
Investment in Investments	_	(10,564,561)		(304,589)
Cash provided by investing activities		(10,564,561)		(304,589)
FINANCING ACTIVITIES				
Debt Issued		1,230,326		88,951
Debt Repayment	_	(1,724,889)		(1,890,847)
Cash used in financing activities	_	(494,563)		(1,801,896)
Increase in cash		2,169,846		9,072,215
Cash - Beginning of Year		51,663,121	_	42,590,906
Cash - End of Year (Statement 1) Interest Paid	\$ <u>_</u> \$	53,832,967 656,874	\$ <u>_</u> \$	51,663,121 683,253

The accompanying notes are an integral part of these financial statements.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies

(a) General

The Regional District was incorporated in 1967 under the provisions of the *Local Government Act*, a statute of the Province of B.C. Its principal activities are the provision of district wide local government services to the residents of the nine electoral areas and four municipalities, within its boundaries. These services include general government administration, bylaw enforcement, planning and development services, building inspection, fire protection and emergency response planning, public transportation, parks and recreation, water supply and sewage collection, wastewater disposal, solid waste/recycling collection and disposal, and street lighting.

(b) Basis of Presentation

The Financial Statements of the Cowichan Valley Regional District (the Regional District), are prepared in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. The Financial Statements reflect the combined results and activities of the reporting entity. The financial statements include the financial position, operations, changes in net financial assets and cash flows of the regional district. Inter-fund and inter-departmental transactions have been eliminated on consolidation.

(c) Cash and Cash Equivalent

Cash and cash equivalents include cash on hand, demand deposits and reserves. The funds are held for the purpose of meeting short-term cash commitments rather than for investing.

(d) Investments

Investments are comprised entirely of Municipal Finance Authority (MFA) pooled investment funds. The Regional District funds invested with MFA are pooled with other local governments and managed independently by Phillips, Hager & North Ltd. Interest income on investments has been included in deferred revenue when required by the funding government or related Act and Restricted Reserve Funds based on relative equity in each fund.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies (continued)

(e) Financial Instruments

The Regional District's financial instruments include cash and cash equivalents, investments, accounts receivable, accounts payable and accrued liabilities and debt.

Financial instruments are recorded at fair value on initial recognition. Equity instruments quoted in an active market and derivatives are subsequently measured at fair value as at the reporting date. All other financial instruments are subsequently recorded at cost or amortized cost unless the Regional District elects to carry the financial instrument at fair value. The Regional District does not hold any equity instruments or derivatives and has not elected to carry any other financial instruments at fair value.

Unrealized changes in fair value are recognized in the Statement of Remeasurement Gains and Losses. They are recorded in the Statement of Operations when they are realized. There are no unrealized changes in fair value in the years presented; as a result, the Regional District does not have a Statement of Remeasurement Gains and Losses.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the Statement of Operations.

Transaction costs incurred on the acquisition of financial instruments subsequently measured at fair value are expensed as incurred. Transaction costs incurred on the acquisition of financial instruments recorded at cost are included in the cost and amortized on an effective interest basis.

(f) Liability for Contaminated Sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up, and a reasonable estimate can be made.

Management has assessed its potential liabilities, including sites that are no longer in productive use and sites for which the Regional District accepts responsibility. There is a portion of a site, at Bings Creek Drop Off Depot, which has been determined to have evidence of minor contamination due to historical use of the property. The CVRD continuously monitors the ground water at the site and no contamination in excess of an environmental standard is believed to exist, therefore no liability is recorded.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies (continued)

(g) Asset Retirement Obligations

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability had occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

The liability is initially recorded at the best estimate of the expenditures required to retire a tangible capital asset, and the resulting costs are capitalized as part of the carrying amount of the related tangible capital asset if the asset is recognized and in productive use. This liability is subsequently reviewed at each financial reporting date and adjusted for any revisions to the timing or amount required to settle the obligation. The changes in the liability for the passage of time are recorded as accretion expense in the Statement of Operations and all other changes are adjusted to the tangible capital asset. This cost is amortized over the useful life of the tangible capital asset following the amortization accounting policies outlined in (j). If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

The liability for closure and post-closure care relating to landfill sites has been recognized based on estimated future expenditures. The liability is discounted using a present value calculation. The change in this estimated liability during the year is recorded as an expense in operations. Assumptions used in the calculations are revised yearly.

Recoveries related to asset retirement obligations are recognized when the recovery can be appropriately measured, a reasonable estimate of the amount can be made and it is expected that future economic benefits will be obtained. A recovery is recognized on a gross basis from the asset retirement obligations liability.

(h) Long-Term Debt

Long-term debt is recorded net of repayment and actuarial adjustments.

(i) Non-Financial Assets

Non-financial assets are held for use in the provision of services and are not normally available to discharge liabilities. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year together with the net surplus (deficit) for the year, provides the change in the Financial Assets.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies (continued)

(j) Tangible Capital Assets

Tangible capital assets are non-financial assets that are to be used on a continuing basis, are not for sale in the ordinary course of operations and have useful economic lives extending beyond a single year. Tangible capital assets are recorded at cost and amortized. Contributed tangible capital assets are reported at their estimated fair market value. The costs of tangible capital assets includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The cost recorded, less any estimated residual value, is amortized on a straight-line basis over their estimated useful lives as follows:

	Useful Life
Asset Category	Range (years)
Land	N/A
Building	10 - 100
Vehicles, Machinery & Equipment	5 - 20
Engineering Structures	10 - 100
Parks Infrastructure	10 - 60
Other Tangible Capital Assets	10 - 50

Assets under construction are not amortized until the asset is put into use.

(k) Inventories

Inventories of merchandise held for consumption are recorded at lower of cost and replacement cost on the Statement of Financial Position. Inventories of materials and supplies are included as expenses in the Statement of Operations when consumed.

(I) Deferred Revenue

Funds received for specific purposes which are externally restricted by regulation, legislation or agreement and are not available for general purposes, are accounted for as deferred revenue on the statement of financial position. The revenue is recognized in the statement of operations in the year in which it is used for the specified purposes.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies (continued)

(m) Accrued Employee Benefits

Under the terms of various collective agreements and compensation policies, the District provides paid sick leave to eligible employees and in certain agreements allows for unused sick days to accumulate. There are no payouts of unused sick days at termination. In addition, employees acquire certain employee benefits on termination and retirement. These include days for severance based on years of service, vacation based on years of service, Worker's Compensation top-up, and a full year's vacation entitlement in the year of retirement. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligation under these benefit plans is accrued based on projected benefits as the employees render services necessary to earn the future benefits. Actuarial gains and losses are amortized over the expected average remaining service period of the related employee group, commencing the year after the gain or loss arises.

(n) Pension Liability

The District and its employees participate in the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments made in the year are expensed.

(o) Revenue Recognition

Revenues are recorded on an accrual basis and are recognized in the period in which they are earned. Property tax revenues in the form of local government requisitions are recognized in the year they are levied. Parcel Taxes are recognized in the year they are levied. Interest income is recognized as earned as income in the Statement of Operations, except interest on restricted liabilities where the income is deferred until spent. Donations are recorded when received. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable. User fees, transit, tipping fees, garbage and recycling collection fees are recognized as revenue as earned. Permit fees are recognized as revenue when the permit is approved and payment is collected according to rates set in various fees and charges bylaws.

(p) Government Transfers

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when the transfer stipulations give rise to a liability. Revenue is recognized in the statement of operations as the stipulation liabilities are settled.

When the Regional District is deemed the transferor, the transfer expense is recognized when the recipient is authorized to receive the transfer and has met the eligibility criteria.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies (continued)

(q) Expense Recognition

Expenses are recorded on an accrual basis and are recognized in the period in which the goods and services are acquired and a liability is incurred or transfers are due. Expenses include the accrual of interest payable on debt to the end of the fiscal period.

(r) Segment Disclosure

The Cowichan Valley Regional District is a diversified local government providing a wide range of services to over 83,730 residents, including general government, Vancouver Island Regional Library, Transportation services, Electoral Area services, Protective services, parks and recreation, environmental services and sewer and water utilities.

(s) Use of Estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Areas requiring management estimates are provisions for contingencies, the valuation of accounts receivables, estimation of employee future benefits, estimated useful life of tangible capital assets, the amount to settle asset retirement obligations, and provisions for contaminated sites. Actual results may vary from those estimates and adjustments will be reported in operations as they become known.

(t) Adoption of New Accounting Policy

On January 1, 2023, the Regional District adopted PS 3450 – Financial Instruments, PS 2601 Foreign Currency Translation, PS1201 Financial Statement Presentation and PS3041 Portfolio Investments. The standard was adopted prospectively from the date of adoption. The new standard provide comprehensive requirements for the recognition, measurement, presentation and disclosure of financial instruments.

Under PS 3450, all financial instruments, including derivatives, are included on the statement of financial position and are measured either at fair value or amortized cost based on the characteristics of the instrument and the Regional District's accounting policy choices.

The adoption of this new standard did not result in changes to previously reported amounts in the financial statements.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEAR ENDED DECEMBER 31, 2023

Summary of Significant Accounting Policies (continued)

(u) Adoption of New Accounting Policy

On January 1, 2023, the Regional District adopted Public Accounting Standard PS 3280 – Asset Retirement Obligations. The new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets, such as asbestos removal in retired buildings by public sector entities. The new accounting standard has resulted in a withdrawal of the existing Section PS 3270 – Solid Waste Landfill Closure and Post-Closure Liability. The standard was adopted on a prospective basis at the date of adoption.

On January 1, 2023, the Regional District removed the landfill liability that had been recognized to date and recognized an asset retirement obligation upon adoption of PS3280. The liability represents the post-closure care for the landfill sites owned by the Regional District. The asset retirement obligation at January 1, 2023 was \$522,071.

In addition, the Regional District recognized an asset retirement obligation relating to closure costs related to several wells and costs for the removal of a fuel storage tank on Regional District land. An asset retirement obligation liability and expense of \$745,000 was recognized on January 1, 2023.

The Regional District recognized an asset retirement asset and obligation related to asbestos abatement of \$373,000.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

1) Cash & Cash Equivalents

		2023	2022
Restricted Cash			
Statutory Reserves	\$	12,038,836	\$ 12,215,333
Restricted Contributions and Performance Deposits		1,529,262	 1,896,677
		13,568,098	14,112,010
Unrestricted Cash	_	40,264,869	 37,551,111
Total Cash	\$	53,832,967	\$ 51,663,121

2) Investments

Investments are MFA Money Market funds and BC Fossil Fuel Free bond funds. The Money Market fund balance at December 31, 2023 is \$5,675,748 (2022 - \$5,402,584). The yield on funds for 2023 was 5.07% (2022 - 1.93%). The BC Fossil Fuel Free bond funds balance at December 31, 2023 is \$10,799,826 (2022 - \$10,508,431). The yield on funds for 2023 was 5.05% (2022 - -3.59%).

Investments also include term deposits with a balance of \$10,000,000 at December 31, 2023 (2022 - \$0) with interest rates ranging from 4.90% to 5.20%. Maturity dates range from 2024 to 2028.

3) Accounts Receivable

		2023	2022
Federal Governments	\$	340,855	\$ 788,570
Provincial Governments		2,852,526	2,673,802
Local Governments		88,929	86,291
Other Trade Receivables		2,372,151	1,789,758
	<u>\$</u>	5,654,461	\$ 5,338,421

4) Debt Recoverable from Members

Pursuant to the *Local Government Act*, the Regional District acts as the agent through which its members borrow funds from the Municipal Finance Authority. The annual cost of servicing the debt is recovered entirely from the borrowing member. However, the Regional District is jointly and severally liable for member debt in the event of default.

	2023	2022
District of North Cowichan	\$ 33,806,977	\$ 36,184,389
Town of Ladysmith	13,670,140	14,511,912
Vancouver Island Regional Library	 2,640,935	2,759,413
	\$ 50,118,052	\$ 53,455,714

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

5) Municipal Finance Authority Debt Reserve Fund

The Municipal Finance Authority (Authority) of British Columbia provides capital financing for Regional Districts and their Members. The Authority is required to establish a Debt Reserve Fund into which each Regional District and Members, who share in the proceeds of a debt issue through the District, are required to pay certain amounts set out in the debt agreements.

Interest earned on these funds (less administrative expenses) becomes an obligation of the Authority to the Regional District. If at any time insufficient funds are provided by the Regional District or their Members, the Authority will then use these funds to meet payments on its obligations. When this occurs, the Regional District may be called upon to restore the fund. The MFA holds demand notes related to the Regional District's debt. The demand notes are not recorded as they only become payable should debt be in default or the MFA requires the funds to meet debt obligations.

	2023	2022
Cash Deposits - Cowichan Valley Regional District	\$ 290,582	\$ 323,775
Cash Deposits - Members	940,332	911,987
Demand Notes - Cowichan Valley Regional District	548,335	615,026
Demand Notes - Members	 1,906,413	1,906,413
	\$ 3,685,662	\$ 3,757,201

6) Land Held for Resale

The Regional District had one piece of land held for resale at December 31, 2023. The land was sold in April 2024.

7) Accounts Payable & Accrued Liabilities

	2023	2022
Federal Governments	\$ 267,469	\$ 23,161
Provincial Governments	372,181	10,113
Local Governments	297,702	395,687
Accrued Payroll	931,209	1,642,065
Trade Payables	3,404,206	3,627,503
	\$ 5,272,767	\$ 5,698,529

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

8) Deferred Revenue

		2022	Externally restricted receipts		Revenue earned	2023
Trail Project Grants	\$	459,000	\$ -	\$	(459,000) \$	-
Recreation Deposits		462,079	692,857		(648, 254)	506,682
Developer Capital Contributions		82,527	-		-	82,527
Other		1,660,668	1,371,253	_	(896,280)	2,135,641
Subtotal		2,664,274	2,064,110		(2,003,534)	2,724,850
Parkland Cash-in-lieu						
Contributions	_	900,953	46,881			947,834
	\$	3,565,227	\$ 2,110,991	\$	(2,003,534) \$	3,672,684

- Trail Project Grants consists of funds for the Cowichan Valley Trail NorthWatts project.
- Recreation Deposits consists of payments in advance for recreation programs, unredeemed recreation program awards, and facility rental deposits.
- Developer Capital Contributions were contributed for improvements to the Shawnigan Lake Water System.
- Other funds include dog licenses, bus passes, and miscellaneous deferred revenue.
- Parkland Cash-in-Lieu Contributions consists of funds collected from developers under the authority of Section 941 of the *Local Government Act*, in lieu of land for parkland purposes as a condition of the subdivision. These funds are restricted for future purchases of parkland.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

9) Restricted Contributions and Performance Deposits

	2023	2022	
Warranty Deposits	\$ 1,266,713	\$ 1,305,153	
Kinsol Trestle Donations	65,497	65,497	
Holdbacks	115,210	301,158	
Cowichan Lake Water Protection	76,000	76,000	
Arts & Sports Scholarship Fund	34,520	34,241	
Nature and Habitat	50,567	50,567	
Cowichan Performing Arts	123,611	120,434	
Soil Security Deposits	337,808	337,808	
Other	(540,664)	 (394,181)	
	\$ 1,529,262	\$ 1,896,677	

- Warranty Deposits are funds received from the developer for warranty and deficiencies on various infrastructure projects and also includes developer landscape bonds. Should the funds be required they are recognized in the year of the applicable expenditure. Upon successful completion of the warranty period funds will be returned to the developer.
- Kinsol Trestle Donations are funds received for major restoration work on the Kinsol Trestle.
- Holdback funds are monies held from payments to contractors for work on the North Oyster Fire Hall, Arbutus Ridge WWTP, Kerry Park Recreation HVAC and Saltair Rail with Trail project to ensure completion of said projects.
- Cowichan Lake Water Protection funds are received when a lot is sold at Creekside Development. The interest earned on these deposits is used to fund projects for the protection of waters and riparian areas on Cowichan Lake.
- The Arts & Sports Scholarship Fund was established by monies received from the Province
 of B.C. as a Legacy of Appreciation for hosting the BC Festival of Arts and monies received
 from BC Hydro Cowichan and Chemainus Valley's Commonwealth Games Power Smart
 Sport and Culture Tour Committee. The interest earned is added to the fund and annually two
 Arts and two Sports Scholarships are provided to deserving local students.
- Nature and Habitat funds are received through voluntary contributions for projects that environmentally enhance Electoral Area I-Youbou/Meade Creek.
- Cowichan Performing Arts are funds received through a capital improvement fee on ticket sales at the Cowichan Performing Arts Centre.
- Soil Security Deposits are funds received through issuance of Soil Deposit permits.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

10) Employee Future Benefits

Discount rates Expected future inflation rates Expected wages/salary increase	2023 4.10% 3.00% 3.00%	2022 4.50% 2.00% 2.00 - 4.00%
Accrued Benefit Obligation as at December 31, 2023		
	2023	2022
Accrued benefit obligation - beginning Current service cost Interest on accrued benefit obligation Benefits paid during the year Actuarial (gain)/loss Ending benefit obligation Unamortized net actuarial gain Accrued Unfunded Benefit Liability	\$ 120,458 \$ 9,963 5,686 (8,128) 145,590 273,569 (122,389) 151,180 \$	12,436 3,606 (6,180) (24,293) 120,458 26,512
The total expense related to these benefits was:		
	2023	2022
Current service costs Interest on accrued benefit obligation Amortization of actuarial gain	\$ 9,963 \$ 5,686 (3,311)	3,606 (952)
Total expense	\$ 12,338	15,090

The total expense is included in wages and benefits expense.

11) Pension Liability

The Regional District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly-trusted pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2022 the Plan has about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local government.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

11) Pension Liability (continued)

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entryage normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2024, with results available in 2025.

Employers participating in the plan record their pension expense as the amount of the employer contributions made during the fiscal year (defined contributions pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Cowichan Valley Regional District paid \$1,833,159 (2022 - \$1,574,453) for employer contributions, while employees contributed \$1,695,330 (2022 - \$1,456,063) to the plan in fiscal 2023.

12) Asset Retirement Obligations

The Regional District's asset retirement obligations consist of:

a) Landfills

The provincial Environmental Management Act, as well as the BC Landfill Criteria for Municipal Solid Waste (LCMSW), sets out the regulatory requirements to close and maintain active and inactive landfill sites.

Several solid waste program initiatives are included in the Cowichan Valley Regional District (CVRD) Solid Waste Management Plan (SWMP) Amendment No. 3, which was approved by the Minister of Environment in 2007. The CVRD is committed to ensuring landfills the CVRD has taken responsibility for are managed in a fiscally responsible manner, which includes setting aside funds to pay for landfill post-closure activities. During 2011, the CVRD instituted a \$2 per tonne tipping fee surcharge on all municipal solid waste received for disposal in order to fund borrowing for closure of historic landfill and ash landfill sites. These funds are held in the Remediation Reserve fund.

Although the CVRD does not operate an active landfill site, the Regional District is responsible for four former landfills, three of which are associated with old Thermal Reduction Plants (TRPs, municipal solid waste incinerators).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

12) Asset Retirement Obligations (continued)

At the Meade Creek ashfill site, the Regional District has completed the works to consolidate and encapsulate the ash waste on site which allows for on-site risk management. There will be \$7,500 per year of post closure monitoring requirements for the landfill beginning 2019, for up to 21 years (2022 - \$12,500 annually).

The Peerless Road remediation and closure works were completed in 2015. The post-closure maintenance costs are estimated at \$11,400 annually for 16 years (2022 - \$12,400 annually).

The Regional District currently maintains an inactive landfill site on Koksilah Road which has been closed for over 20 years. The Regional District is responsible for long-term groundwater monitoring at this location at a cost estimated at \$8,500 annually for 20 years (2022 - \$8,000 annually).

Also on Koksilah Road is a former ash landfill site. This site is on Cowichan Tribes land and was closed by Cowichan Tribes with funding provided by Aboriginal Affairs and Northern Development Canada (AANDC). A portion of the ash waste was exported to an out-of-region landfill with the remainder being encapsulated on-site. Long term monitoring is being undertaken by Cowichan Tribes. The CVRD is of the opinion that it will not be required to contribute towards any long term monitoring costs and therefore has reported no liability in respect of this site.

The table below sets out the closure and post closure liability based on consultant and senior staff estimates.

	2023	2022
Koksilah Road	\$ 131,168	\$ 132,918
Peerless Road TRP	147,586	173,783
Meade Creek TRP	 120,104	215,370
	\$ 398,858	\$ 522,071

The provision is determined using the following assumptions:

	2023	2022
Inflation Rates	2.00%	2.00%
Discount Rates	4.66%	4.28%
Koksilah Road Monitoring	\$8,500 per annum	\$8,000 per annum
Peerless Road Monitoring	\$11,400 per annum	\$12,400 per annum
Meade Creek Monitoring	\$7,500 per annum	\$12,500 per annum

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

12) Asset Retirement Obligations (continued)

b) Water Wells

The Regional District is responsible for wells on Regional District land. Under the Water Sustainability Act, an owner of a well which is not in service must ensure that the well is deactivated or decommissioned as soon as practicable. The process of decommissioning a well involves completely filling in the well by a qualified professional.

c) Asbestos Abatement

Asbestos and other designated hazardous materials represent a health hazard upon disturbance and as a result carry a legal obligation to remove them when a facility undergoes a significant renovation or demolition. The Regional District owns and operates several facilities that are known to have asbestos and as a result recognized an obligation relating to the removal of the hazardous materials upon adoption of the PS 3280 Asset Retirement Obligations. This resulted in a liability of \$373,000 with an equal increase in the historical costs of the associated building assets.

d) Underground Tank Removal

The Storage Tank Systems for Petroleum Products and Allied Petroleum Products Regulations dictate the requirements for the proper removal and disposal of underground fuel storage tanks upon the expiration of their useful life. This legislated regulation gives rise to an asset retirement obligation for the Regional District for any underground fuel tanks owned. As a result, the Regional District recognized an expense and an increase in the asset retirement liability of \$10,000.

Changes to the asset retirement obligation in the year are as follows:

	Landfill Obligation	Water Wells	Asbestos Abatement	Tank Removal	December 31, 2023
Retirement Obligation					
Opening	\$ -	\$ -	\$ -	\$ -	\$ -
Adjustment on adoption of PS 3280	522,071	735,000	373,000	10,000	1,640,071
Revaluation	(123,213)	-			(123,213)
Closing Balance	\$ 398,858	735,000	\$ 373,000	\$ 10,000	\$1,516,858

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

13) Debt

Debt is recorded and payable in Canadian dollars. It is the current policy of the Municipal Finance Authority to secure debt repayable only in Canadian dollars. Details of Short-term debt are summarized in Note 23. Details of Long-term debt, including debt issue numbers, maturity dates, interest rates and outstanding amounts are summarized in Note 24.

Payments of principal on issued debt of the Regional District, not including other members debt, for the next five years are:

	Short-term Debt	Long-term Debt
2024	\$ 712,792 \$	775,033
2025	592,215	698,687
2026	263,251	698,687
2027	264,932	698,687
2028	246,066	698,687
Thereafter	 	7,286,943
	\$ 2,079,256	10,856,724

14) Contingent Liabilities

As at December 31, 2023 there existed outstanding claims against the Regional District. These claims have been referred to legal counsel and the Regional District's liability insurers. It is not possible to determine the Regional District's potential liability, if any, with respect to these matters. However, at such time that a liability becomes likely and can be reasonably estimated, it will be reflected in the Regional District's financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

15) Tangible Capital Assets

	2023	2022		
Land	59,448,427	\$ 56,756,917		
Building	23,863,993	21,039,989		
Vehicles, Machinery and Equipment	6,797,960	5,642,174		
Engineering Structures	56,327,398	51,827,750		
Parks	5,696,445	5,852,377		
Other Tangible Capital Assets	10,291,124	10,920,890		
Work in Progress	8,974,632	13,952,795		
<u> </u>	171,399,979	\$ 165,992,892		

For additional information, see the Schedule of Tangible Capital Assets (Note 22).

During the year land, and sewer/water/drainage systems built by others valued at \$2,361,741 (2022 - \$1,780,082) were accepted and recorded as contributed assets.

16) Budget Figures

Budget figures represent the 2023 Financial Plan Bylaw adopted by the Board on March 8, 2023. The financial plan was performed on cash/funding basis, which budgeted for capital expenditures rather than amortization expense, and reflects the use of prior year operating surpluses as part of its annual budget. The carry forward of operating surpluses by the department is a requirement under the Local Government Act of BC. The financial plan forms the basis of taxation and fees and charges rates which may be required for a particular year. The following reconciliation of the "Surplus for the year" is provided to show which items must be added or removed from the budget on Statement 2 to reflect the financial plan.

		2023
Surplus for the year (Statement 2)	\$	17,064,845
Add:		
Transfer from Reserves		10,622,085
Prior Year Operating Surplus		9,687,498
MFA Funding - Proceeds from Debt		10,105,717
Difference between operating and reserves on bylaw		(600,000)
Less:		
Debt Principal Repayments/Actuarial Adjustments		(2,930,213)
Transfer to Reserves		(1,810,094)
Purchase of Tangible Capital Assets		(42,942,270)
Difference between operating and reserves on bylaw	_	802,432
Surplus, per Cowichan Valley Regional District Financial Plan Bylaw No. 4478	\$	-

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

17) Accumulated Surplus

Accumulated Surplus consists of individual fund surpluses (deficits) and reserves as follows:

		2023		2022
Surplus				
Operating Fund Reserve Fund - Operating Surplus	\$	49,618,957	\$	37,935,906
Operating Fund Reserve Fund - Community Works		9,115,988		8,106,160
Operating Fund - Employee Future Benefit		(151,180)		(146,970)
Equity in Tangible Capital Assets		158,712,736		152,097,344
Operating Fund - Asset Retirement Obligation - Landfill Post				
Closure Costs		(398,858)		(522,071)
Adjustment relating to recognition of asset retirement				
obligation	_	(316,887)	_	
Total Surplus		216,580,756		197,470,369
Statutory Reserve Funds	_	16,286,090	_	15,845,448
Accumulated Surplus (Statement 1)	\$	232,866,846	\$	213,315,817

The Regional District tracks the unspent amounts received under the Renewed Gas Tax Agreement in the Community Works Reserve Fund. The continuity of this fund is presented in the table below:

	2023	2022
Community Works Reserve, opening balance	\$ 8,106,160	\$ 7,801,169
Add:		
Community works funds received in year	1,775,266	1,701,815
Interest earned	439,473	184,459
Less:		
Amounts spent on projects	(1,204,911)	(1,581,283)
Community Works Reserve, Ending Balance	\$ 9,115,988	\$ 8,106,160

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

18) Segment Disclosure

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. Categories of service that have been separately disclosed in the segmented information on Note 26 provide the following services:

General Government

General Government is comprised of electoral area governance, general administration which includes legislative services, finance, human resources and information systems, feasibility studies and economic development.

Vancouver Island Regional Library

Vancouver Island Regional Library is comprised of the Vancouver Island Regional Library.

Transportation Services

Transportation Services is comprised of local, Handydart, and Commuter transit.

Electoral Area Services

Electoral Area Services is comprised of grants in aid, animal control, building inspection, planning, bylaw enforcement, Cowichan and South Cowichan policing, environmental fund and all street lighting.

Protective Services

Protective Services is comprised of emergency planning, victim services, and all the fire departments.

Parks and Recreation

Parks and Recreation is comprised of all parks, all recreation centres, halls and societies, and the theatre.

Environmental Services

Environmental Services is comprised of the curbside garbage/recycling collection, solid waste site and environmental initiatives.

Sewer & Water Utilities

Sewer and Water utilities are comprised of all the drainage, water and sewer systems within the Regional District.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

19) Commitments

911 Agreement

A five year agreement with the North Island 9-1-1 Corporation commenced June 28, 2021 to provide for emergency answering and fire dispatch services. Termination of this agreement requires 12 months notice prior to expiration. The 2024 commitment is \$298,394.

BC Transit Corporation

The Regional District's transit includes Handydart, Commuter, Youbou, Ladysmith and local service. A five year memorandum of understanding was signed in March 2022 for the new Nanaimo route. The remainder due on the 2023/2024 annual transit operating agreement and memorandum of understanding for these services is \$939,147.

City of Duncan

A five year agreement for the delivery of fire protection services to the Eagle Heights Fire Service Area, commenced December 2003 and is currently running year to year. Termination of this agreement requires 12 months notice prior to expiration. The 2024 commitment is \$414,704.

Town of Lake Cowichan

A five year agreement for the delivery of fire protection services to the Cowichan Lake Fire Service Area, commenced March 2005 and is currently running year to year. Termination of this agreement requires 12 months notice prior to expiration. The 2024 commitment is \$423,278.

Island Corridor Foundation

The Board committed to a \$488,100 contribution for bridge and trestle upgrades along the rail line between Victoria and Courtenay. The parties entered into an agreement in 2014 setting out the payment terms. In 2023, and going forward, \$488,100 continues to be held in surplus.

Town of Ladysmith and Municipality of North Cowichan

A five year agreement for the delivery of fire protection services to Saltair Fire Service Area commenced July 1972 and is currently running year to year. Termination of this agreement requires 12 months notice prior to expiration. The 2024 commitment is \$302,682.

Regional Disposal

A three year (with two year extension) agreement for the transportation of CVRD municipal solid waste, commencing March 2019. Termination of this agreement requires 180 days notice. The 2024 commitment is \$3,380,000.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

19) Commitments (continued)

Easy Living Landscape Ltd

A three year agreement for landscaping services for CVRD parks was entered in to in December 2021 and commenced January 1, 2022. The 2024 commitment is \$792,715.

20) Cowichan Valley Regional Hospital District

The Cowichan Valley Regional Hospital District is related to the Cowichan Valley Regional District since the same individuals are members of the board of directors of both organizations. As legislated by the Hospital District Act, the officers and employees of the Regional District are the corresponding officers and employees of the hospital district. The Regional District and the Hospital District are separate legal entities as defined by the separate letters patent and authorized by separate legislation.

During the year, management and administrative support services supplied to the Hospital District by the Regional District totaled \$60,000 (2022 - \$60,000).

21) Environmental Regulations

The Regional District is subject to environmental regulations, which apply to a number of its operations. These regulations may require future expenditures to meet applicable standards and subject the Regional District to possible penalties for violations. Amounts required to meet these obligations will be charged to operations when incurred and/or when they can be reasonably estimated.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

22) Tangible Capital Assets

			-	Eng	ineering Structure	es				
	Land	Buildings	Vehicles, Machinery and Equipment	Water Engineering Structures	Sewer Engineering Structures		Parks	Other Tangible Capital Assets	Work in Progress	2023 Total
Cost										
Opening Balance	\$ 56,756,917	\$ 52,676,844	\$ 27,927,975	50,411,556	\$ 43,983,540	\$ 1,173,151	\$ 22,964,815	\$ 19,095,887	\$ 13,952,795	\$ 288,943,480
Add: Additions	2,691,510	4,511,960	2,185,349	5,930,863	868,895	-	501,930	257,915	8,974,632	25,923,054
Less: Completed W.I.P.	-	-	-	-	-	-	-	-	(13,952,795)	(13,952,795)
Less: Disposals	_	_	(228,765)	-			-			(228,765)
Closing Balance	59,448,427	57,188,804	29,884,559	56,342,419	44,852,435	1,173,151	23,466,745	19,353,802	8,974,632	300,684,974
Accumulated Amortization										
Opening Balance	-	31,636,855	22,285,801	23,221,230	20,092,959	426,308	17,112,438	8,174,997	-	122,950,588
Add: Amortization	-	1,687,956	1,007,860	1,102,378	1,150,955	46,777	657,862	887,681	-	6,541,469
Less: Disposals		_	(207,062)							(207,062)
Closing Balance		33,324,811	23,086,599	24,323,608	21,243,914	473,085	17,770,300	9,062,678		129,284,995
Net Book Value December 31, 2023	\$ 59,448,427	\$ 23,863,993	\$ 6,797,960	32,018,811	\$ 23,608,521	\$ 700,066	5,696,445	\$ 10,291,124	\$ 8,974,632	\$ 171,399,979

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

22) Tangible Capital Assets (continued)

				Eng	ineering Structure	es				
	Land	Buildings	Vehicles, Machinery and Equipment	Water Engineering Structures	Sewer Engineering Structures	Other Engineering Structures	Parks	Other Tangible Capital Assets	Work in Progress	
Cost Opening Balance Add: Additions Less: Completed W.I.P. Less: Disposals	\$ 56,031,471 845,756 - (120,310)	\$ 52,498,833 178,011 - -	\$ 26,822,323 1,270,800 - (165,148)	\$ 49,419,472 992,084 - -	\$ 43,489,653 493,887 - -	\$ 1,173,151 \$ - - -	322,629,727 335,088 - -	\$ 17,896,673 1,199,214 - -	\$ 9,925,800 13,952,795 (9,925,800)	\$ 279,887,103 19,267,635 (9,925,800) (285,458)
Closing Balance	56,756,917	52,676,844	27,927,975	50,411,556	43,983,540	1,173,151	22,964,815	19,095,887	13,952,795	288,943,480
Accumulated Amortization Opening Balance Add: Amortization Less: Disposals	- - -	29,967,771 1,669,084 -	21,557,238 884,717 (156,154)	22,138,670 1,082,560 -	18,940,345 1,152,614	379,531 46,777 -	16,434,664 677,774 -	7,349,966 825,031	- - -	116,768,185 6,338,557 (156,154)
Closing Balance		31,636,855	22,285,801	23,221,230	20,092,959	426,308	17,112,438	8,174,997		122,950,588
Net Book Value December 31, 2022	\$ 56,756,917	\$ 21,039,989	\$ 5,642,174	\$ 27,190,326	\$ 23,890,581	\$ 746,843 \$	5,852,377	\$ 10,920,890	\$ 13,952,795	\$ 165,992,892

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

23) Short-term Debt

	Board	Maturity	Originally	Principal Payment	Net Balance December 31,	Net Balance December 31,
	Resolution	Dates	Authorized	2023	2023	2022
Administration - HVAC	21-208.2.1	2028 \$	1,230,326	\$ - \$	1,230,326 \$	-
Building Inspection - Vehicle	19-265.6.1	2024	29,410	5,833	3,270	9,103
Bylaw	19-265.6.2	2024	28,820	5,715	3,206	8,921
Com Parks - Area B - Land	20-327.5	2026	880,000	177,618	355,232	532,850
Com Parks - Area E	18-224.2	2023	263,840	54,291	-	54,291
Cowichan Lake Recreation	20-63.1.3	2025	168,445	33,287	66,574	99,861
Community Planning - Renovations	18-77	2023	178,680	38,262	-	38,262
Eng Utilities - Equipment	18-81.12	2023	98,400	14,418	-	14,418
Eng Utilities - Equipment	18-81.12	2023	45,000	6,591	-	6,591
Fire Protection - North Oyster Fire Hall	19-345.6	2024	644,690	150,975	18,935	169,910
ISC - Theatre	18-85.1	2023	349,000	60,859	-	60,859
KPR - Parking Lot Improvements	20-244.1.3	2026	415,000	62,142	124,283	186,425
KPR - Utility Vehicle	19-159	2024	34,120	6,601	6,732	13,333
KPR - Ice Resurfacer	19-159	2024	173,420	33,552	34,221	67,773
KPR - Interior Upgrades	19-159	2024	75,000	18,346	18,347	36,693
Reg Parkland - CVT	17-502	2023	344,000	72,327	-	72,327
Saltair Rec - New Roof	17-472.2	2023	112,318	21,046	-	21,046
SLCC - Parking Lot	18-201	2026	173,325	35,765	69,248	105,013
SWM	20-63.1.5	2025	90,000	15,554	38,994	54,547
SWM - Loader	18-125.2.1	2024	147,550	28,964	16,710	45,674
SWM - Vehicle	18-125.2.2	2024	41,010	8,133	4,561	12,695
Public Safety - SPU	19-225.2.2	2024	128,000	24,990	20,946	45,936
SWM - Peerless Skid Steer	21-208.5	2027	88,951	14,486	67,671	82,157
				\$ 889,755 \$	2,079,256 \$	1,738,685

Debt bears interest at variable rates which are paid monthly.

The weighted average interest rate at December 31, 2023 was 5.23% (December 31, 2022 - 2.49%).

Regular principal payments are not required but debt must be paid within five years of borrowing.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

24) Long-term Debt

	L/A Bylaw	Term	Maturity Dates	Originally Authorized	Principal Payment 2023	December	Interest Rate
Issued by the Municipal Finance Authority for the Regional District							
Cowichan Lake Recreation	3197	20	2029	2,500,000	\$ 139,790	\$ 964,314	2.25 %
Cowichan Lake Recreation	3197	20	2030	3,700,000	201,637	1,623,524	1.28 %
Kerry Park Recreation	2333	20	2023	1,700,000	129,917	-	2.85 %
Cowichan Community Centre	2320	20	2024	2,500,000	181,956	191,054	2.85 %
Malahat Fire	3630	15	2028	265,000	18,837	106,106	4.52 %
Curbside Collection	3607	15	2028	1,600,000	113,731	640,643	4.52 %
Curbside Collection	3607	15	2029	175,000	11,961	82,510	3.30 %
Solid Waste Mgmt Complex	4105	20	2038	709,700	29,727	569,475	3.15 %
Solid Waste Mgmt Complex	3277	20	2038	300,000	12,566	240,725	3.15 %
Solid Waste Mgmt Complex	4105	20	2039	1,258,300	62,915	975,183	3.20 %
Solid Waste Mgmt Complex	3278	20	2030	590,000	32,153	258,886	1.28 %
Solid Waste Mgmt Complex	3277	20	2030	720,000	39,238	315,929	1.28 %
Solid Waste Mgmt Complex	3277	20	2033	780,000	37,282	465,515	3.85 %
Solid Waste Mgmt Complex	3727	20	2034	871,000	40,031	561,456	3.30 %
Arbutus Ridge Water	3287	20	2031	100,000	5,265	49,329	1.47 %
Carlton Water	3628	10	2024	50,000	5,700	5,927	3.00 %
Central Youbou Water	2665	25	2033	488,000	20,291	253,367	2.90 %
Dogwood Ridge Water	3281	25	2036	94,000	3,589	59,845	1.47 %
Douglas Hill Water	3383	20	2031	150,000	7,898	73,993	1.47 %
Fern Ridge Water	2995	20	2029	23,175	1,296	8,939	2.25 %
Honeymoon Bay Water	2973	20	2030	37,000	2,017	16,235	1.28 %
Honeymoon Bay Water	3981	15	2034	325,000	19,094	251,895	2.24 %
Lambourn Water	3062	20	2030	100,000	5,449	43,879	1.28 %

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

24) Long-term Debt (continued)

					Principal	Net Balance	
	L/A		Maturity	Originally	Payment	December	Interest
	Bylaw	Term	Dates	Authorized	2023	31, 2023	Rate
Satellite Park Water	3029	20	2029	160,000	8,947	61,716	2.25 %
Burnum Water	3708	25	2045	250,000	8,120	226,112	1.99 %
Shellwood Water	3625	20	2036	85,000	3,694	61,618	2.60 %
Youbou Water	2902	20	2030	120,000	6,539	52,655	1.28 %
Arbutus Mt Sewer	4233	20	2039	153,855	6,257	129,900	2.66 %
Arbutus Ridge Sewer	3289	20	2031	125,000	6,582	61,661	1.47 %
Arbutus Ridge Sewer	4146	25	2044	2,475,000	74,178	2,190,999	2.24 %
Brulette Place Sewer	3297	15	2029	24,713	1,689	11,652	3.00 %
Cowichan Bay Sewer	2330	20	2023	600,000	45,853	-	2.85 %
Lambourn Sewer	3063	20	2030	150,000	8,174	65,819	1.28 %
Mesachie Lake Sewer	4151	25	2046	251,226	7,767	235,863	2.41 %
Grand Total					\$1,300,140	\$10,856,724	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

25) Financial risk

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Regional District is exposed to credit risk with respect to the accounts receivable, cash and investments.

The Regional District assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Regional District at December 31, 2023 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the statement of operations. Subsequent recoveries of impairment losses related to accounts receivable are credited to the statement of operations. The balance of the allowance for doubtful accounts at December 31, 2023 is \$0 (2022 - \$0).

There have been no significant changes to the credit risk exposure from 2022.

(b) Liquidity risk:

Liquidity risk is the risk that the Regional District will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Regional District manages its liquidity risk by monitoring its operating requirements. The Regional District prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

The contractual maturities of long-term debt are disclosed in note 13.

There have been no significant changes to the liquidity risk exposure from 2022.

(c) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the Regional District's surplus or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

25) Financial risk (continued)

(i) Foreign exchange risk:

The Regional District does not have any material transactions during the year or financial instruments denominated in foreign currencies at year end.

(ii) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

The Regional District holds investments and short-term debt with variable interest rates which expose the Regional District to cash flow interest rate risk. The Regional District's long-term debt bears interest at a fixed rate and is subject to interest rate risk at the refinancing date.

There has been no change to the market risk exposure from 2022.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

26) Segment Disclosure

	General Government Services	Vancouver Island Regional Library	Transportation Services	Electoral Area Services	Protective Services	Parks and Recreation	Environmental Services	Sewer and Water Utilities	2023 Consolidated
Revenues									
Tax Requisition	\$ 5,128,493	\$ 2,431,351	\$ 3,005,994		\$ 4,670,059	\$ 22,051,021			\$ 50,911,524
User Fees	-	-	-	2,519	-	(27,558)	1,341,638	3,946,264	5,262,863
Parcel Taxes	-	-	-	35,100	-	19,750	10,200	3,068,949	3,133,999
Government Transfers - Provincial	6,181,778	-	384,221	388,376	770,472	1,158,418	313,883	188,952	9,386,100
Government Transfers - Federal	2,215,331	550	375	1,179	254	53,716	145,497	15	2,416,917
Services Provided Other Local Govt	-	-	-	-	63,650	-	-	-	63,650
Revenue from Own Sources	715,698	-	900,753	1,076,119	38,705	4,626,622	5,620,478	42,593	13,020,968
Other Revenue	88,865	-	3,018	11,113	230,090	352,788	975,984	740,114	2,401,972
Interest Income	2,142,448	-	-	20,584	186,496	378,854	73,936	180,973	2,983,291
Donations	-	-	-	-	17,303	1,589,946	-	925,181	2,532,430
Services Provided to Other Functions	51,519			267,281		(14,871)	(1,013,780)	709,851	
	16,524,132	2,431,901	4,294,361	7,123,818	5,977,029	30,188,686	15,689,324	9,884,463	92,113,714
Expenses									
Operations and Maintenance	3,173,790	-	56,344	1,307,302	1,559,928	6,070,084	3,899,273	1,923,329	17,990,050
Wages and Benefits	7,050,725	-	211,355	3,366,938	1,263,511	11,707,201	3,972,221	2,290,538	29,862,489
Contract for Services	162,340	_	4,007,938	153,097	535,248	403,505	4,802,829	48,534	10,113,491
Debt Charges - Interest	1,891	_	, , ,	2,548	20,981	272,401	232,026	127,027	656,874
Contributions to Community Facilities	_	_	_	_	-	137,735	-	-	137,735
Grants to Organizations	372,500	_	-	446,883	_	2,200,758	10,200	_	3,030,341
Library Services	_	2,390,470	_	_	_	, , ,	-	_	2,390,470
Fire and Recreation Services Provided		, ,							, ,
by Other Governments	-	-	-	-	881,801	247,526	-	-	1,129,327
Amortization	210,018	-	-	69,050	526,701	2,446,694	925,076	2,363,930	6,541,469
Revaluation of Asset Retirement						40.000	(400.040)	705.000	604 707
Obligation	-	-	-	-	-	10,000	(123,213)	735,000	621,787
Contributions to Third Party Capital						64,800		23,852	88,652
	10,971,264	2,390,470	4,275,637	5,345,818	4,788,170	23,560,704	13,718,412	7,512,210	72,562,685
Net Annual Surplus	\$ 5,552,868	\$ 41,431	\$ 18,724	\$ 1,778,000	\$ 1,188,859	\$ 6,627,982	\$ 1,970,912	\$ 2,372,253	\$ 19,551,029

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023

26) Segment Disclosure (continued)

	General Government Services	Vancouver Island Regional Library	Transportation Services	Electoral Area Services	Protective Services	Parks and Recreation	Environmental Services	Sewer and Water Utilities	2022 Consolidated
Revenues									
Tax Requisition	\$ 4,230,715	\$ 2,190,494	\$ 3,005,994		\$ 4,351,128				\$ 45,665,354
User Fees	-	-	-	2,464	-	(23,709)	1,271,162	3,572,858	4,822,775
Parcel Taxes	-	-	-	34,100	-	19,750	-	2,938,247	2,992,097
Government Transfers - Provincial	540,387	-	475,762	137,775	991,280	1,153,736	299,481	390,377	3,988,798
Government Transfers - Federal	1,886,758	554	441	1,294	260	4,001	382,564	20	2,275,892
Services Provided Other Local Govt	-	-	-	-	62,400	-	-	-	62,400
Revenue from Own Sources	789,895	-	813,554	1,469,679	36,232	4,039,732	5,236,188	12,232	12,397,512
Other Revenue	312,197	-	7,903	171,693	143,704	623,559	804,264	480,861	2,544,181
Interest Income	932,373	-	-	8,496	74,105	154,227	32,081	84,778	1,286,060
Donations	-	-	-	-	6,000	657,638	-	1,122,444	1,786,082
Services Provided to Other Functions	50,018			7,871		(14,871)	(668,778)	625,760	
	8,742,343	2,191,048	4,303,654	6,786,820	5,665,109	25,295,195	15,531,564	9,305,418	77,821,151
Expenses									
Operations and Maintenance	2,202,248	-	72,475	1,581,747	1,825,527	5,877,860	3,953,877	2,400,845	17,914,579
Wages and Benefits	6,379,231	-	156,331	3,076,400	901,305	10,265,599	3,576,210	2,301,640	26,656,716
Contract for Services	250,627	-	3,618,210	191,259	593,791	400,822	4,948,404	25,040	10,028,153
Landfill Closure/Post Closure Costs	-	-	-	-	-	-	(290,075)	-	(290,075)
Debt Charges - Interest	62,737	-	-	1,924	15,891	262,300	209,957	130,444	683,253
Contributions to Community Facilities	-	-	-	-	-	125,584	-	-	125,584
Grants to Organizations	570,000	-	-	423,785	-	107,372	-	-	1,101,157
Library Services	-	2,150,072	-	-	-	-	-	-	2,150,072
Fire and Recreation Services Provided									
by Other Governments	-	-	-	-	820,716	372,743	-	-	1,193,459
Amortization	207,594	-	-	69,050	471,663	2,328,693	915,657	2,345,900	6,338,557
Contributions to Third Party Capital								12,161	12,161
	9,672,437	2,150,072	3,847,016	5,344,165	4,628,893	19,740,973	13,314,030	7,216,030	65,913,616
Net Annual Surplus/(Deficit)	\$ (930,094)	\$ 40,976	\$ 456,638	\$ 1,442,655	\$ 1,036,216	\$ 5,554,222	\$ 2,217,534	\$ 2,089,388	\$ 11,907,535

Function		2023		2022
General Government Services	\$	12,385,502	\$	5,325,584
Community Health Network	Ψ	118,814	Ψ	60,894
Administration Office		908,197		908,196
I.T. / H.R. / M.I.A. / G.I.S		395,236		395,236
Vancouver Island Regional Library		1,658		1,108
Commuter Transit		668,012		628,021
Transit		1,425,313		1,768,829
9-1-1		142,888		195,970
Grant in Aid		133,252		151,608
Environmental Services		1,286,086		925,690
Emergency Planning		1,139,442		1,123,226
Economic Development		482,014		434,290
Regional Tourism		48,177		1,226
Electoral Feasibility Studies		54,209		34,053
Electoral Area Services		195,298		388,902
Victim Services		181		189
Victim Services - West		16		5
Community Parks		1,666,273		1,353,581
Parks & Trails		242,020		179,392
Regional Parks		607,832		633,832
Kinsol Trestle		564,187		519,795
Bright Angel Park		83,285		52,708
South Cowichan Community Parks		9,731		13,206
Regional Parkland Acquisition		292,153		892,152
Animal Control		86,010		98,899
Building Inspection		674,992		836,060
Bylaw Enforcement		1,185,508		1,049,246
Community Planning		1,227,763		910,264
GM Land Use Services		13,027		-
North Oyster Fire Protection		136,960		72,230
Mesachie Lake Fire Protection		22,713		20,695
Sahtlam Fire Protection		321,936		304,082
Malahat Fire Protection		285,537		229,249
Eagle Heights Fire Protection		1,089		1,089
Honeymoon Bay Fire Protection		157,439		158,610
Youbou Fire Protection		364,559		304,121
GM Strategic Services		223,612		138,136
GM Community Services/Facilities		328,211		345,971
Regional Recreation		3,743		(173,897)
Arts & Culture		96,176		78,389
Cowichan Lake Recreation		1,107,153		736,943

Function	2023	2022
Kerry Park Recreation	934,089	872,707
Island Savings Centre	1,683,547	1,716,621
Theatre - Area A	9	12
Theatre - Area B	28	54
Cowichan Sportsplex - Area A	4	5
Mill Bay Recreation	555	708
Saltair Recreation	20,595	14,607
Lake Cowichan Activity Centre	113	73
Cowichan Aquatic Centre - Area F	3	4
Shawnigan Lake Community Centre	727,452	759,428
Cobble Hill Historical Society	3	3
Shawnigan Lake Historical Society	15	20
Senior Centre Grant	24	6
Kaatza Historical Society	32	11
Mill Bay/Malahat Historical Society	3	3
Cowichan Station Assoc - Area B	6	6
Nature and Habitat - Area I	6,822	3,983
Thetis Island Wharf	116,927	105,428
Thetis Island Boat Launch	10,147	9,147
Cowichan Lake Water Protection	12,720	8,327
Cowichan Housing Association	1,355,920	977,329
Safer Futures	48	51
Social Planning	87	91
South Cowichan Community Policing	32	38
Cowichan Community Policing	54,443	54,383
Cowichan Valley Hospice	97	96
Curbside Collection Garbage/Recycling	279,447	446,550
Solid Waste Management Complex	5,441,593	4,139,673
Cowichan Flood Management	610,777	539,291
South Cowichan Water Study Plan	57,067	57,162
Drinking Water & Watershed Protection	1,800,911	1,427,679
Liquid Waste Plan - Central Sector	442,239	432,610
Liquid Waste Plan - South Sector	75,658	89,889
Critical Street Lighting "A"	3,212	2,541
Critical Street Lighting "B"	4,418	4,213
Critical Street Lighting "C"	2,638	2,759
Critical Street Lighting "D"	2,570	1,393
Critical Street Lighting "E"	455	575
Critical Street Lighting "I"	(4)	(2,251)
Mesachie Lake Street Lighting	1,429	1,469
Youbou Street Lighting	9,834	11,173

Function	2023	2022
Brentwood College Street Lighting	67	48
Cowichan Bay Street Lighting	5,560	4,307
Honeymoon Bay Street Lighting	9,867	9,625
Mill Bay Street Lighting	(945)	(739)
Cobble Hill Street Lighting	3,646	3,321
Wilmot Road Street Lighting	15,411	14,950
Sentinel Ridge Street Lighting	12,582	12,038
Twin Cedars Street Lighting	11,064	10,167
Arbutus Mtn. Street Lighting	3,683	17,545
Mill Springs Street Lighting	23,850	22,746
Engineering Services	208,361	280,211
Engineering - Utilities	1,102,036	712,072
Asset Manager	5,638	5,638
Wilmot Road Drainage System	19,097	19,933
Sentinel Ridge Drainage System	21,203	20,528
Shawnigan Lake East Drainage System	8,227	7,718
Arbutus Mtn. Drainage System	11,388	9,375
Lanes Road Drainage System	21,958	20,609
Bald Mtn. Drainage System	17,593	15,419
Cobble Hill Drainage System	32,038	30,700
Arbutus Ridge Drainage System	81,195	61,587
Shawnigan Creek Cleanout System	28,874	24,484
Satellite Park Water System	68,625	61,553
Douglas Hill Water System	57,327	48,383
Lambourn Water System	137,323	101,816
Arbutus Mtn. Water System	7,170	12,694
Malahat Water System	48,387	33,178
Fern Ridge Water System	35,450	32,153
Bald Mtn. Water System	120,293	109,292
Dogwood Ridge Water System	32,342	28,399
Arbutus Ridge Water System	67,093	61,236
Carlton Water System	40,003	32,698
Shellwood Water System	5,574	1,706
Woodley Range Water System	32,862	13,459
Burnum Water System	51,629	44,090
Mesachie Lake Water System	9,147	15,115
Saltair Water System	803,291	469,513
Central Youbou Water Debt	55,367	45,154
Youbou Water System	261,621	240,798
Honeymoon Bay Water System	141,665	105,959
Honeymoon Bay (S.C.) Water System Debt	2,583	1,794

Function	2023	2022
Honeymoon Bay Water (well 2) Debt	11,628	8,082
Cherry Point Estates Water System	24,050	24,484
Shawnigan Lake North Water System	599,418	473,047
Shawnigan Lake Weir	10,231	10,471
Kerry Village Water System	34,497	22,425
Cowichan Bay Sewer System	584,988	472,897
Brulette Place Sewer System	65,740	54,535
Sentinel Ridge Sewer System	88,889	12,534
Lambourn Sewer System	29,262	9,908
Arbutus Mtn. Sewer System	34,180	11,787
Malahat Sewer System	47,915	34,760
Mesachie Lake Sewer System	106,709	107,897
Bald Mtn. Sewer System	95,991	57,564
Cobble Hill Sewer	(23,670)	4,312
Mill Springs Sewer System	66,913	81,018
Arbutus Ridge Sewer System	452,422	449,382
Eagle Heights Sewer System	401,096	(18,885)
Maple Hill Sewer System	70,454	65,985
Shawnigan Beach Estates Sewer System	378,512	346,994
Kerry Village Sewer System	60,320	47,606
Youbou Sewer System	116,439	121,129
Operating Fund Surplus Balance	49,618,957	37,935,906
Community Works Reserve Balance	9,115,988	8,106,160
Operating Fund Balance	\$ <u>58,734,945</u>	\$ <u>46,042,066</u>

SCHEDULE OF SAFE RESTART GRANT FOR THE YEAR ENDED DECEMBER 31, 2023

Opening Balance, December 31, 2022	\$ 221,490
Eligible Costs Incurred:	
General Government Services	(136,070)
Protective Services	(91)
Parks and Recreation	(9,600)
Total Eligible Costs Incurred	(145,761)

Ending Balance, December 31, 2023

SCHEDULE OF GROWING COMMUNITIES FUND GRANT FOR THE YEAR ENDED DECEMBER 31, 2023

Opening Balance, December 31, 2022	\$	-
Growing Communities Fund Grant received in 2023	5,	,649,000
Eligible Costs Incurred		-
Ending Balance, December 31, 2023 \$	5 5	,649,000